

<b>Report of:</b>	<b>Meeting</b>	<b>Date</b>
Councillor Alan Vincent, Resources Portfolio Holder and Clare James, Head of Finance (S151 Officer)	Cabinet	13 February 2019

<b>Revenue Budget, Council Tax and Capital Programme</b>
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## **1. Purpose of report**

- 1.1** Confirmation of the Revenue Budget, Council Tax, Revised Capital Budget 2018/19 and Capital Programme 2019/20 onwards.

## **2. Outcomes**

- 2.1** The Council's Revised Revenue Budget for 2018/19 and the Revenue Budget for 2019/20.
- 2.2** To recommend Wyre Borough Council's Council Tax for 2019/20.
- 2.3** The Council's Revised Capital Budget 2018/19 and the Capital Programme 2019/20 onwards.
- 2.4** The relevant Prudential and Treasury Management Indicators in accordance with the requirements of the Prudential Code for Capital Finance.

## **3. Recommendations**

- 3.1** That the following be approved:-
- a.** The Revised Revenue Budget for the year 2018/19 and the Revenue Budget for 2019/20.
  - b.** For the purpose of proposing an indicative Council Tax for 2020/21, 2021/22, 2022/23 and 2023/24, taking into account the Medium Term Financial Plan at Appendix 2 which reflects an increase of 2.99% each year, any increase will remain within the principles determined by the Government as part of the legislation relating to Local Referendums allowing the veto of excessive Council Tax increases.
  - c.** Members' continuing commitment to the approach being taken regarding the efficiency savings, detailed within the Council's 'Annual Efficiency Statement' at Appendix 1.

- d. Any increases in the base level of expenditure and further additional expenditure arising during 2019/20 should be financed from existing budgets or specified compensatory savings, in accordance with the Financial Regulations and Financial Procedure Rules.
- e. The use of all other Reserves and Balances as indicated in Appendices 4 and 5.
- f. The manpower estimates for 2019/20.
- g. In accordance with the requirements of the Prudential Code for Capital Finance, those indicators included at Appendix 7.
- h. The Revised Capital Budget for 2018/19 and the Capital Programme for 2019/20 onwards.

**3.2** That it be noted that, in accordance with the Council's Scheme of Delegation, as agreed by Council at their meeting on 24 February 2005:

- a. The amount of 36,857.73 has been calculated as the 2019/20 Council Tax Base for the whole area [(Item T in the formula in Section 31B of the Local Government Finance Act 1992, as amended (the "Act"))]; and
- b. A Council Tax Base, for dwellings in those parts of its area to which a Parish precept relates, has been calculated as indicated below.

Barnacre-with-Bonds	966.37
Bleasdale	62.18
Cabus	610.64
Catterall	845.29
Cloughton-on-Brock	342.65
Fleetwood	6,535.55
Forton	567.12
Garstang	1,806.54
Great Eccleston	577.10
Hambleton	1,069.68
Inskip-with-Sowerby	340.18
Kirkland	137.59
Myerscough and Bilsborrow	450.73
Nateby	221.41
Nether Wyresdale	317.81
Out Rawcliffe	261.38
Pilling	806.29
Preesall	1,916.81
Stalmine-with-Staynall	569.12
Upper Rawcliffe-with-Tarnacre	295.61
Winmarleigh	128.93

**3.3** The Council Tax requirement for the Council's own purposes for 2019/20 (excluding Parish precepts) is £7,361,963.

**3.4** That the following amounts be calculated for the year 2019/20 in accordance with Sections 31 to 36 of the Act:-

<b>a.</b>	<b>£76,375,581</b>	Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils.
<b>b.</b>	<b>£68,318,072</b>	Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act.
<b>c.</b>	<b>£8,057,509</b>	Being the amount by which the aggregate at 3.4(a) above exceeds the aggregate at 3.4(b) above, calculated by the Council, in accordance with Section 31A(4) of the Act, as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act).
<b>d.</b>	<b>£218.61</b>	Being the amount at 3.4(c) above (Item R) all divided by Item T (3.2(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year (including Parish precepts).
<b>e.</b>	<b>£695,546</b>	Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act and as detailed in Appendix 6.
<b>f.</b>	<b>£199.74</b>	Being the amount at 3.4(d) above less the result given by dividing the amount at 3.4(e) above by Item T (3.2(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates.

**3.5** That the Council's basic amount of Council Tax for 2019/20 is not considered excessive in accordance with principles approved under Section 52ZB of the Local Government Finance Act 1992.

## 4. Background

- 4.1 The Council Tax for Wyre Borough Council for 2019/20 is proposed from the summary below:-

	£m
Net Expenditure (Before Other Government Grants)	14.085
Less New Homes Bonus	1.406
Less Revenue Support Grant	0
Less Baseline Funding	3.355
Less NDR Grant (net of contributions to the Lancashire Pilot)	2.418
Less Government Redistributed NDR Levy	0.051
	<hr/> 6.855
Add Projected NDR below Baseline Funding (offset above)	0.236
Add Collection Fund – Council Tax and NDR	0.271
Amount Required from Council Tax	<hr/> 7.362
Divided by Council Tax Base at band D equivalent	36,858
<b>Council Tax for 2019/20</b>	<b>£199.74</b>
Council Tax for 2018/19	£193.94
<b>Increase from 2018/19</b>	<b>£5.80</b>

- 4.2 In the past, businesses paid their rates, which the local authority collected and passed over to the Treasury who then redistributed a share to local authorities via an extremely complex formula referred to as the 'Formula Grant Distribution System'. A new system of 50% Business Rates Retention, introduced from April 2013, allowed the council to keep a proportion of the money it collects in business rates. This meant that some authorities would earn more in business rates than they used to receive from the previous formula grant with others earning much less.
- 4.3 To address this, the Government calculates a baseline funding level for each local authority and where they receive more in business rates the Government will pocket the difference (the 'tariff') and where local authorities receive less than their funding level this will be paid as a 'top-up'. The tariffs and top-ups were calculated in 2013/14 and were updated in 2017/18 following the national revaluation exercise and subsequently will be updated each year by the change in the small business multiplier. The tariff for 2019/20 has been adjusted by 2.3% recognising the increase from 48p to 49.1p.

- 4.4** Councils are allowed to keep 40% of any additional business rates generated (with 50% being paid to the Government, 9% to Lancashire County Council and 1% to the Fire Authority) but this is regulated by the imposition of a levy which is set at 50p in the pound. In essence, this means that the council is only able to keep 20% of any additional non domestic rate income in the year. With effect from 1 April 2016, however, the Council has been designated as belonging to the Business Rates Pool of Lancashire. This has resulted in the County Council being paid 10% of the retained levy (prior to the cost of administering the pool) with Wyre retaining 90% of the levy previously payable.
- 4.5** Following a successful bid encompassing all of the Lancashire councils (except Lancaster City Council) and the Fire Authority, to become a 75% Lancashire Business Rates Retention Pool Pilot in 2019/20, Wyre's tier share will increase from 40% to 56%. Beyond 2019/20 it is expected that some form of 75% Business Rates Retention (BRR) will be applied nationally although the precise details have yet to be announced. For 2019/20 retained growth will be apportioned according to the new tier splits i.e. Districts 56% (currently 40%); County Council 17.5% (currently 9%); unitaries 73.5% (currently 49%); fire 1.5% (currently 1%) to promote local economic growth and to enable the financial sustainability of pool members.

<u>Authority Type</u>	<u>Tier splits under 50% BRR Scheme</u>	<u>Tier splits under 75% BRR Scheme</u>
Two Tier arrangements:		
Districts	40%	56%
County	9%	17.5%
Fire	1%	1.5%
<b>Total</b>	<b>50%</b>	<b>75%</b>
Unitary arrangements:		
Unitaries	49%	73.5%
Fire	1%	1.5%
<b>Total</b>	<b>50%</b>	<b>75%</b>
Central Government	50%	25%

- 4.6** Under the pilot, the first 5% of any additional growth (over and above the original 50% scheme) will be used to create a new resilience reserve to mitigate against any extra loss arising from being a pilot member. If funds are remaining this will be used to further compensate individual councils facing a loss. A further 25% of the additional growth will be set aside to create a Lancashire wide fund to be used to target strategic economic growth and sustainability. This investment fund will be allocated on the basis of unanimous decisions by members of the Lancashire Leaders Business Rates Pilot Group.
- 4.7** In order to determine the Settlement Funding Assessment, services have been divided into five groups reflecting the division of responsibilities for providing services including upper tier, lower tier, fire and rescue and

services provided by the Greater London Authority. The fifth group covers the notional policing element of the council tax freeze grant legacy payments. Different percentage reductions to core funding have been applied to each group of services, reflecting the pressures on those services. In addition, funding is included within each of these for localised council tax support and compensating authorities for accepting the council tax freeze in 2011/12. Within the Revenue Support Grant only, funding was also included within each of the elements for compensating authorities for accepting the freeze grant in 2013/14, 2014/15 and 2015/16. From 2019/20 the council will no longer receive Revenue Support Grant.

- 4.8** The table below shows how much grant the authority will receive for the 2019/20 financial year and the estimated allocation for 2020/21 based on an assumed 2% inflationary increase. Owing to the Spending Review to be carried out in 2019 and the unknown impact of the ongoing Fair Funding Review, Brexit and the review of Business Rates Retention schemes it is impossible to predict with certainty what the central government funding allocation beyond 2019/20 will be. As a result, all funding figures beyond 2019/20 should be treated with added caution. Between 2010/11 and 2019/20 the council has lost £7.053m in external support equating to a reduction of 78.9% when compared to the level of grant support received in 2010/11 of £8.936m.

	2018/19 £m	2019/20 £m	2019/20 Reduction		Estimated 2020/21 £m	2020/21 Increase	
			£m	%		£m	%
RSG	0.466	0.0			0.0		
NNDR	3.279	3.355			3.422		
<b>Total Settlement Funding</b>	<b>3.745</b>	<b>3.355</b>	<b>(0.390)</b>	<b>(10.4)</b>	<b>3.422</b>	<b>0.067</b>	<b>2.0</b>

- 4.9** As part of the determination and scrutiny of the decision making process, the Overview and Scrutiny Committee has considered the initial recommendations of the Portfolio Holders in relation to the proposed fees and charges. There were no new business cases with capital expenditure implications to reflect in the Capital Programme at Appendix 9.

## **5. Key issues and proposals**

### Council Tax Freeze

- 5.1** The Government has not provided any support to freeze council tax since 2015/16 but has indicated that the freeze grants for 2011/12, 2013/14, 2014/15 and 2015/16 have been built in to the spending review baseline. The trigger for local referenda on council tax increases was previously set at 3% or £5 for shire district authorities and this remains the case, allowing councils to increase their core council tax requirement by up to 3% a year without triggering a referendum. At Wyre, the annual shortfall in income of £568,749 resulting from the historic period of council tax freeze,

will continue to be financed using the new homes bonus received in respect of the 2011/12, 2012/13 and 2013/14 financial years up until the end of the 2022/23 financial year when the reserve will be exhausted. Ultimately, the total shortfall met by the reserve will be approximately £4.5m.

### New Homes Bonus

**5.2** The New Homes Bonus was introduced to provide a clear incentive to local authorities to encourage housing growth. Currently, this equates to the average Band D council tax of £1,671 for every new home above the (new from 2017/18) 0.4% growth baseline. When the scheme was first introduced the legacy payments were for 6 years. However, recent changes mean that this reduced to 5 years in 2017/18 and 4 years ongoing. The scheme has resulted in additional income for Wyre of £271,597 in 2011/12, £418,966 in 2012/13, £785,403 in 2013/14, £1,203,464 in 2014/15, £1,823,719 in 2015/16, £2,303,128 in 2016/17, £2,110,709 in 2017/18, £1,672,728 in 2018/19 and there has been an allocation in respect of the 2019/20 financial year of £353,975, bringing the year's total to £1,406,242. It is worth stating that whilst the Government set aside monies to fund the New Homes Bonus in year one (2011/12), in subsequent years the majority of the funding has been met from a reduction in formula grant. In 2019/20 £900m from Revenue Support Grant (RSG) is expected to be required to meet both the annual cost and legacy payments. As the New Homes Bonus is effectively being financed by reductions in formula grant, the New Homes Bonus from the 2014/15 financial year has been used to compensate for the loss of formula grant. Whilst the Government has confirmed that the New Homes Bonus will continue for 2019/20 unchanged they have previously consulted on alterations to the scheme with a view to freeing up resources to be recycled to support authorities with particular pressures, such as adult social care. The ability to withhold New Homes Bonus from local authorities who are not planning effectively, by making positive decisions on planning applications and housing growth and the potential to raise the threshold above 0.4% remains a potential hurdle in the future. As a result of the uncertainty no further New Homes Bonus receipts, in the form of new awards rather than legacy payments, have been anticipated for 2020/21 onwards.

### **5.3** Localisation of Support for Council Tax

Members will be aware that with effect from 2013/14 the national Council Tax Benefit scheme was abolished, and individual local authorities were required to introduce a Localised Council Tax Support (LCTS) scheme. Support for Council Tax is now offered as a reduction within the Council Tax system and regulations set the roles, allowances and awards for claimants of state pension credit age so that they do not experience a reduction in support as a direct result of the reform. The replacement scheme also aimed to support the public spending deficit reduction by reducing the amount available to local authorities to spend by 10%. Although there is no separately identifiable amount for localised council tax support at local authority level since it was subsumed within the Revenue Support Grant and Baseline Funding, applying the indicative

start-up funding allocation of £8,077,777 awarded in 2013/14, and estimating the value of localised council tax support awarded in 2019/20 to be £8.97m, there will be an unfunded gap of approximately £892,697 to be met by each of the precepting bodies. It is also worth remembering that the Council suffered a reduction in grant funding of £1.022m or 13.6% in 2014/15. The Council agreed at its meeting 17 January 2019 to continue to set the additional maximum percentage contribution from working age claimants to be no more than 8.5%. Wyre's share of the estimated cost of LCTS in 2019/20, after the 8.5% contribution, is £99,090.

### Efficiencies

- 5.4 As part of the annual budget cycle, and in determining the Medium Term Financial Plan (MTFP), the Council continues to identify actions that will improve efficiency. This assists the Council in effectively prioritising its finite resources and replaces the traditional 'salami slicing' exercise whereby essential budgets are routinely reduced in an attempt to address the problem.
- 5.5 The anticipated efficiency achievements for the nine years ending 31 March 2019 are £6.1m, an average of £678,000 each year. Appendix 1 shows the anticipated savings for 2019/20 and the targets for future years. Efficiency savings assist the delivery of the Council's corporate priorities supporting the continued improvement of services for our residents.

### Reserves and Balances

- 5.6 The requirement for financial reserves is acknowledged in statute. The Local Government Finance Act 1992 requires billing and precepting authorities to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the council tax requirement. These existing safeguards are further reinforced through the External Auditor's statutory responsibility to issue a conclusion on whether an audited body has proper arrangements for securing value for money with one of the two criteria being, "Securing financial resilience – looking at the Authority's financial governance, financial planning and financial control processes". One aspect of this is the Council's policy on the level and nature of reserves and balances.
- 5.7 Earmarked reserves are created to meet 'known or predicted requirements'. Provisions are required where an event has taken place that gives the Authority an obligation requiring settlement but where the timing of the transfer is uncertain. Unallocated or general reserves/balances are available to support budget assumptions.
- 5.8 Balancing the annual budget by drawing on general reserves may be viewed as a legitimate short-term option but where general reserves are deployed to finance recurrent expenditure this should be made explicit by the Section 151 officer. **Members must note that the continued use of balances is not sustainable and a significant re-prioritisation exercise, whereby all services are subject to a critical evaluation, must be undertaken to alleviate serious financial problems in future years. The financial projections, included at Appendix 2, indicate**



**that further annual savings will be required in future years.** It is important that the Council considers its future budgets and continues to monitor closely the MTFP. The Council's minimum prudent level of balances, calculating the requirement at approximately 5% of net expenditure before other government grants (£704,270) together with the element of the reduction in business rates that Wyre must meet before receiving any safety net payment (£167,730 in 2019/20), is now £872,000. The level of general balances also supports contingency planning, recognises anticipated future financial pressures on revenue resources, including the volatility associated with the Business Rate Retention scheme, primarily as a result of major businesses closing or moving out of the area and successful rating appeals, and anticipates the difficulties of securing immediate savings.

- 5.9** In anticipation of future 'known or predicted requirements', and in accordance with the Council's Policy on the Level of Reserves and Balances, contributions to earmarked reserves continue. The Capital Investment Reserve will need additional contributions if we are to continue to finance capital investment and avoid future borrowing. Future contributions will be made as revenue resources are identified. The Non-Domestic Rates Equalisation Reserve was created in 2013/14 with further top ups being made in subsequent years funded by Section 31 Grant for discretionary reliefs, net of the levy. The 2017/18 contribution will continue to be added to the reserve. Following the audit of the 2017/18 final accounts this funding will be released in 2019/20 to support current spending plans or increase earmarked reserves. The remaining earmarked reserves, which can be seen at Appendix 4, are considered to be adequate and of an appropriate value both in respect of the forthcoming financial year and for the period of the MTFP.

#### Robustness of the Budget

- 5.10** The Local Government Act 2003 includes a requirement for the Chief Financial Officer to report upon the robustness of the estimates and adequacy of reserves when the authority is considering its council tax requirement. Spending plans ultimately impact on the level of council tax although the extent of any increase is externally influenced by Government policy through, for example, initiatives such as the introduction of local referenda to veto excessive council tax increases. The MTFP assesses the affordability of revenue and capital plans and the adequacy of reserves. As with all plans the risks increase with time and the financial position in future years is not as certain as it is in 2019/20. Having assessed the significance and likelihood of risks associated with the budget assumptions (see Appendix 5 to the MTFP agreed by Cabinet 17 October 2018), the reserves and balances detailed in the appendices are considered adequate to support the delivery of the Council's Business Plan over the current MTFP period. However, the forecasts do show an increasing reliance on general balances to bridge the forecast budget gap in later years. It is recommended that the MTFP continue to be monitored closely in light of the outcome of forthcoming central government funding reviews due to take place in 2019/20, with a further update scheduled at the October 2019 Cabinet meeting.

**5.11** In December 2018, the Chartered Institute of Public Finance and Accountancy (CIPFA) published the response to their consultation on a local authority financial resilience index. Within this document a Beta version of the resilience index was provided and it is CIPFA's ambition to make it a requirement to refer to these indicators as part of the Section 25 Robustness of the Budget statement. Whilst it is early days in terms of the development of these statistics, the majority of Wyre's initial 2017/18 results are in the mid to low risk range with just one identifying as high risk. This indicator relates to the reliance on central government funding and shows the proportion of net revenue expenditure funded by central government grants. It can indicate that as grants are a diminishing source of funding, a relatively high level of grant support may suggest that a council may experience financial difficulties in the future as those grants continue to be a declining source of income. Whilst not an immediate concern owing to the reasonably high level of reserves and balances, this is something that will need to be monitored going forward, particularly in light of the forthcoming changes to local government funding, expected to take effect in 2020/21.

### Precepts

**5.12** The parish precepts determined at parish meetings are shown at Appendix 6. These amounts will be shown separately on each Parish Council Tax Payer's bill. Appendix 6 also reflects the Parish and Unparished Area Taxbase approved in accordance with the Scheme of Delegation to Officers.

## **6. Borrowing Limits**

- 6.1** The Prudential Code for Capital Finance aims to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable. The Code sets out indicators that must be used and requires local authorities to set relevant limits and ratios, which are included at Appendix 7. These are not designed to be comparative performance indicators, however, and the use of them in this way would be likely to be misleading and counter-productive.
- 6.2** The arrangements for calculating Minimum Revenue Provision (MRP), which were introduced during 2007/08, require the period over which MRP is charged to be aligned with the estimated life of the asset. This could result in an increased MRP charge if expenditure, such as that on playground equipment, is spread over say 15 years and the council can choose to arrange its MRP policy as to ensure that assets or other expenditure having the shortest "charge" life are determined as being financed from capital receipts or other available resources.
- 6.3** Central government support for borrowing through Revenue Support Grant was replaced back in 2006/07 by capital grant. The council received an allocation of £1,698,819 for Disabled Facilities Grants (DFGs) in 2018/19 from the Better Care Fund provided by the Department of Health via Lancashire County Council who act as the accountable body. The aim of the Better Care Fund is to bring about integration of health and social care and plans for use of the pooled monies must be signed off by the

Health and Wellbeing Board. The Council has been notified at the end of 2018 of an additional £201,195 to fund DFGs. The council has not yet been notified of the 2019/20 allocation but £1,698,819 has been assumed at this stage with a further £70,000 from housing association partners. The council has also assumed a budget of £20,000 per annum for 2019/20 to 2020/21 for the remaining two years of a five year programme allocated and funded by the Environment Agency for the Cell Eleven (Coastal Monitoring). Formal approval has been confirmed for the first year only however funding has been made available to us through Sefton Council on a quarterly basis. The full programme has been included on the basis that the previous five year programme was approved in full in line with the initial allocation.

## **7. Capital Budget 2018/19 and Programme 2019/20 onwards**

- 7.1** Capital schemes are assessed in accordance with the Council's priorities as reflected in the Business Plan and the criteria specified in the Medium Term Financial Plan. The building maintenance condition surveys indicate a total requirement over the next five years of an estimated £2.8m, including a number of investment schemes and projects where further work is required before a recommendation can be made to proceed. The limited capital funds that are currently available have resulted in no new business cases with capital expenditure implications being submitted for consideration by Overview and Scrutiny in 2019/20. This means that the principle behind the capital bid agreed by the committee at their meeting 7 December 2015 will continue to be supported and as it was then noted, the projects listed were simply the current priorities, which have varied over time. As such, an updated list of the 2019/20 priorities will be taken to Overview and Scrutiny by the Head of Built Environment in early 2019 for consideration. The total estimated requirement of £2.6m is also subject to capital receipts being received.
- 7.2** The Revised Capital Budget for 2018/19 and the Capital Programme 2019/20 onwards are shown in detail at Appendices 8 and 9. A summary by Portfolio for 2018/19 and 2019/20 is reflected in the table below. The Revised Capital Budget for 2018/19 reflects the third quarter review of spending as reported in the TEN Performance Management System and approved by Cabinet at their meeting on 16 January 2019.

### **Wyre Borough Council – Capital Budget 2018/19 and Programme 2019/20**

	<b>Revised Estimate 2018/19 £</b>	<b>Original Estimate 2019/20 £</b>
Leisure, Health & Community Engagm't	179,173	0
N'bourh'd Servs and Community Safety	7,690,384	1,879,868
Planning and Economic Development	47,520	0
Resources	865,851	2,284,500
Street Scene, Parks and Open Spaces	300,728	2,062,055
<b>TOTAL FINANCING REQUIREMENT</b>	<b>9,083,656</b>	<b>6,226,423</b>

Grants and Contributions	7,973,266	3,080,590
Revenue	1,047,981	3,109,500
Capital Receipts	62,409	36,333
Borrowing	0	0
<b>TOTAL FINANCING</b>	<b>9,083,656</b>	<b>6,226,423</b>

- 7.3 The financing reflects capital receipts arising from the disposal of Garstang Business Centre. The availability and application of capital receipts has been assumed as reflected in the table below.

<b>CAPITAL RECEIPTS</b>	<b>£</b>
<b>Balance at 31st March 2018</b>	<b>146,731</b>
Anticipated (Net) Receipts in Year	615,001
Applied in Year (Incl. costs to sell)	-63,355
<b>Balance at 31st March 2019</b>	<b>698,377</b>
Anticipated (Net) Receipts in Year	0
Applied in Year	-36,333
<b>Balance at 31st March 2020</b>	<b>662,044</b>
Anticipated (Net) Receipts in Year	0
Applied in Year	0
<b>Balance at 31st March 2021</b>	<b>662,044</b>
Anticipated (Net) Receipts in Year	0
Applied in Year	0
<b>Balance at 31st March 2022</b>	<b>662,044</b>
Anticipated (Net) Receipts in Year	0
Applied in Year	0
<b>Balance at 31st March 2023</b>	<b>662,044</b>
Anticipated (Net) Receipts in Year	0
Applied in Year	0
<b>Balance at 31st March 2024</b>	<b>662,044</b>

- 7.4 A key requirement of the MTFP is the long term planning of capital resources and the Capital Programme. The Prudential Code requires chief finance officers to have full regard to affordability when making recommendations about the local authority's future capital programme. Such consideration includes the level of long-term revenue commitments. Indeed, in considering the affordability of its capital plans, the authority is required to consider all of the resources available to it, including those estimated for the future together with the totality of its capital plans and revenue forecasts for the forthcoming year and the following two years. With effect from the 2007/08 financial year, the Council became reliant on borrowing to support capital expenditure. Long term borrowing totalling £3.552m at 31 March 2013 has been drawn down and this value is used to calculate the Minimum Revenue Provision (MRP) which must be reflected in the revenue estimates. The estimated debt charges for the 2018/19 financial year of £164,389 (comprising MRP of £95,559 and

interest at 4.41% and 4.48% of £68,830 on the two remaining loans) will not reduce until 2024/25 when the 15 year lifespan assets drop out of the MRP calculation.

- 7.5** In an effort to reduce the Council's reliance on borrowing, and following concerns about the sustainability of continuing to borrow in the current economic climate, a Capital Investment Reserve was created as part of the 2009/10 closure of accounts. This funding will be used to meet known commitments, including the repair and maintenance of Council assets and provide resources for future capital investment. The Capital Investment Reserve is reviewed as part of the annual budget preparation, the updating of the MTFP and as part of the closure of accounts process with a view to minimising ongoing revenue costs. After funding existing commitments and with no new capital growth bids for 2019/20, the projected balance on the Capital Investment Reserve at 31 March 2020 is expected to be £764,666. As the capital investment for the health and fitness equipment at Poulton and Thornton Leisure Centres is recovered from the YMCA the reserve increases by £99,590 annually up to and including 2018/19 with £82,990 in the final year 2019/20.
- 7.6** The Council's financial plans support the delivery of strategic plans for assets either through investment, disposals, rationalisation or more efficient asset use. Financial plans show how the financial gap between the need to invest in assets and the budget available will be filled over the long term (for example through prudential borrowing, rationalisation of assets, capital receipts, etc.). In order to avoid significant additional financial pressures, further capital disposals will be required to generate capital receipts to meet capital commitments.

<b>Financial and legal implications</b>	
Finance	Considered in detail in the report above.
Legal	None arising directly from the report.

#### **Other risks/implications: checklist**

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

<b>risks/implications</b>	<b>✓ / x</b>
community safety	x
equality and diversity	x
sustainability	✓
health and safety	x

<b>risks/implications</b>	<b>✓ / x</b>
asset management	✓
climate change	x
ICT	x
data protection	x

## **Processing Personal Data**

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

report author	telephone no.	email	date
Clare James	01253 887308	<a href="mailto:clare.james@wyre.gov.uk">clare.james@wyre.gov.uk</a>	16.01.2019

<b>List of background papers:</b>		
name of document	date	where available for inspection
None.		

### **List of appendices**

- |          |    |   |  |
|----------|----|---|--|
| Appendix | 1  | - | Annual Efficiency Statement  |
|          | 2  | - | Medium Term Financial Plan - Summary Financial Forecast  |
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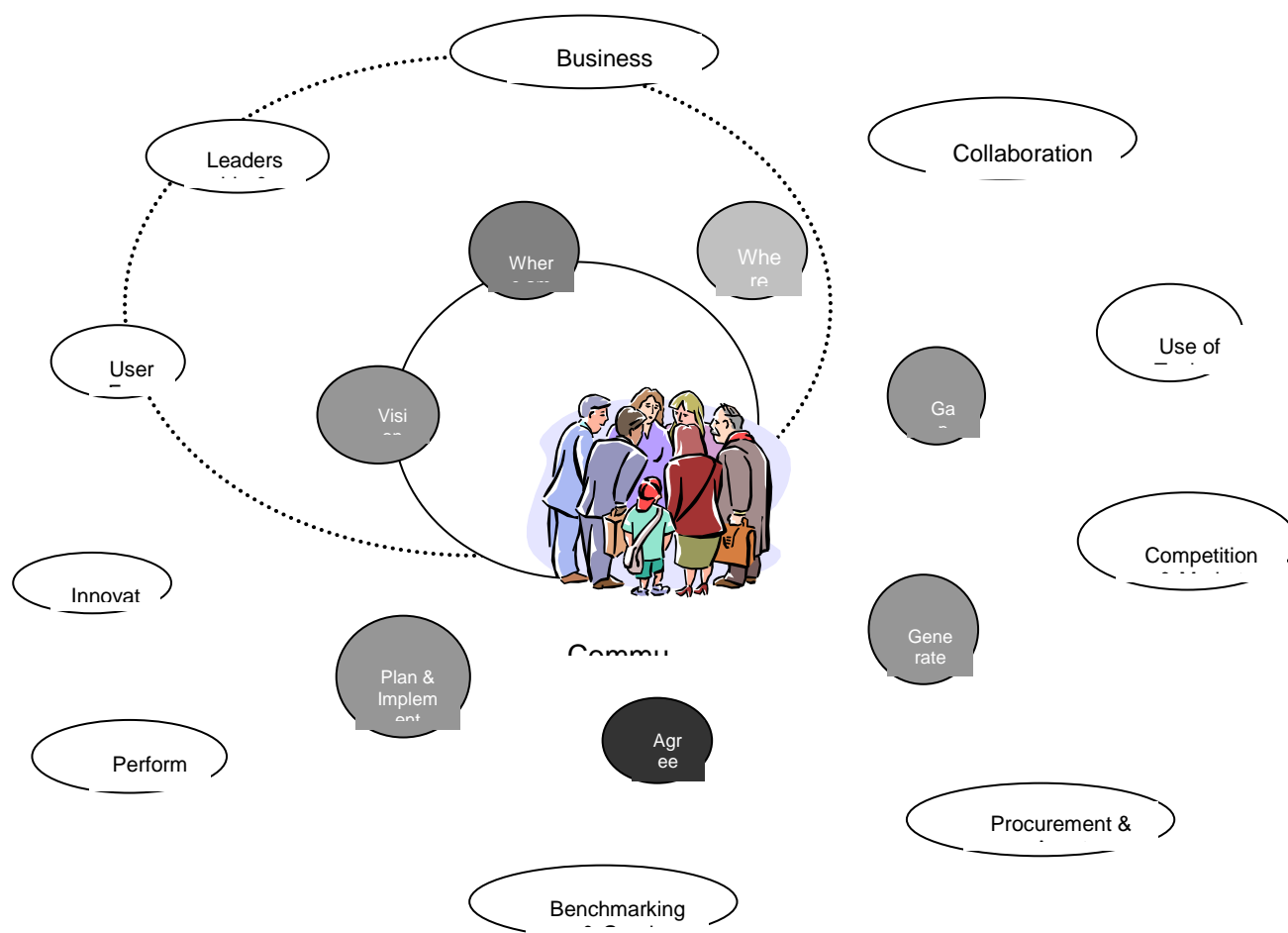
## Annual Efficiency Statement

As part of the annual budget cycle, and in determining the Medium Term Financial Plan, the Council has for a number of years identified actions that will improve efficiency, quantifying the estimated expected gains.

Efficiency gains are achieved in the following ways:

- Reduced inputs (money, people, assets, etc.) for the same outputs
- Reduced prices (procurement, labour costs, etc.) for the same outputs
- Additional outputs or improved quality (extra service, productivity, etc.) for the same inputs; and
- Improved ratios of cost/output (unit costs, etc.)

The diagram below sets out a schematic overview of key efficiency tools/facilitators of efficiency that can be used to achieve greater efficiency.



Whilst there is no longer a statutory requirement to produce an Annual Efficiency Statement, the Council is committed to delivering savings year on year to ensure the continued delivery of key services and the achievement of its priorities as reflected within the Business Plan. The table overleaf indicates the efficiency savings achieved to date and those planned for the three-year period commencing 2018/19.

Efficiency Programme 2018/19 to 2020/21

Appendix 1 - continued

Estimate 2018/19 Mid Year	17/01/2019	Target Efficiency Saving 2018/19 £		Impact on AES 2019/20 £	Anticipated Efficiency Saving 2020/21 £	Responsible Officer
<b>Service Area/Cost Centre -</b>						
<b>Employee and Running Expenses</b>		77,822	All Directorates - Staff restructures (Contact Centre/HR), bar coding bills, hybrid mail phase 1 and 2, EZ staff time and staff advertising	10,000	30,600	Corporate Mgmt Team/Heads of Service
Explore the potential for further restructuring and efficiencies						
<b>Zero Based Budget Review</b>		8,060	Review of Tourism and Sea Defences running costs	36,740	0	Service Director Performance and Innovation
Review of base budgets						
<b>Asset Management</b>		0	Rent of Investment Properties and creation of Cleveleys Market	15,100	50,000	Corporate Mgmt Team
Letting of office space						
<b>Asset Management</b>		13,500	Rent Teanlowe Day Centre, Poulton - full year impact 2018/19	0	0	Head of Built Environment
Letting of office space						
<b>Fees and Charges</b>		22,810	Review of Fees and Charges including Care and Repair, Waste Containers, Green Waste, Car Parking	51,440	30,000	Corporate Mgmt Team/Heads of Service
Review of budgets						
<b>Procurement / Employee Expenses</b>		0	Review of Mayoral budget and Democratic Services	9,700	0	Head of Governance
Review of budgets and explore the potential for further restructuring						
<b>Procurement</b>		0	Delivery of Digital Transformation Stratgey Projects	50,000	50,000	Corporate Mgmt Team
Digital Transformation						
<b>Procurement</b>		82,950	Contract management - Leisure Centres, Public Realm and Fleetwood to Knott End Ferry	37,230	140,705	Corporate Mgmt Team
Review of budgets						
	<b>Sub total</b>	<b>205,142</b>		<b>210,210</b>	<b>301,305</b>	
<b>Actual Savings in 2006/07</b>		<b>815,090</b>				
<b>Actual Savings in 2007/08</b>		<b>373,644</b>				
<b>Actual Savings in 2008/09</b>		<b>757,874</b>				
<b>Actual Savings in 2009/10</b>		<b>368,967</b>				
<b>Actual Savings in 2010/11</b>		<b>463,691</b>				
<b>Actual Savings in 2011/12</b>		<b>1,474,372</b>				
<b>Actual Savings in 2012/13</b>		<b>2,058,095</b>				
<b>Actual Savings in 2013/14</b>		<b>685,006</b>				
<b>Actual Savings in 2014/15</b>		<b>267,976</b>				
<b>Actual Savings in 2015/16</b>		<b>353,322</b>				
<b>Actual Savings in 2016/17</b>		<b>350,159</b>				
<b>Actual Savings in 2017/18</b>		<b>240,106</b>				
<b>Cumulative Achievement at 31.03.19</b>		<b>8,413,444</b>				
<b>Average per annum</b>		<b>647,188</b>				



MEDIUM TERM FINANCIAL PLAN - SUMMARY FINANCIAL FORECAST

Appendix 2

<u>Revenue Budgets</u>	<u>2019/20</u>	<u>2020/21</u>	<u>2021/22</u>	<u>2022/23</u>	<u>2023/24</u>
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Base Borough Requirements, increased for prior year inflation, but <b>excluding Use/Top-up of Balances (shown below).</b>	13,937	13,937	14,194	14,720	15,255
<b><u>Inflationary Assumptions on the above Base.</u></b>					
Pay Officers - 2% 19/20 plus adjustment for National Living Wage, 3% from 20/21.					
Member Allowances 2% from 19/20.		316	324	334	344
Prices, Specific Contracts and Other costs (Variable)/Energy.		-59	202	201	-46
<b><u>Expected Future Changes on the above Base.</u></b>					
Capital Programme revenue implications.		91	51	51	115
Employee (incl. Member Allowances) and related cost - NI changes; Pension contributions; Protection; FTCs; long service awards and restructures.		1	132	172	208
External Grant and Grant Aided schemes - Council Tax Support; Other Local Authorities; S106: Public Realm LCC; Arts; DCLG and DWP.		86	83	83	82
Other Services including - Borough Elections; Citizens Advice Bureau; Leisure Centres; Marine Lake; Commuted Sums; Cemeteries; Licensing; Community Development; Domestic Abuse Service; Marsh Mill; Civic Centre; VAT Notice and Life in Wyre Survey.		-275	-280	-306	-117
Regeneration/Economic situation changes - Building Control; Local Development Framework; Depots; Fleetwood Market; Parking; Fleetwood Ferry; MOT Test Centre and Hillhouse Enterprise Zone.		10	18	10	10
Waste Management - Waste Collection Contract and Green Waste.		0	0	0	0
Capital Programme, cost of Borrowing and Investment Interest.		-61	-6	-30	-30
Capital Programme, Revenue funding contributions.		-2,683	-2,885	-3,049	-3,036
Reserve Contribution Changes.		1,470	1,675	1,855	2,242
<b>Revenue Support Grant - External Government Grant (all per final Local Government Finance Settlement)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Baseline Funding - External Government Grant (all per final Local Government Finance Settlement)</b>	<b>-3,355</b>	<b>-3,422</b>	<b>-3,490</b>	<b>-3,560</b>	<b>-3,631</b>
<b>NDR income in excess of Baseline retained by Wyre.</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>New Homes Bonus - Government Grant.</b>	<b>-1,406</b>	<b>-924</b>	<b>-698</b>	<b>-354</b>	<b>0</b>
<b>Non-Domestic Rates - Government Grant.</b>	<b>-2,599</b>	<b>-2</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Domestic Rates - Contribution to Risk Resilience (Lancashire Pool).</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Domestic Rates - Growth and Financial Sustainability (Lancashire Pool).</b>	<b>151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Domestic Rates - Government Redistributed Levy.</b>	<b>-51</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Collection Fund Adjustment - Council Tax re prior year.</b>	<b>-147</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Collection Fund Adjustment - Non-domestic Rates re prior year.</b>	<b>418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Wyre Requirement met by Council Tax and Balances.</b>	<b>7,214</b>	<b>8,485</b>	<b>9,320</b>	<b>10,127</b>	<b>11,396</b>
<b>Base 19/20 and Forecast Cost met by Council Tax.</b>	<b><u>7,362</u></b>	<b><u>7,673</u></b>	<b><u>7,997</u></b>	<b><u>8,335</u></b>	<b><u>8,687</u></b>
<b>Net Spending change i.e. need to Use/ Top Up (-) Balances.</b>	<b>-148</b>	<b>812</b>	<b>1,323</b>	<b>1,792</b>	<b>2,709</b>

	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Balances as at 1 April.	10,797,803	10,946,263	10,134,688	8,812,097	7,020,596
Add Top Up of Balances in Base.	148,460	0	0	0	0
Less Use of Balances.	0	-811,575	-1,322,591	-1,791,501	-2,709,195
Balances estimated Surplus / Deficit (-) at 31 March.	<u>10,946,263</u>	<u>10,134,688</u>	<u>8,812,097</u>	<u>7,020,596</u>	<u>4,311,401</u>
<b>NB Prudent level of Balances £872,000.</b>					

Tax Base, assumed circa 1.2% annual increase.	36,858	37,300	37,748	38,201	38,659
Forecast Council Tax £ p.	£199.74	£205.71	£211.86	£218.19	£224.71
Annual Council Tax Increase %.	2.99%	2.99%	2.99%	2.99%	2.99%
Additional Council Tax income = £		£311,024	£324,224	£337,776	£352,077

SUMMARY REVENUE ESTIMATES BY PORTFOLIO

Appendix 3

2017/18 Actual		2018/19 Original Estimate	2018/19 Revised Estimate	2019/20 Original Estimate
£		£	£	£
3,338,927	Leisure, Health and Community Engagement	3,404,470	3,398,930	3,417,930
1,299,557	Neighbourhood Services and Community Safety	2,030,120	3,010,180	3,149,460
1,580,320	Planning and Economic Development	1,264,580	1,208,220	1,128,720
3,024,249	Resources	3,469,370	3,635,080	3,510,680
<u>3,867,665</u>	Street Scene, Parks and Open Spaces	<u>5,089,770</u>	<u>5,258,560</u>	<u>5,272,860</u>
<b>13,110,718</b>	<b>NET COST OF SERVICES</b>	<b>15,258,310</b>	<b>16,510,970</b>	<b>16,479,650</b>
81,573	Interest Paid/Received and MRP	118,020	58,630	23,010
	Contributions from (-)/to:			
7,137,025	Capital Adjustment Account	4,935,780	1,799,626	-2,448,020
2,044,531	Other Reserves	382,771	969,515	-1,932,430
1,260,900	Balances	222,470	-994,577	148,460
426,415	Financing of Capital Expenditure	371,000	1,047,981	3,109,500
-481,085	* Investment Properties	0	0	0
5,925	* Transfer to Accumulated Absences Account	0	0	0
-269,000	* Pensions interest cost/expected return on pensions assets	0	0	0
<u>-10,085,816</u>	Non Specific Grant income	<u>-7,593,000</u>	<u>-5,579,366</u>	<u>-1,294,720</u>
<b>13,231,186</b>	<b>NET EXPENDITURE BEFORE OTHER GOVERNMENT GRANTS</b>	<b>13,695,351</b>	<b>13,812,779</b>	<b>14,085,450</b>
-2,103,111	New Homes Bonus Government Grant	-1,672,728	-1,672,728	-1,406,242
-7,597	New Homes Bonus Adjustment/Topslice Government Grant	0	0	0
-1,434,401	Non-Domestic Rates Government Grant	-1,407,932	-1,533,057	-2,598,756
-912,199	Revenue Support Grant (RSG)	-465,613	-465,613	0
-5,126	Transitional Grant	0	0	0
-131,483	Transfers from (-)/to the Collection Fund in respect of Council Tax surpluses/deficits	-157,558	-157,558	-147,410
1,480,210	Transfers from (-)/to the Collection Fund in respect of NDR surpluses/deficits	346,550	346,550	417,850
-9,767,946	Transfers from (-)/to the Collection Fund in respect of NDR Wyre retained share	-9,933,005	-9,933,005	-13,879,981
6,385,329	NDR Tariff payment to Central Government	6,577,163	6,577,163	10,760,888
466,171	NDR Levy Retained on Growth	520,319	597,286	0
-419,554	NDR Net Retained Levy (Lancashire Pooling)	-468,287	-537,557	0
0	NDR Contribution to Risk Resilience Fund	0	0	30,272
0	NDR Lancs. wide Fund - Target Growth and Financial Sustainability	0	0	151,358
-42,849	NDR Enterprise Zone Growth	0	0	0
0	NDR Central Government Redistribution Levy Surplus	0	0	-51,466
644,769	Parish Requirements	652,985	652,985	695,546
<b>7,383,399</b>	<b>Council Tax Requirement including Parishes</b>	<b>7,687,245</b>	<b>7,687,245</b>	<b>8,057,509</b>
-644,769	Demand on the Collection Fund - Parish Councils	-652,985	-652,985	-695,546
<u>-6,738,630</u>	Demand on the Collection Fund - Council Tax Requirement for Wyre BC's own purposes.	<u>-7,034,260</u>	<u>-7,034,260</u>	<u>-7,361,963</u>
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>

\* Year end adjustments.

**Balances Summary**

	£	£	£
Opening Balance as at 1 April	11,824,626	11,792,380	10,797,803
Add: Contribution to balances	222,470	0	148,460
	<u>12,047,096</u>	<u>11,792,380</u>	<u>10,946,263</u>
Deduct: Contribution from balances	0	-994,577	0
<b>Closing Balance as at 31 March</b>	<u>12,047,096</u>	<u>10,797,803</u>	<u>10,946,263</u>

Minimum Level of Balances Required

872,000

	RSG £	Baseline ** £	Aggregate £
<b>Government Final 2019/20 Finance Settlement - RSG and Baseline Funding Level</b>			
Lower-Tier Funding	0	-3,354,606	-3,354,606
<b>** Baseline Funding Level equivalent also to:-</b>		£	
Transfer from Collection Fund in respect of NNDR Wyre's retained share		-13,879,981	
NDR Tariff payment to Central Government		<u>10,760,888</u>	
		-3,119,093	
Section 31 Grants to compensate for NDR reliefs		<u>-2,598,756</u>	
		-5,717,849	
Wyre's additional NNDR income compared with Baseline funding level.		-2,363,243	-2,363,243
Net RSG, Baseline Funding and S31 Grants			<u>-5,717,849</u>

## Leisure, Health and Community Engagement Portfolio

The Council's overall priorities are:-

- We will collaborate with residents and local stakeholders to support and maximise opportunities for improving health and wellbeing across our communities.
- We will support our ageing population to maintain independence and remain safe in their own homes.
- We will collaborate with our partners to support prevention and early help.
- We will explore opportunities for communities and partners to deliver initiatives that utilise community assets and help connect residents to their communities.
- We will support economic growth by attracting investment to Wyre and by supporting businesses to prosper.
- We will work with transport authorities to improve the transport infrastructure and connectivity across the Fylde coast.
- We will maximise commercial opportunities, improve the return from all our assets whether that be buildings or land and deliver efficiencies.
- We will transform the way the Council delivers services through making better use of technology.
- We will utilise Wyre's USP – the Great Outdoors – supporting residents and visitors to maximise the opportunities from coast to countryside.
- We will collaborate with our partners to respond to climate change issues, including reducing flood risk across Wyre.
- We will work with residents, Parish and Town Councils and businesses to protect and enhance the quality of our neighbourhoods.

Services which contribute towards delivering our Leisure, Health and Community Engagement Portfolio theme comprise:-

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
113,279	Arts Development Events and Volunteering	146,080	185,100	165,270
13,562	Cemetery Services	32,860	47,920	13,330
14,858	Community Development	15,360	15,340	15,440
209,971	Countryside	263,930	265,740	259,870
230,940	Environmental Protection	297,300	297,290	278,200
1,593,460	Recreation and Sport Facilities	1,401,240	1,426,450	1,451,030
287,604	Regulatory and Licensing Services	391,070	349,860	360,770
652,208	Theatres and Public Entertainment	644,280	602,400	656,810
223,045	Tourism	212,350	208,830	217,210
<b>3,338,927</b>	<b>Portfolio Total</b>	<b>3,404,470</b>	<b>3,398,930</b>	<b>3,417,930</b>

Within the Business Plan 2019 to 2023 our actions include:

- Deliver our commercial strategy projects
- Explore options for a commercial partner for Marine Hall
- Develop and deliver new pilot projects with the three GP health neighbourhoods for Wyre – Fleetwood, Wyre Integrated Neighbourhoods and Wyre Rural Extended Neighbourhood.
- Deliver a programme of work to promote healthy choices and healthier lifestyles to keep people well.
- Host and support the Wyre and Fylde Integrated Team.
- Work with partners to improve the resilience and aspirations of our young people.
- Facilitate community projects that improve the use and sustainability of council community assets.
- Facilitate delivery and promotion of the Wyre Community Lottery.

Performance indicators, linked to the Leisure Health and Community Engagement Portfolio, are contained within the Council's Performance Management System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2017/18 and updated projections for each of the service areas follow.

## Arts Development Events and Volunteering

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
126,801 Expenditure	146,620	202,180	166,260
-13,522 Income	-540	-17,080	-990
<u>113,279</u> Net Expenditure / Income (-)	<u>146,080</u>	<u>185,100</u>	<u>165,270</u>

### Key Activities:

Arts Development/Promotion  
Coastal Communities Fund Revenue Schemes  
Marsh Mill  
Volunteer Wyre Project

### Responsible Officer:

Service Director Health and Wellbeing and Service Director Performance and Innovation.

## Cemetery Services

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
297,080 Expenditure	289,680	307,690	279,700
-283,518 Income	-256,820	-259,770	-266,370
<u>13,562</u> Net Expenditure / Income (-)	<u>32,860</u>	<u>47,920</u>	<u>13,330</u>

### Key Activities:

Fleetwood Cemetery  
Poulton Cemeteries  
Presall Cemetery

### Responsible Officer:

Service Director People and Places.

## Community Development

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
14,858	Expenditure	15,360	15,340	15,440
<u>14,858</u>	Net Expenditure / Income (-)	<u>15,360</u>	<u>15,340</u>	<u>15,440</u>

**Key Activities:**  
Community Development

**Responsible Officer:**  
Service Director Health and Wellbeing.

## Countryside

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
238,971	Expenditure	290,570	297,100	287,950
-29,000	Income	-26,640	-31,360	-28,080
<u>209,971</u>	Net Expenditure / Income (-)	<u>263,930</u>	<u>265,740</u>	<u>259,870</u>

**Key Activities:**  
Countryside General  
Wyre Estuary County Park

**Responsible Officer:**  
Service Director People and Places

## Environmental Protection

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
296,993	Expenditure	350,850	355,730	333,100
-65,953	Income	-53,550	-58,440	-54,900
<u>230,940</u>	Net Expenditure / Income (-)	<u>297,300</u>	<u>297,290</u>	<u>278,200</u>

### Key Activities:

Air Pollution  
Burial Expenses  
Contaminated Land  
Drainage Investigation  
L A Pollution Prevention Control  
Noise Control  
Pest Control  
Public Health – Miscellaneous Pollution  
Radioactivity Monitoring

### Responsible Officer:

Service Director Health and Wellbeing.

## Recreation and Sport Facilities

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,852,209	Expenditure	1,719,150	1,752,110	1,761,380
-258,749	Income	-317,910	-325,660	-310,350
<u>1,593,460</u>	Net Expenditure / Income (-)	<u>1,401,240</u>	<u>1,426,450</u>	<u>1,451,030</u>

### Key Activities:

Fleetwood Leisure Centre  
Foreshore / Promenade Cleveleys  
Foreshore / Promenade Fleetwood  
Garstang Leisure Centre  
Garstang Swimming Centre  
Marine Gardens Games  
Marine Lake  
Poulton Swimming Centre  
Rossall Point Observatory  
Skippool Berths  
Sports Development

### Responsible Officer:

Service Director Health and Wellbeing, Service Director People and Places, and Service Director Performance and Innovation.

## Regulatory and Licensing Services

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
507,046	Expenditure	597,450	583,570	588,520
-219,442	Income	-206,380	-233,710	-227,750
<u>287,604</u>	Net Expenditure / Income (-)	<u>391,070</u>	<u>349,860</u>	<u>360,770</u>

### Key Activities:

Animal Health Licensing	Private Water Supplies
Food Safety	Taxi Licensing
Gambling Act Licensing	Water Samples
General Licensing – Chargeable	
General Licensing – Non-chargeable	
Health and Safety at Work	
Licensing Act	
Licensing Enforcement – Non Fee Earning	

### Responsible Officer:

Service Director Health and Wellbeing.

## Theatres and Public Entertainment

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,166,457	Expenditure	1,071,200	1,138,080	1,143,820
-514,249	Income	-426,920	-535,680	-487,010
<u>652,208</u>	Net Expenditure / Income (-)	<u>644,280</u>	<u>602,400</u>	<u>656,810</u>

### Key Activities:

Marine Hall Fleetwood (including Bars and Catering)  
Thornton Little Theatre

### Responsible Officer:

Service Director Performance and Innovation.

## Tourism

<b>2017/18 Actuals £</b>		<b>2018/19 Original Estimate £</b>	<b>2018/19 Revised Estimate £</b>	<b>2019/20 Original Estimate £</b>
244,163	Expenditure	235,800	234,580	240,400
-21,118	Income	-23,450	-25,750	-23,190
<u>223,045</u>	Net Expenditure / Income (-)	<u>212,350</u>	<u>208,830</u>	<u>217,210</u>

### Key Activities:

Cleveleys TIC (i-Bus)

Fleetwood TIC

Garstang TIC

General Promotions

Tourism Policy Marketing and Development

### Responsible Officer:

Service Director Performance and Innovation.



## Neighbourhood Services and Community Safety Portfolio

The Council's overall priorities are:-

- We will collaborate with residents and local stakeholders to support and maximise opportunities for improving health and wellbeing across our communities.
- We will support our ageing population to maintain independence and remain safe in their own homes.
- We will collaborate with our partners to support prevention and early help.
- We will explore opportunities for communities and partners to deliver initiatives that utilise community assets and help connect residents to their communities.
- We will support economic growth by attracting investment to Wyre and by supporting businesses to prosper.
- We will work with transport authorities to improve the transport infrastructure and connectivity across the Fylde coast.
- We will maximise commercial opportunities, improve the return from all our assets whether that be buildings or land and deliver efficiencies.
- We will transform the way the Council delivers services through making better use of technology.
- We will utilise Wyre's USP – the Great Outdoors – supporting residents and visitors to maximise the opportunities from coast to countryside.
- We will collaborate with our partners to respond to climate change issues, including reducing flood risk across Wyre.
- We will work with residents, Parish and Town Councils and businesses to protect and enhance the quality of our neighbourhoods.

Services which contribute towards delivering our Neighbourhood Services and Community Safety Portfolio theme comprise:-

<b>2017/18 Actuals £</b>		<b>2018/19 Original Estimate £</b>	<b>2018/19 Revised Estimate £</b>	<b>2019/20 Original Estimate £</b>
38,014	Car Parking	87,190	49,730	58,960
117,508	Community Safety	167,710	248,100	245,450
54,256	Consumer Protection	46,340	72,460	45,910
1,017,781	Flood Risk Management	1,060,120	2,180,740	2,091,380
142,627	Housing Benefits	374,620	59,870	315,630
-70,629	Housing Services	294,140	399,280	392,130
<b>1,299,557</b>	<b>Portfolio Total</b>	<b>2,030,120</b>	<b>3,010,180</b>	<b>3,149,460</b>

Within the Business Plan 2019 to 2023 our actions include:

- Deliver our commercial strategy projects.
- Develop and deliver new pilot projects with the three GP health neighbourhoods for Wyre – Fleetwood, Wyre Integrated Neighbourhood and Wyre Rural Extended Neighbourhood.
- Work with Lancashire County Council to create and deliver new local housing and Support Schemes
- Maximise opportunities from the Better Care Fund to support older people and people with disabilities to stay in their own homes.
- Care and Repair (Wyre and Fylde) will identify need and supply a range of community equipment for vulnerable residents.
- Host and support the Wyre and Fylde Integrated Team.
- Deliver the Wyre Beach Management Scheme.
- Develop and support Flood Action Groups.
- Tackle problematic empty homes.

Performance indicators, linked to the Neighbourhood Services and Community Safety Portfolio, are contained within the Council's Performance Management System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2017/18 and updated projections for each of the service areas follow.

## Car Parking

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
620,134 Expenditure	675,640	645,340	651,820
-582,120 Income	-588,450	-595,610	-592,860
<u>38,014</u> Net Expenditure / Income (-)	<u>87,190</u>	<u>49,730</u>	<u>58,960</u>

### Key Activities:

Car Parks Unmetered  
Off Street Car Parking

### Responsible Officer:

Service Director People and Places.

## Community Safety

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
159,508 Expenditure	184,810	286,150	258,800
-42,000 Income	-17,100	-38,050	-13,350
<u>117,508</u> Net Expenditure / Income (-)	<u>167,710</u>	<u>248,100</u>	<u>245,450</u>

### Key Activities:

Children`s Trust  
Community Safety Operations

### Responsible Officer:

Service Director Health and Wellbeing.

## Consumer Protection

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
54,256 Expenditure	46,340	72,460	45,910
<u>54,256</u> Net Expenditure / Income (-)	<u>46,340</u>	<u>72,460</u>	<u>45,910</u>

### Key Activities:

Consumer Protection Advice and Education

### Responsible Officer:

Service Director People and Places.

## Flood Risk Management

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,174,791 Expenditure	1,063,030	2,183,200	2,093,750
-157,010 Income	-2,910	-2,460	-2,370
<u>1,017,781</u> Net Expenditure / Income (-)	<u>1,060,120</u>	<u>2,180,740</u>	<u>2,091,380</u>

### Key Activities:

Land Drainage  
River Flooding  
Sea Defences  
Tidal Flooding

### Responsible Officer:

Service Director People and Places.

## Housing Benefits

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
30,285,597 Expenditure	30,298,060	29,229,920	29,378,890
-30,142,970 Income	-29,923,440	-29,170,050	-29,063,260
<u>142,627</u> Net Expenditure / Income (-)	<u>374,620</u>	<u>59,870</u>	<u>315,630</u>

### Key Activities:

Benefits - Local Scheme (War Widows)  
Benefits Administration  
Benefits- Rent Allowances  
Benefits- Rent Rebates

### Responsible Officer:

Service Director People and Places.

## Housing Services

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
2,802,612 Expenditure	3,184,900	3,981,920	2,951,490
-2,873,241 Income	-2,890,760	-3,582,640	-2,559,360
<u>-70,629</u> Net Expenditure / Income (-)	<u>294,140</u>	<u>399,280</u>	<u>392,130</u>

### Key Activities:

Asylum Seekers and Refugees  
Care and Repair Service  
Empty Homes and Dwellings  
Handy Person Service  
Homelessness  
House Renovation Grants  
Houses in Multiple Occupation  
Housing Advice  
Housing Standards (Excluding HMOs)

### Responsible Officer:

Service Director Health and Wellbeing.

## Planning and Economic Development Portfolio

The Council's overall priorities are:-

- We will collaborate with residents and local stakeholders to support and maximise opportunities for improving health and wellbeing across our communities.
- We will support our ageing population to maintain independence and remain safe in their own homes.
- We will collaborate with our partners to support prevention and early help.
- We will explore opportunities for communities and partners to deliver initiatives that utilise community assets and help connect residents to their communities.
- We will support economic growth by attracting investment to Wyre and by supporting businesses to prosper.
- We will work with transport authorities to improve the transport infrastructure and connectivity across the Fylde coast.
- We will maximise commercial opportunities, improve the return from all our assets whether that be buildings or land and deliver efficiencies.
- We will transform the way the Council delivers services through making better use of technology.
- We will utilise Wyre's USP – the Great Outdoors – supporting residents and visitors to maximise the opportunities from coast to countryside.
- We will collaborate with our partners to respond to climate change issues, including reducing flood risk across Wyre.
- We will work with residents, Parish and Town Councils and businesses to protect and enhance the quality of our neighbourhoods.

Services which contribute towards delivering our Planning and Economic Development Portfolio theme comprise:-

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
90,682	Building Control	112,180	80,530	77,380
208,921	Economic Development and Regeneration	219,260	227,840	201,080
278,927	Highways Infrastructure	293,990	302,620	305,800
12,451	Land Charges	21,070	-10,930	27,020
543,632	Planning and Development Services	648,290	649,590	588,610
290,829	Property Portfolio *	-138,520	-158,490	-179,650
142,008	Public Transport	100,290	108,680	100,200
12,870	Transportation	8,020	8,380	8,280
<b>1,580,320</b>	<b>Portfolio Total</b>	<b>1,264,580</b>	<b>1,208,220</b>	<b>1,128,720</b>

\*Investment Property income adjusted at year end.

Within the Business Plan 2019 to 2023 our actions include:

- Deliver our commercial strategy projects.
- Implement the Wyre Local Plan 2011 – 2031.
- Deliver the implementation plan for Hillhouse Technology Enterprise Zone.
- Develop an Economic Development Strategy.
- Support our partners in the roll out of the full fibre infrastructure on the Fylde Coast.
- Facilitate and support delivery of Coastal Community Funded projects.

Performance indicators, linked to the Planning and Economic Development Portfolio, are contained within the Council's Performance Management System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2017/18 and updated projections for each of the service areas follow.

## Building Control

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
275,776 Expenditure	288,230	286,780	282,630
-185,094 Income	-176,050	-206,250	-205,250
<u>90,682</u> Net Expenditure / Income (-)	<u>112,180</u>	<u>80,530</u>	<u>77,380</u>

### Key Activities:

Building Enforcement  
Building Regulations-Fee Earning  
Other Building Control Work

### Responsible Officer:

Service Director Performance and Innovation.

## Economic Development and Regeneration

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
262,166 Expenditure	220,460	668,860	201,080
-53,245 Income	-1,200	-441,020	0
<u>208,921</u> Net Expenditure / Income (-)	<u>219,260</u>	<u>227,840</u>	<u>201,080</u>

### Key Activities:

Business Support  
Cleveleys Coastal Community Project  
Economic Development and Promotion – General  
Fleetwood Coastal Community Project  
Halite Gas Storage – 2018/19 onwards  
Hillhouse Enterprise Zone  
Wyred Up

### Responsible Officer:

Chief Executive.

## Highways Infrastructure

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
353,423 Expenditure	377,540	390,560	389,450
-74,496 Income	-83,550	-87,940	-83,650
<u>278,927</u> Net Expenditure / Income (-)	<u>293,990</u>	<u>302,620</u>	<u>305,800</u>

### Key Activities:

Alley Gates

Bus Shelters and Turn Round

Festive Lighting

LCC Highways Agency

WBC Highways - Non Agency

### Responsible Officer:

Service Director People and Places.

## Land Charges

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
101,959 Expenditure	112,100	118,220	125,510
-89,508 Income	-91,030	129,150	-98,490
<u>12,451</u> Net Expenditure / Income (-)	<u>21,070</u>	<u>-10,930</u>	<u>27,020</u>

### Key Activities:

Land Charges

Land Charges – Agreements

Land Charges – Personal Searches

### Responsible Officer:

Service Director Performance and Innovation.

## Planning and Development Services

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,211,283	Expenditure	1,200,750	1,339,960	1,212,300
-667,651	Income	-552,460	-690,370	-623,690
<u>543,632</u>	Net Expenditure / Income (-)	<u>648,290</u>	<u>649,590</u>	<u>588,610</u>

### Key Activities:

Conservation and Listed Buildings  
Development Control  
Development Enforcement  
Housing Strategy  
Local Plan  
Planning Policy

### Responsible Officer:

Service Director Health and Wellbeing.

## Property Portfolio

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,133,298	Expenditure	1,137,700	1,187,230	1,162,840
-842,469	Income *	-1,276,220	-1,345,720	-1,342,490
<u>290,829</u>	Net Expenditure / Income (-)	<u>-138,520</u>	<u>-158,490</u>	<u>-179,650</u>

*\*Investment Property income adjusted at year end*

### Key Activities:

Bus Station Thornton Cleveleys	MOT Test Centre – Copse Road Depot
Butts Close Industrial Site	Poulton Community and Youth Centre
Cleveleys Market	Poulton Golf Course
Copse Road Depot	Poulton Market
Fleetwood Market	Teanlowe Day Centre
Fleetwood Marsh Development	Unused / Old Office Accommodation
Garstang Offices / Community Facilities	
Miscellaneous Buildings and Land	

### Responsible Officer:

Service Director People and Places and Service Director Performance and Innovation.



## Public Transport

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
177,833	Expenditure	142,570	152,580	142,470
-35,825	Income	-42,280	-43,900	-42,270
<u>142,008</u>	Net Expenditure / Income (-)	<u>100,290</u>	<u>108,680</u>	<u>100,200</u>

### Key Activities:

Fleetwood / Knott End Ferry

### Responsible Officer:

Service Director Health and Wellbeing.

## Transportation

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
12,870	Expenditure	8,020	8,380	8,280
<u>12,870</u>	Net Expenditure / Income (-)	<u>8,020</u>	<u>8,380</u>	<u>8,280</u>

### Key Activities:

Transport Planning Policy and Strategy

### Responsible Officer:

Service Director People and Places

## Resources Portfolio

The Council's overall priorities are:-

- We will collaborate with residents and local stakeholders to support and maximise opportunities for improving health and wellbeing across our communities.
- We will support our ageing population to maintain independence and remain safe in their own homes.
- We will collaborate with our partners to support prevention and early help.
- We will explore opportunities for communities and partners to deliver initiatives that utilise community assets and help connect residents to their communities.
- We will support economic growth by attracting investment to Wyre and by supporting businesses to prosper.
- We will work with transport authorities to improve the transport infrastructure and connectivity across the Fylde coast.
- We will maximise commercial opportunities, improve the return from all our assets whether that be buildings or land and deliver efficiencies.
- We will transform the way the Council delivers services through making better use of technology.
- We will utilise Wyre's USP – the Great Outdoors – supporting residents and visitors to maximise the opportunities from coast to countryside.
- We will collaborate with our partners to respond to climate change issues, including reducing flood risk across Wyre.
- We will work with residents, Parish and Town Councils and businesses to protect and enhance the quality of our neighbourhoods.

Services which contribute towards delivering our Resources Portfolio theme comprise:-

2017/18 Actuals £		2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
7,227	Civil Contingencies	35,660	37,680	47,510
2,286,352	Corporate and Democratic Core *	2,424,810	2,344,200	2,416,650
90,774	Corporate Management Costs/Miscellaneous	104,710	416,230	-47,020
0	Corporate Support Services	0	0	0
237,162	Elections Services	232,530	205,290	389,730
32,465	Grant Support	31,400	34,720	33,650
370,269	Local Tax Collection	640,260	596,960	670,160
<b>3,024,249</b>	<b>Portfolio Total</b>	<b>3,469,370</b>	<b>3,635,080</b>	<b>3,510,680</b>

\* Retirement Benefit expenditure adjusted at year end.

Within the Business Plan 2019 to 2023 our actions include:

- Deliver our commercial strategy projects.
- Deliver the asset management programme of work.
- Explore options for a commercial partner for Marine Hall.
- Deliver our Digital Wyre strategy including the implementation of a Citizens Access Portal.
- Review our safeguarding policies and practices across all council services.
- Facilitate community projects that improve the use and sustainability of council community assets.
- Facilitate delivery and promotion of the Wyre Community Lottery.

Performance indicators, linked to the Resources Portfolio, are contained within the Council's Performance Management System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2017/18 and updated projections for each of the service areas follow.

## Civil Contingencies

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
74,293 Expenditure	74,840	76,190	85,880
-67,066 Income	-39,180	-38,510	-38,370
<u>7,227</u> Net Expenditure / Income (-)	<u>35,660</u>	<u>37,680</u>	<u>47,510</u>

**Key Activities:**  
Civil Contingencies

**Responsible Officer:**

Service Director People and Places and Service Director Performance and Innovation.

## Corporate and Democratic Core

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
2,286,752 Expenditure *	2,428,810	2,348,200	2,420,650
-400 Income	-4,000	-4,000	-4,000
<u>2,286,352</u> Net Expenditure / Income (-)	<u>2,424,810</u>	<u>2,344,200</u>	<u>2,416,650</u>

\* Retirement Benefit expenditure adjusted at year end

**Key Activities:**

Civic and Ceremonial  
Corporate Management  
Democratic Services  
Members Expenses Support and Advice  
Newspaper/ENewsletter/Media/Social Media  
Retirement Benefits  
Subscriptions

**Responsible Officer:**

Service Director Performance and Innovation.

## Corporate Management Costs/Miscellaneous

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
97,800 Expenditure	104,710	416,230	0
-7,026 Income	0	0	-47,020
<u>90,774</u> Net Expenditure / Income (-)	<u>104,710</u>	<u>416,230</u>	<u>-47,020</u>

### Key Activities:

Bank Charges  
External Audit Fees  
Provision for Bad Debts  
Provision for Contingencies  
Treasury Management

### Responsible Officer:

Chief Executive (Note: statutory responsibilities will remain with the Section 151 Officer - Head of Finance).

## Corporate Support Services

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
12,332,335 Expenditure	13,538,900	13,762,130	14,046,320
-12,332,335 Income	-13,538,900	-13,762,130	-14,046,320
<u>0</u> Net Expenditure / Income (-)	<u>0</u>	<u>0</u>	<u>0</u>

### Key Activities:

Those services with the primary aim of supporting the provision of services to the public including Contact Centre, Finance, ICT, HR, office accommodation, Legal, Engagement, Transport, etc.

Other recharging cost centres such as Private Sector Housing, Pollution and Commercial Safety, Parks and Open Spaces, Street Scene, etc., who allocate their costs across a number of service areas.

### Responsible Officer:

Chief Executive.

## Elections Services

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
608,350 Expenditure	247,020	237,380	428,160
-371,188 Income	-14,490	-32,090	-38,430
<u>237,162</u> Net Expenditure / Income (-)	<u>232,530</u>	<u>205,290</u>	<u>389,730</u>

### Key Activities:

Elections – Borough  
Elections – LCC – 2018/19 only  
Elections – Parliamentary – 2018/19 only  
Electoral Registration

### Responsible Officer:

Service Director Performance and Innovation (Note: the Returning Officer for Elections is the Chief Executive).

## Grant Support

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
32,465 Expenditure	31,400	34,720	43,650
0 Income	0	0	-10,000
<u>32,465</u> Net Expenditure / Income (-)	<u>31,400</u>	<u>34,720</u>	<u>33,650</u>

### Key Activities:

Grants  
Local Lottery

### Responsible Officer:

Chief Executive.

## Local Tax Collection

<b>2017/18 Actuals £</b>		<b>2018/19 Original Estimate £</b>	<b>2018/19 Revised Estimate £</b>	<b>2019/20 Original Estimate £</b>
1,186,660	Expenditure	1,301,530	1,279,450	1,324,750
-816,391	Income	-661,270	-682,490	654,590
<u>370,269</u>	Net Expenditure / Income (-)	<u>640,260</u>	<u>596,960</u>	<u>670,160</u>

### Key Activities:

Council Tax Benefit  
Council Tax Collection  
Localisation of Council Tax Support  
Non-Domestic Rates Collection

### Responsible Officer:

Service Director People and Places (Note: statutory responsibilities will remain with the Section 151 Officer - Head of Finance).

## Street Scene, Parks and Open Spaces Portfolio

The Council's overall priorities are:-

- We will collaborate with residents and local stakeholders to support and maximise opportunities for improving health and wellbeing across our communities.
- We will support our ageing population to maintain independence and remain safe in their own homes.
- We will collaborate with our partners to support prevention and early help.
- We will explore opportunities for communities and partners to deliver initiatives that utilise community assets and help connect residents to their communities.
- We will support economic growth by attracting investment to Wyre and by supporting businesses to prosper.
- We will work with transport authorities to improve the transport infrastructure and connectivity across the Fylde coast.
- We will maximise commercial opportunities, improve the return from all our assets whether that be buildings or land and deliver efficiencies.
- We will transform the way the Council delivers services through making better use of technology.
- We will utilise Wyre's USP – the Great Outdoors – supporting residents and visitors to maximise the opportunities from coast to countryside.
- We will collaborate with our partners to respond to climate change issues, including reducing flood risk across Wyre.
- We will work with residents, Parish and Town Councils and businesses to protect and enhance the quality of our neighbourhoods.

Services which contribute towards delivering our Street Scene, Parks and Open Spaces Portfolio theme comprise:-

<b>2017/18 Actuals</b>		<b>2018/19 Original Estimate</b>	<b>2018/19 Revised Estimate</b>	<b>2019/20 Original Estimate</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
80,887	Dog Warden Service	100,120	92,680	96,090
14,285	Environmental Improvements	11,980	13,130	11,800
1,213,748	Parks and Open Spaces	1,137,780	1,288,330	1,273,920
230,617	Playing Fields	268,780	287,400	297,170
299,205	Public Conveniences	318,740	314,930	295,040
2,028,923	Waste Management	3,252,370	3,262,090	3,298,840
<b>3,867,665</b>	<b>Portfolio Total</b>	<b>5,089,770</b>	<b>5,258,560</b>	<b>5,272,860</b>

Within the Business Plan 2019 to 2023 our actions include:

- Deliver our commercial strategy projects.
- Develop and deliver the communications campaigns to promote Wyre's countryside, coast, parks and tourism offer.
- Deliver the Mount Restoration Project in Fleetwood.
- Facilitate and support the improvement of parks and open spaces.
- Implement initiatives and promote activity to help achieve a cleaner, greener Wyre.

Performance indicators, linked to the Street Scene, Parks and Open Spaces Portfolio, are contained within the Council's Performance Management System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2017/18 and updated projections for each of the service areas follow.

## Dog Warden Service

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
85,611 Expenditure	105,120	97,680	101,090
-4,724 Income	-5,000	-5,000	-5,000
<u>80,887</u> Net Expenditure / Income (-)	<u>100,120</u>	<u>92,680</u>	<u>96,090</u>

**Key Activities:**  
Dog Warden Service

**Responsible Officer:**  
Service Director People and Places.

## Environmental Improvements

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
15,335 Expenditure	11,980	14,430	11,800
-1,050 Income	0	-1,300	0
<u>14,285</u> Net Expenditure / Income (-)	<u>11,980</u>	<u>13,130</u>	<u>11,800</u>

**Key Activities:**  
Monuments and Memorials

**Responsible Officer:**  
Service Director Performance and Innovation.



## Parks and Open Spaces

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
1,286,026 Expenditure	1,196,130	1,361,350	1,350,220
-72,278 Income	-58,350	-73,020	-76,300
<u>1,213,748</u> Net Expenditure / Income (-)	<u>1,137,780</u>	<u>1,288,330</u>	<u>1,273,920</u>

### Key Activities:

Allotments

Jean Stansfield/Vicarage Park

Jubilee Gardens

Marine Gardens

Memorial Park

Mount Grounds

North Drive Recreation Ground

Open Spaces Fleetwood

Open Spaces Over Wyre

Open Spaces Poulton/Thornton

### Responsible Officer:

Service Director People and Places.

## Playing Fields

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
235,086 Expenditure	276,950	295,800	305,730
-4,469 Income	-8,170	-8,400	-8,560
<u>230,617</u> Net Expenditure / Income (-)	<u>268,780</u>	<u>287,400</u>	<u>297,170</u>

### Key Activities:

Civic Centre Playing Fields

Cottam Hall Playing Fields

King George V Playing Field Fleetwood

King George's Playing Field Thornton

Other Playing Fields

### Responsible Officer:

Service Director People and Places.

## Public Conveniences

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
346,688 Expenditure	358,940	355,130	335,240
-47,483 Income	-40,200	-40,200	-40,200
<u>299,205</u> Net Expenditure / Income (-)	<u>318,740</u>	<u>314,930</u>	<u>295,040</u>

### Key Activities:

Public Conveniences

### Responsible Officer:

Service Director People and Places.

## Waste Management

2017/18 Actuals £	2018/19 Original Estimate £	2018/19 Revised Estimate £	2019/20 Original Estimate £
4,176,934 Expenditure	4,382,340	4,439,400	4,464,260
-2,148,011 Income	-1,129,970	-1,177,310	-1,165,420
<u>2,028,923</u> Net Expenditure / Income (-)	<u>3,252,370</u>	<u>3,262,090</u>	<u>3,298,840</u>

### Key Activities:

Abandoned Vehicles  
Domestic Waste Management  
Foreshore Cleaning  
Street Cleansing  
Trade Waste Collection - Duty of Care

### Responsible Officer:

Service Director People and Places.

**RESERVES, BALANCES AND MANPOWER STATEMENT**

Appendix 4

	Actual Balance at 01/04/2018 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2019 £
<b><u>2018/19 REVISED ESTIMATE</u></b>				
Reserves				
Building Control	12,037	810	-6,120	6,727
Capital Investment	1,071,259	108,026	-232,609	946,676
Elections	71,276	41,217	0	112,493
Insurance	60,688	40,000	-2,200	98,488
Investment - I.T. Strategy	299,271	132,245	-137,000	294,516
Land Charges	31,924	0	-3,500	28,424
Leisure Management	209,277	0	0	209,277
New Homes Bonus	2,843,745	0	-568,749	2,274,996
Non-Domestic Rates Equalisation	1,673,515	1,473,328	-346,550	2,800,293
Performance Reward Initiatives	32,949	0	-4,717	28,232
Property Investment Fund	0	1,000,000	0	1,000,000
Value for Money	718,948	100,990	-443,315	376,623
Vehicle Replacement/Street Cleansing Maintenance	2,488,990	250,545	-432,886	2,306,649
	9,513,879	3,147,161	-2,177,646	10,483,394
Balances				
General	11,792,380	0	-994,577	10,797,803
<b>TOTAL</b>	<b>21,306,259</b>	<b>3,147,161</b>	<b>-3,172,223</b>	<b>21,281,197</b>

	Estimated Balance at 01/04/2019 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2020 £
<b><u>2019/20 LATEST ESTIMATE</u></b>				
Reserves				
Building Control	6,727	130	0	6,857
Capital Investment	946,676	642,990	-825,000	764,666
Elections	112,493	41,217	-153,710	0
Insurance	98,488	40,000	0	138,488
Investment - I.T. Strategy	294,516	238,480	-174,020	358,976
Land Charges	28,424	0	-3,320	25,104
Leisure Management	209,277	0	0	209,277
New Homes Bonus	2,274,996	0	-568,749	1,706,247
Non-Domestic Rates Equalisation	2,800,293	2,417,126	-1,562,478	3,654,941
Performance Reward Initiatives	28,232	0	-1,920	26,312
Property Investment Fund	1,000,000	0	0	1,000,000
Value for Money	376,623	73,330	-98,140	351,813
Vehicle Replacement/Street Cleansing Maintenance	2,306,649	261,134	-2,259,500	308,283
	10,483,394	3,714,407	-5,646,837	8,550,964
Balances				
General	10,797,803	148,460	0	10,946,263
<b>TOTAL</b>	<b>21,281,197</b>	<b>3,862,867</b>	<b>-5,646,837</b>	<b>19,497,227</b>

**MANPOWER BUDGET**

In 2018/19 the Council's Budget included 323.23 (full-time) equivalent staff and in 2019/20 it has made provision for 323.59. The Council continues to implement service reviews resulting in a reduction in full-time equivalent positions since 2004/05 of 31% contributing significant savings towards the Council's commitment to deliver cost effective services.

**RESERVES, BALANCES AND MANPOWER STATEMENT**

Appendix 4 continued

	Estimated Balance at 01/04/2020 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2021 £
<b><u>2020/21 LATEST ESTIMATE</u></b>				
Reserves				
Building Control	6,857	0	0	6,857
Capital Investment	764,666	0	0	764,666
Elections	0	41,217	0	41,217
Insurance	138,488	40,000	0	178,488
Investment - I.T. Strategy	358,976	51,425	-86,000	324,401
Land Charges	25,104	0	0	25,104
Leisure Management	209,277	0	0	209,277
New Homes Bonus	1,706,247	0	-568,749	1,137,498
Non-Domestic Rates Equalisation	3,654,941	2,350	0	3,657,291
Performance Reward Initiatives	26,312	0	-3,320	22,992
Property Investment Fund	1,000,000	0	0	1,000,000
Value for Money	351,813	0	-18,840	332,973
Vehicle Replacement/Street Cleansing Maintenance	308,283	506,448	-426,700	388,031
	8,550,964	641,440	-1,103,609	8,088,795
Balances				
General	10,946,263	0	-811,575	10,134,688
<b>TOTAL</b>	<b>19,497,227</b>	<b>641,440</b>	<b>-1,915,184</b>	<b>18,223,483</b>

	Estimated Balance at 01/04/2021 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2022 £
<b><u>2021/22 LATEST ESTIMATE</u></b>				
Reserves				
Building Control	6,857	0	0	6,857
Capital Investment	764,666	0	0	764,666
Elections	41,217	41,217	0	82,434
Insurance	178,488	40,000	0	218,488
Investment - I.T. Strategy	324,401	33,630	-86,000	272,031
Land Charges	25,104	0	0	25,104
Leisure Management	209,277	0	0	209,277
New Homes Bonus	1,137,498	0	-568,749	568,749
Non-Domestic Rates Equalisation	3,657,291	0	0	3,657,291
Performance Reward Initiatives	22,992	0	0	22,992
Property Investment Fund	1,000,000	0	0	1,000,000
Value for Money	332,973	0	0	332,973
Vehicle Replacement/Street Cleansing Maintenance	388,031	507,019	-224,495	670,555
	8,088,795	621,866	-879,244	7,831,417
Balances				
General	10,134,688	0	-1,322,591	8,812,097
<b>TOTAL</b>	<b>18,223,483</b>	<b>621,866</b>	<b>-2,201,835</b>	<b>16,643,514</b>

**RESERVES, BALANCES AND MANPOWER STATEMENT**

Appendix 4 continued

	Estimated Balance at 01/04/2022 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2023 £
<b><u>2022/23 LATEST ESTIMATE</u></b>				
Reserves				
Building Control	6,857	0	0	6,857
Capital Investment	764,666	0	0	764,666
Elections	82,434	41,217	0	123,651
Insurance	218,488	40,000	0	258,488
Investment - I.T. Strategy	272,031	51,425	-86,000	237,456
Land Charges	25,104	0	0	25,104
Leisure Management	209,277	0	0	209,277
New Homes Bonus	568,749	0	-568,749	0
Non-Domestic Rates Equalisation	3,657,291	0	0	3,657,291
Performance Reward Initiatives	22,992	0	0	22,992
Property Investment Fund	1,000,000	0	0	1,000,000
Value for Money	332,973	0	0	332,973
Vehicle Replacement/Street Cleansing Maintenance	670,555	505,549	-61,000	1,115,104
	<u>7,831,417</u>	<u>638,191</u>	<u>-715,749</u>	<u>7,753,859</u>
Balances				
General	8,812,097	0	-1,791,501	7,020,596
<b>TOTAL</b>	<b><u>16,643,514</u></b>	<b><u>638,191</u></b>	<b><u>-2,507,250</u></b>	<b><u>14,774,455</u></b>

	Estimated Balance at 01/04/2023 £	' Top-up ' £	Less to Fund Expenditure £	Estimated Balance at 31/03/2024 £
<b><u>2023/24 LATEST ESTIMATE</u></b>				
Reserves				
Building Control	6,857	0	0	6,857
Capital Investment	764,666	0	0	764,666
Elections	123,651	41,217	-164,868	0
Insurance	258,488	40,000	0	298,488
Investment - I.T. Strategy	237,456	49,930	-86,000	201,386
Land Charges	25,104	0	0	25,104
Leisure Management	209,277	0	0	209,277
New Homes Bonus	0	0	0	0
Non-Domestic Rates Equalisation	3,657,291	0	0	3,657,291
Performance Reward Initiatives	22,992	0	0	22,992
Property Investment Fund	1,000,000	0	0	1,000,000
Value for Money	332,973	0	0	332,973
Vehicle Replacement/Street Cleansing Maintenance	1,115,104	502,555	-73,500	1,544,159
	<u>7,753,859</u>	<u>633,702</u>	<u>-324,368</u>	<u>8,063,193</u>
General				
	7,020,596	0	-2,709,195	4,311,401
<b>TOTAL</b>	<b><u>14,774,455</u></b>	<b><u>633,702</u></b>	<b><u>-3,033,563</u></b>	<b><u>12,374,594</u></b>

**TRANSFERS TO AND FROM RESERVES**

Appendix 5

	2018/19 Revised Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2018/19 net surplus.	810		
Staffing Review, Officer Delegation Report 19/3/18.		-6,120	
	810	-6,120	-5,310
<b><u>CAPITAL INVESTMENT</u></b>			
Top Up - YMCA equipment contribution, Cabinet 22/10/14 (final year 2019/20).	99,590		
Top Up - Qtr 3 review, Cabinet 16/1/19.	8,436		
Roofing works to the Civic Centre.		-15,000	
Roofing works to Poulton Leisure Centre Pool.		-42,635	
Relocation of the ICT and Digital Team.		-30,000	
Roofing Works to Fleetwood Leisure Centre		-144,974	
	108,026	-232,609	-124,583
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2019 Borough Elections.	41,217		41,217
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		
Use - to cover new claims.		-2,200	
	40,000	-2,200	37,800
<b><u>INVESTMENT - I.T. STRATEGY</u></b>			
Top Up from IT general savings per latest review.	119,565		
Top Up re CCTV investment net Fylde contribution. Cabinet 3/12/14.	12,680		
Additional Rolling Replacement Hardware Programme.		-137,000	
	132,245	-137,000	-4,755
<b><u>LAND CHARGES</u></b>			
Chargeable work 2018/19 net deficit.		-3,500	-3,500
<b><u>LEISURE MANAGEMENT</u></b>			
	0		0
<b><u>NEW HOMES BONUS</u></b>			
Fund Council Taxpayer income foregone from 11/12 freeze.		-176,689	
Fund Council Taxpayer income foregone from 12/13 freeze.		-176,166	
Fund Council Taxpayer income foregone from 13/14 freeze.		-71,250	
Fund Council Taxpayer income foregone from 14/15 freeze.		-72,037	
Fund Council Taxpayer income foregone from 15/16 freeze.		-72,607	
	0	-568,749	-568,749
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy.	894,659		
Top Up - NDR Retained Levy (Pooling).	537,557		
Top Up - SBRR Threshold Changes - compensation.	41,112		
Transfer to General Fund, 2016/17 part Reserve Top Up.		-285,731	
Transfer to General Fund, 2017/18 part Reserve Top Up.		-60,819	
	1,473,328	-346,550	1,126,778
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
Volunteer Wyre Project, Cab.19/6/13, incl. slippage from 17/18 and to future years.		-1,760	
Refurbishment of Children's Playground - Jean Stansfield Memorial Park.		-2,957	
	0	-4,717	-4,717
<b><u>PROPERTY INVESTMENT FUND</u></b>			
Top Up - Establish a Property Investment Fund, Cabinet 16/1/19.	1,000,000		1,000,000

**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2018/19 Revised Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b>VALUE FOR MONEY</b>			
Universal Credit Delivery (UC) Partnership Agreement with DWP.	18,860		
New Burden Support for Additional Costs DWP grant.	31,810		
New Burden Funding to process Verify Earnings and Pensions service (VEP) alerts.	39,060		
New Burden Transition to UC and Removal of temporary accommodation from UC.	5,400		
New Burden Funding to prevent fraud and error - self-employed earnings review.	5,860		
Procurement and Implementation of a Citizen Access Portal.		-276,160	
Cash Receipting System Upgrade		-103,432	
Counter Receipting Printers.		-1,030	
Restructure of IT and Telephony Services to create new ICT and digital department.		-36,210	
Procurement of new IT Service Management Software		-26,483	
	<u>100,990</u>	<u>-443,315</u>	<u>-342,325</u>
<b>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</b>			
Aggregate set-aside after 2017/18 outturn.	233,361		
Aggregate set-aside for replacement of vehicles, Period 5 review, Cabinet 17/10/18.	17,184		
Use of Reserve to fund vehicle replacements/adaptations.		-415,000	
Use of Reserve to fund vehicle replacement/adaptations, P5 review, Cabinet 17/10/18.		-12,109	
Use of Reserve to fund vehicle replacement/adaptations, V39 HGV Wagon.		-14,100	
Use of Reserve to fund vehicle replacement/adaptations, Qtr 3 review, Cabinet 16/1/19.		10,523	
Use of Reserve to fund MOT Test Centre Copse Road.		-2,200	
Additional Income MOT Centre Top Up Reserve to replace equipment.		0	
	<u>250,545</u>	<u>-432,886</u>	<u>-182,341</u>
<b>TOTAL NET TRANSFER TO 2018/19 RESERVES</b>			<u><u><b>969,515</b></u></u>

**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2019/20 Latest Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2019/20 net surplus.	130		130
<b><u>CAPITAL INVESTMENT</u></b>			
Top Up - YMCA equipment contribution, Cab.22/10/14 (final part year 2019/20).	82,990		
Top Up - to fund Capital Asset Improvement Programme.	560,000		
Purchase of wheeled bins. Cabinet 11/7/18.		-825,000	
	642,990	-825,000	-182,010
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2019 Borough Elections.	41,217		
Use of Reserve for Borough Elections in 2019.		-153,710	
	41,217	-153,710	-112,493
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		40,000
<b><u>INVESTMENT - I.T. STRATEGY</u></b>			
Top Up from IT general savings per latest review.	28,970		
Top Up re CCTV investment net Fylde contribution. Cabinet 3/12/14.	9,510		
Top Up to fund rolling replacement programme.	200,000		
CCTV Investment.		-38,020	
Additional Rolling Replacement Hardware Programme.		-136,000	
	238,480	-174,020	64,460
<b><u>LAND CHARGES</u></b>			
Chargeable work 2019/20 net deficit.		-3,320	-3,320
<b><u>LEISURE MANAGEMENT</u></b>	0		0
<b><u>NEW HOMES BONUS</u></b>			
Fund Council Taxpayer income foregone from 11/12 freeze.		-176,689	
Fund Council Taxpayer income foregone from 12/13 freeze.		-176,166	
Fund Council Taxpayer income foregone from 13/14 freeze.		-71,250	
Fund Council Taxpayer income foregone from 14/15 freeze.		-72,037	
Fund Council Taxpayer income foregone from 15/16 freeze.		-72,607	
	0	-568,749	-568,749
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related Contributions to the Pool.	2,417,126		
Transfer to General Fund, NDR Income less than Baseline Funding Level.		-235,513	
Transfer to General Fund, 2017/18 part Reserve Top Up.		-1,326,965	
	2,417,126	-1,562,478	854,648
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
Volunteer Wyre Project, Cab.19/6/13, incl. slippage from 17/18 and to future years.		-1,920	-1,920
<b><u>PROPERTY INVESTMENT FUND</u></b>	0		0
<b><u>VALUE FOR MONEY</u></b>			
Universal Credit Delivery (UC) Partnership Agreement with DWP.	40,740		
New Burden Support for Additional Costs DWP grant.	32,590		
Procurement and Implementation of a Citizen Access Portal.		-61,930	
Restructure of IT and Telephony Services to create new ICT and digital department.		-36,210	
	73,330	-98,140	-24,810
<b><u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u></b>			
Aggregate set-aside after 2017/18 outturn.	249,157		
Aggregate set-aside for replacement of vehicles, Period 5 review, Cabinet 17/10/18.	8,466		
Aggregate set-aside for replacement of vehicles, Qtr3 review, Cabinet 16/1/19.	511		
Use of Reserve 2017/18 Outturn, to fund replacement of refuse collection vehicles.		-1,915,000	
Use of Reserve to fund vehicle replacements/adaptations.		-344,500	
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000		
	261,134	-2,259,500	-1,998,366
<b>TOTAL NET TRANSFER FROM (-) 2019/20 RESERVES</b>			<b><u>-1,932,430</u></b>



**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2020/21 Latest Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2020/21 net nil.	0		0
<b><u>CAPITAL INVESTMENT</u></b>	0		0
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2019 Borough Elections.	41,217		41,217
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		40,000
<b><u>INVESTMENT - I.T.STRATEGY</u></b>			
Top Up from IT general savings per latest review.	51,425		
Additional Rolling Replacement Hardware Programme.		-86,000	
	<u>51,425</u>	<u>-86,000</u>	<u>-34,575</u>
<b><u>LAND CHARGES</u></b>			
Chargeable work 2020/21 net nil.	0		0
<b><u>LEISURE MANAGEMENT</u></b>	0		0
<b><u>NEW HOMES BONUS</u></b>			
Fund Council Taxpayer income foregone from 11/12 freeze.		-176,689	
Fund Council Taxpayer income foregone from 12/13 freeze.		-176,166	
Fund Council Taxpayer income foregone from 13/14 freeze.		-71,250	
Fund Council Taxpayer income foregone from 14/15 freeze.		-72,037	
Fund Council Taxpayer income foregone from 15/16 freeze.		-72,607	
	<u>0</u>	<u>-568,749</u>	<u>-568,749</u>
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related Contributions to the Pool.	2,350		2,350
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
Volunteer Wyre Project, Cab.19/6/13, incl. slippage from 17/18 and to future years.		-3,320	-3,320
<b><u>PROPERTY INVESTMENT FUND</u></b>	0		0
<b><u>VALUE FOR MONEY</u></b>			
Procurement and Implementation of a Citizen Access Portal.		-18,840	-18,840
<b><u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u></b>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8).	239,375		
Aggregate set-aside after 2017/18 outturn.	255,096		
Aggregate set-aside for replacement of vehicles, Period 5 review, Cabinet 17/10/18.	8,466		
Aggregate set-aside for replacement of vehicles, Qtr3 review, Cabinet 16/1/19.	511		
Use of Reserve to fund vehicle replacements/adaptations.		-426,700	
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000		
	<u>506,448</u>	<u>-426,700</u>	<u>79,748</u>
<b>TOTAL NET TRANSFER FROM (-) 2020/21 RESERVES</b>			<u><u>-462,169</u></u>

**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2021/22 Latest Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2021/22 net nil.	0		0
<b><u>CAPITAL INVESTMENT</u></b>			
	0		0
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2023 Borough Elections.	41,217		41,217
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		40,000
<b><u>INVESTMENT - I.T. STRATEGY</u></b>			
Top Up from IT general savings per latest review.	33,630		
Additional Rolling Replacement Hardware Programme.		-86,000	
	<u>33,630</u>	<u>-86,000</u>	<u>-52,370</u>
<b><u>LAND CHARGES</u></b>			
Chargeable work 2021/22 net nil.	0		0
<b><u>LEISURE MANAGEMENT</u></b>			
	0		0
<b><u>NEW HOMES BONUS</u></b>			
Fund Council Taxpayer income foregone from 11/12 freeze.		-176,689	
Fund Council Taxpayer income foregone from 12/13 freeze.		-176,166	
Fund Council Taxpayer income foregone from 13/14 freeze.		-71,250	
Fund Council Taxpayer income foregone from 14/15 freeze.		-72,037	
Fund Council Taxpayer income foregone from 15/16 freeze.		-72,607	
	<u>0</u>	<u>-568,749</u>	<u>-568,749</u>
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related Contributions to the Pool.	0		0
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
Volunteer Wyre Project, Cab.19/6/13, incl. slippage from 17/18 and to future years.	0		0
<b><u>PROPERTY INVESTMENT FUND</u></b>			
	0		0
<b><u>VALUE FOR MONEY</u></b>			
	0		0
<b><u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u></b>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 2 of 8).	239,375		
Aggregate set-aside after 2017/18 outturn.	255,668		
Aggregate set-aside for replacement of vehicles, Period 5 review, Cabinet 17/10/18.	8,466		
Aggregate set-aside for replacement of vehicles, Qtr3 review, Cabinet 16/1/19.	510		
Use of Reserve to fund vehicle replacements/adaptations.		-221,500	
Use of Reserve to fund vehicle replacement/adaptations, P5 review, Cabinet 17/10/18.		-2,995	
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000		
	<u>507,019</u>	<u>-224,495</u>	<u>282,524</u>
<b>TOTAL NET TRANSFER FROM (-) 2021/22 RESERVES</b>			<b><u><u>-257,378</u></u></b>

**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2022/23 Latest Estimate		
	' Top Up '	Less to Fund	Net
	£	Expenditure	Transfer
	£	£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2022/23 net nil.	0		0
<b><u>CAPITAL INVESTMENT</u></b>			
	0		0
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2023 Borough Elections.	41,217		41,217
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		40,000
<b><u>INVESTMENT - I.T.STRATEGY</u></b>			
Top Up from IT general savings per latest review.	51,425		
Additional Rolling Replacement Hardware Programme.		-86,000	
	<u>51,425</u>	<u>-86,000</u>	<u>-34,575</u>
<b><u>LAND CHARGES</u></b>			
Chargeable work 2022/23 net nil.	0		0
<b><u>LEISURE MANAGEMENT</u></b>			
	0		0
<b><u>NEW HOMES BONUS</u></b>			
Fund Council Taxpayer income foregone from 11/12 freeze.		-176,689	
Fund Council Taxpayer income foregone from 12/13 freeze.		-176,166	
Fund Council Taxpayer income foregone from 13/14 freeze.		-71,250	
Fund Council Taxpayer income foregone from 14/15 freeze.		-72,037	
Fund Council Taxpayer income foregone from 15/16 freeze.		-72,607	
	<u>0</u>	<u>-568,749</u>	<u>-568,749</u>
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related Contributions to the Pool.	0		0
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
	0		0
<b><u>PROPERTY INVESTMENT FUND</u></b>			
	0		0
<b><u>VALUE FOR MONEY</u></b>			
	0		0
<b><u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u></b>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 3 of 8).	239,375		
Adjusted set-aside after 2017/18 outturn.	254,198		
Aggregate set-aside for replacement of vehicles, Period 5 review, Cabinet 17/10/18.	8,466		
Aggregate set-aside for replacement of vehicles, Qtr3 review, Cabinet 16/1/19.	510		
Use of Reserve to fund vehicle replacements/adaptations.		-61,000	
Additional Income MOT Centre Top Up Reserve to replace equipment.	3,000		
	<u>505,549</u>	<u>-61,000</u>	<u>444,549</u>
<b>TOTAL NET TRANSFER FROM (-) 2022/23 RESERVES</b>			<u><u>-77,558</u></u>

**TRANSFERS TO AND FROM RESERVES**

Appendix 5 Continued

	2023/24 Latest Estimate		
	' Top Up '	<u>Less to Fund</u>	Net
	£	Expenditure	Transfer
		£	£
<b><u>BUILDING CONTROL</u></b>			
Chargeable work 2023/24 net nil.	0		0
<b><u>CAPITAL INVESTMENT</u></b>			
	0		0
<b><u>ELECTIONS</u></b>			
Reduced Annual provision 2023 Borough Elections.	41,217		
Use of Reserve for Borough Elections in 2019.		<u>-164,868</u>	
	<u>41,217</u>	<u>-164,868</u>	-123,651
<b><u>INSURANCE</u></b>			
Annual set aside for possible claims.	40,000		40,000
<b><u>INVESTMENT - I.T. STRATEGY</u></b>			
Top Up from IT general savings per latest review.	49,930		
Additional Rolling Replacement Hardware Programme.		<u>-86,000</u>	
	<u>49,930</u>	<u>-86,000</u>	-36,070
<b><u>LAND CHARGES</u></b>			
Chargeable work 2023/24 net nil.	0		0
<b><u>LEISURE MANAGEMENT</u></b>			
	0		0
<b><u>NEW HOMES BONUS</u></b>			
	0		0
<b><u>NON-DOMESTIC RATES EQUALISATION</u></b>			
Top Up - s31 Local Government Act 2003 Grant net of related Contributions to the Pool.	0		0
<b><u>PERFORMANCE REWARD INITIATIVES</u></b>			
	0		0
<b><u>PROPERTY INVESTMENT FUND</u></b>			
	0		0
<b><u>VALUE FOR MONEY</u></b>			
	0		0
<b><u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u></b>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 4 of 8).	239,375		
Aggregate set-aside for replacement of vehicles, Qtr3 review, Cabinet 16/1/19.	260,180		
Use of Reserve to fund vehicle replacements/adaptations.		<u>-73,500</u>	
Additional Income MOT Centre Top Up Reserve to replace equipment.	<u>3,000</u>		
	<u>502,555</u>	<u>-73,500</u>	429,055
<b>TOTAL NET TRANSFER TO 2023/24 RESERVES</b>			<u><u>309,334</u></u>

**PARISH PRECEPTS**

<u>PARISH/TOWN COUNCIL</u>	<u>2018/19</u> <u>Precepts</u> £	<u>2019/20</u> <u>Precepts</u> £	<u>2019/20</u> <u>Council</u> <u>Tax Base</u>	<u>2019/20</u> <u>Amount per</u> <u>Band D</u> <u>equivalent</u> <u>property</u> £ p	<u>2018/19</u> <u>Amount per</u> <u>Band D</u> <u>equivalent</u> <u>property</u> £ p	<u>Amount change in</u> <u>2019/20</u> <u>Band D</u> <u>from 2018/19</u> £ p	<u>% change in</u> <u>2019/20</u> <u>Band D</u> <u>from 2018/19</u> %
Barnacre-with-Bonds	6,000	6,180	966.37	6.40	6.33	0.07	1.15
Bleasdale	800	1,500	62.18	24.12	12.48	11.64	93.32
Cabus	10,000	10,000	610.64	16.38	16.53	-0.15	-0.89
Catterall	70,000	75,000	845.29	88.73	84.67	4.06	4.79
Cloughton-on-Brock	15,450	17,000	342.65	49.61	48.87	0.74	1.52
Fleetwood	167,615	167,599	6,535.55	25.64	26.05	-0.41	-1.56
Forton	20,000	20,000	567.12	35.27	36.01	-0.74	-2.05
Garstang	72,692	75,740	1,806.54	41.93	42.18	-0.25	-0.58
Great Eccleston	16,500	20,500	577.10	35.52	29.96	5.56	18.56
Hambleton	40,000	40,000	1,069.68	37.39	38.32	-0.93	-2.43
Inskip-with-Sowerby	10,000	10,000	340.18	29.40	30.32	-0.92	-3.05
Kirkland	12,000	10,500	137.59	76.31	89.02	-12.71	-14.28
Myerscough and Bilsborrow	14,400	14,900	450.73	33.06	31.63	1.43	4.52
Nateby	1,465	1,517	221.41	6.85	6.58	0.27	4.16
Nether Wyresdale	14,557	16,250	317.81	51.13	45.93	5.20	11.32
Out Rawcliffe	6,500	6,000	261.38	22.96	24.42	-1.46	-5.98
Pilling	56,000	67,000	806.29	83.10	69.67	13.43	19.28
Preesall	84,101	97,560	1,916.81	50.90	44.00	6.90	15.68
Stalmine-with-Staynall	25,305	28,629	569.12	50.30	45.12	5.18	11.47
Upper Rawcliffe-with-Tarnacre	6,500	6,500	295.61	21.99	22.52	-0.53	-2.37
Winmarleigh	3,100	3,171	128.93	24.59	23.76	0.83	3.48
	<u>652,985</u>	<u>695,546</u>	<u>18,828.98</u>				
Poulton-le-Fylde			7,256.38				
Thornton Cleveleys			10,772.37				
Total Tax Base for Wyre Borough			<u><u>36,857.73</u></u>				*

\* Head of Finance Delegated Decision.

Indicator No.

1. The actual capital expenditure incurred in 2017/18 and the estimates of capital expenditure for the current and future years that are recommended for approval are:

	2017/18 £000 Actual	2018/19 £000 Estimate	2019/20 £000 Estimate	2020/21 £000 Estimate	2021/22 £000 Estimate	2022/23 £000 Estimate	2023/24 £000 Estimate
Housing	1,863	2,394	1,786	1,769	1,769	1,769	1,769
Environmental Protective and Cultural Services	10,777	6,690	4,440	1,059	224	61	73
<b>Total</b>	<b>12,640</b>	<b>9,084</b>	<b>6,226</b>	<b>2,828</b>	<b>1,993</b>	<b>1,830</b>	<b>1,842</b>

2. Estimates of the ratio of financing costs to net revenue stream for the current and future years, and the actual figures for 2017/18 are:

Ratio	0.59%	0.40%	0.16%	-0.29%	0.13%	-0.05%	-0.05%
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The estimates of financing costs include current commitments and the proposals in the budget report.

3. Estimates of the end of year capital financing requirement for the authority for the current and future years and the actual capital financing requirement at 31st March, 2018 are:

	31/03/18 £000 Actual	31/03/19 £000 Estimate	31/03/20 £000 Estimate	31/03/21 £000 Estimate	31/03/22 £000 Estimate	31/03/23 £000 Estimate	31/03/24 £000 Estimate
Total Capital Financing Requirement (Expenditure less capital grants and use of usable/set-aside receipts)	11,452	11,356	11,260	11,164	11,068	10,972	10,876

The capital financing requirement measures the authority's underlying need to borrow for a capital purpose.

To ensure that debt over the medium term is only for capital purposes, debt should not except in the short term, exceed the Capital Financing Requirement for the previous, current and next two financial years.

4. Estimates of Impact of Capital Investment Decisions on the Band D Council Tax

	2018/19 £ Estimate	2019/20 £ Estimate	2020/21 £ Estimate	2021/22 £ Estimate	2022/23 £ Estimate	2023/24 £ Estimate
Wyre Borough Council Band D Council Tax	193.94	194.58	194.67	194.71	194.72	194.73

These forward estimates reflect the impact of future capital programmes, are not fixed and do not commit the Council.

**Prudential and Treasury Management Indicators**  
**Treasury Management**

**Appendix 7**

Wyre Borough Council has adopted the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice for Treasury Management in the Public Services.

Indicator No.

1.	External Debt - Authorised Limit (Old Section 45 Limit/New Section 3 Limit)	2018/19 £000 Estimate	2019/20 £000 Estimate	2020/21 £000 Estimate	2021/22 £000 Estimate	2022/23 £000 Estimate	2023/24 £000 Estimate
	Borrowing	20,000	20,000	20,000	20,000	20,000	20,000
	Other Long Term Liabilities	0	0	0	0	0	0
	<b>Total Authorised Limit</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>

Limit for total external debt (gross of investments).

2.	External Debt - Operational Boundary (Reasonable Limit-day to day)	2018/19 £000 Estimate	2019/20 £000 Estimate	2020/21 £000 Estimate	2021/22 £000 Estimate	2022/23 £000 Estimate	2023/24 £000 Estimate
	Borrowing	13,452	13,452	13,452	13,452	13,452	13,452
	Other Long Term Liabilities (Deferred Liabilities)	7	7	7	7	7	7
	<b>Total Operational Boundary</b>	<b>13,459</b>	<b>13,459</b>	<b>13,459</b>	<b>13,459</b>	<b>13,459</b>	<b>13,459</b>

Limit for total external debt (gross of investments).

3.	Actual External Debt	31/03/18 £000 Actual
	External Debt-Temporary Borrowing	0
	External Debt-PWLB	1,552
	Other Long Term Liabilities	7
	<b>Total Actual External Debt</b>	<b>1,559</b>

It should be noted that actual external debt is not directly comparable to the authorised limit or operational boundary, since the actual external debt reflects the position at one point in time.

4.	Fixed Interest Rate Exposures	2018/19 % Estimate	2019/20 % Estimate	2020/21 % Estimate	2021/22 % Estimate
	Principal sums outstanding in respect of borrowing at fixed rates	100	100	100	100
	Principal sums outstanding in respect of investments that are fixed rate investments	25	25	25	25

5.	Variable Interest Rate Exposures	2018/19 % Estimate	2019/20 % Estimate	2020/21 % Estimate	2021/22 % Estimate
	Principal sums outstanding in respect of borrowing at variable rates	25	25	25	25
	Principal sums outstanding in respect of investments that are variable rate investments	100	100	100	100

**6. Maturity Structure of Borrowing**

It is recommended that the Council sets upper and lower limits for the maturity structure of its borrowing as follows.

Amount of projected borrowing that is fixed rate maturing in each period as a % of total projected borrowing that is fixed rate at the start of the period.

	Upper Limit	Lower Limit
Under 12 months	100	0
12 months and within 24 months	45	0
24 months and within 5 years	75	0
5 years and within 10 years	75	0
10 years and above	100	0

7.	Total principal sums invested for periods longer than 364 days	2018/19 £000 Estimate	2019/20 £000 Estimate	2020/21 £000 Estimate	2021/22 £000 Estimate
	<b>Total principal sum invested to final maturities beyond the period end</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The Latest Capital Budget 2018/19

Appendix 8

Capital Budget - 2018/19 Revised

	2018/19	2018/19	Funded By.....				Total
	Original Budget £	Latest Budget £	Grants and Contribution £	Revenue £	Capital Receipts £	Loan £	Funded £
<b><u>LEISURE HEALTH AND COMMUNITY ENGAGEMENT PORTFOLIO</u></b>							
<b><u>Health and Wellbeing Directorate</u></b>							
Thornton Leisure Centre	0	-5,195	0	-5,195	0	0	-5,195
Poulton Leisure Centre	0	-3,241	0	-3,241	0	0	-3,241
<b><u>Performance and Innovation Directorate</u></b>							
Poulton LC Pool Roof Works	0	42,635	0	42,635	0	0	42,635
Roofing Works Fleetwood LC	0	144,974	0	144,974	0	0	144,974
<b>Portfolio Total</b>	<b>0</b>	<b>179,173</b>	<b>0</b>	<b>179,173</b>	<b>0</b>	<b>0</b>	<b>179,173</b>
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>							
<b><u>Health and Wellbeing Directorate</u></b>							
<u>Housing (subject to external funding confirmation)</u>							
Disabled Facilities Mandatory Grants	2,133,469	2,192,628	2,192,628	0	0	0	2,192,628
Additional Disabled Facilities Grants and Social Capital Projects	0	201,271	201,271	0	0	0	201,271
Empty Homes Delivery	17,049	0	0	0	0	0	0
<b><u>People and Places Directorate</u></b>							
<u>Coastal Protection</u>							
Cell 11 Monitoring (Yr 3 of 5 year programme approved annually):External Costs	3,000	12,997	12,997	0	0	0	12,997
Cell 11 Monitoring (Yr 3 of 5 year programme approved annually):In House Costs	27,000	21,220	21,220	0	0	0	21,220
Rossall Seawall Improvement Works	7,480,110	4,827,852	4,827,852	0	0	0	4,827,852
Rossall Seawall Improvement Works In House Fees	19,890	44,420	44,420	0	0	0	44,420
Wyre Beach Management- In house	0	45,840	45,840	0	0	0	45,840
Wyre Beach Management- External costs	0	275,156	275,156	0	0	0	275,156
Kirkland Flood Defence Embankment	0	69,000	69,000	0	0	0	69,000
<b>Portfolio Total</b>	<b>9,680,518</b>	<b>7,690,384</b>	<b>7,690,384</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,690,384</b>
<b><u>PLANNING AND ECONOMIC DEVELOPMENT PORTFOLIO</u></b>							
<b><u>Performance and Innovation Directorate</u></b>							
Fleetwood Market Lighting	0	47,520	0	0	47,520	0	47,520
<b>Portfolio Total</b>	<b>0</b>	<b>47,520</b>	<b>0</b>	<b>0</b>	<b>47,520</b>	<b>0</b>	<b>47,520</b>
<b><u>RESOURCES PORTFOLIO</u></b>							
<b><u>People and Places Directorate</u></b>							
Vehicle Fleet Replacement Programme	371,000	430,686	0	430,686	0	0	430,686



The Latest Capital Budget 2018/19

Appendix 8 - Continued

Capital Budget - 2018/19 Revised

	2018/19 Original Budget £	2018/19 Latest Budget £	Funded By.....				Total Funded £
			Grants and Contribution £	Revenue £	Capital Receipts £	Loan £	
<b><u>RESOURCES PORTFOLIO</u></b>							
<b><u>People and Places Directorate</u></b>							
Copse Road Depot MOT Test Centre	0	2,200	0	2,200	0	0	2,200
<b><u>Performance and Innovation Directorate</u></b>							
Civic Centre Roof	0	15,000	0	15,000	0	0	15,000
IT Service Management Software	0	26,483	0	26,483	0	0	26,483
Relocation of ICT and Digital Team	0	30,000	0	30,000	0	0	30,000
Citizen Access Portal	0	258,050	0	258,050	0	0	258,050
Cash Receipting System Upgrade	0	103,432	0	103,432	0	0	103,432
<b>Portfolio Total</b>	<b>371,000</b>	<b>865,851</b>	<b>0</b>	<b>865,851</b>	<b>0</b>	<b>0</b>	<b>865,851</b>
<b><u>STREET SCENE, PARKS AND OPEN SPACES PORTFOLIO</u></b>							
<b><u>People and Places Directorate</u></b>							
Tebay Playground Refurbishment	7,000	0	0	0	0	0	0.00
King George's Playing Field, Thornton	63,000	49,000	49,000	0	0	0	49,000.00
Refurbishment of Playgrounds - Unallocated	36,688	0	0	0	0	0	0
Memorial Park Fleetwood Heritage scheme Phase 2	0	0	0	0	0	0	0
Mount Grounds Restoration Phase 2	0	2,616	2,616	0	0	0	2,616
Mariners Close Playground Removal/Relandscaping	0	6,863	0	0	6,863	0	6,863
Refurbishment of Childrens Playground Jean Stansfield Park	0	63,800	52,817	2,957	8,026	0	63,800
Bob Williamson Park - Hambleton	0	15,920	15,920	0	0	0	15,920
Restoration of the Mount	0	162,529	162,529	0	0	0	162,529
<b>Portfolio Total</b>	<b>106,688</b>	<b>300,728</b>	<b>282,882</b>	<b>2,957</b>	<b>14,889</b>	<b>0</b>	<b>300,728</b>
<b>GRAND TOTAL</b>	<b>10,158,206</b>	<b>9,083,656</b>	<b>7,973,266</b>	<b>1,047,981</b>	<b>62,409</b>	<b>0</b>	<b>9,083,656</b>

**Revenue Effect**

Interest only on Previous Years' Borrowing	68,830
MRP on prior year borrowing	95,559
<b>Total Loan Charges</b>	<b>164,389</b>

The Detailed Capital Programme 2019/20 Onwards

Appendix 9

Capital Budget - 2019/20	2019/20 Budget £	Funded By.....				Total Funded £
		Grants and Contribution: £	Revenue £	Capital Receipts £	Loan £	
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
Housing (subject to external funding confirmation)						
Disabled Facilities Mandatory Grants	1,768,819	1,768,819	0	0	0	1,768,819
Empty Homes Delivery	17,049	17,049	0	0	0	17,049
<b><u>People and Places Directorate</u></b>						
Coastal Protection						
Cell 11 Monitoring (Yr 4 of 5 year programme approved annually):External Costs	3,000	3,000	0	0	0	3,000
Cell 11 Monitoring (Yr 4 of 5 year programme approved annually):In House Costs	17,000	17,000	0	0	0	17,000
Wyre Beach Management - In House Fees	58,630	58,630	0	0	0	58,630
Wyre Beach Management - External Costs	15,370	15,370	0	0	0	15,370
<b>Portfolio Total</b>	<b>1,879,868</b>	<b>1,879,868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,879,868</b>
<b><u>RESOURCES PORTFOLIO</u></b>						
<b><u>Performance and Innovation Directorate</u></b>						
Citizen Access Portal	25,000	0	25,000	0	0	25,000
<b><u>People and Places Directorate</u></b>						
Vehicle Fleet Replacement Programme	2,259,500	0	2,259,500	0	0	2,259,500
<b>Portfolio Total</b>	<b>2,284,500</b>	<b>0</b>	<b>2,284,500</b>	<b>0</b>	<b>0</b>	<b>2,284,500</b>
<b><u>STREET SCENE, PARKS AND OPEN SPACES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Restoration of the Mount	1,181,545	1,181,545	0	0	0	1,181,545
Refurbishment of Playgrounds- unallocated	28,662	0	0	28,662	0	28,662
Tebay Playground Refurbishment	7,000	0	0	7,000	0	7,000
Memorial Park Fitwd Heritage Scheme	5,848	5,177	0	671	0	5,848
King George's Playing Field	14,000	14,000	0	0	0	14,000
Wheeled Bins	825,000	0	825,000	0	0	825,000
<b>Portfolio Total</b>	<b>2,062,055</b>	<b>1,200,722</b>	<b>825,000</b>	<b>36,333</b>	<b>0</b>	<b>2,062,055</b>
<b>GRAND TOTAL</b>	<b>6,226,423</b>	<b>3,080,590</b>	<b>3,109,500</b>	<b>36,333</b>	<b>0</b>	<b>6,226,423</b>

<b>Revenue Effect</b>	Interest only on Previous Years' Borrowing	68,830
	MRP on prior year borrowing	95,559
	<b>Total Loan Charges</b>	<b>164,389</b>

Capital Budget - 2020/21

**NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO**

**Health and Wellbeing Directorate**

Housing (subject to external funding confirmation)

Disabled Facilities Mandatory Grants

1,768,819	1,768,819	0	0	0	1,768,819
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**People and Places Directorate**

Coastal Protection

Cell 11 Monitoring (Yr 5 of 5 year programme approved annually):External Costs

3,000	3,000	0	0	0	3,000
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Cell 11 Monitoring (Yr 5 of 5 year programme approved annually):In House Costs

17,000	17,000	0	0	0	17,000
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**Portfolio Total**

<b>1,788,819</b>	<b>1,788,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,788,819</b>
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**RESOURCES PORTFOLIO**

**People and Places Directorate**

Vehicle Fleet Replacement Programme

426,700	0	426,700	0	0	426,700
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Restoration of the Mount

612,867	612,867	0	0	0	612,867
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**Portfolio Total**

<b>1,039,567</b>	<b>612,867</b>	<b>426,700</b>	<b>0</b>	<b>0</b>	<b>1,039,567</b>
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**GRAND TOTAL**

<b>2,828,386</b>	<b>2,401,686</b>	<b>426,700</b>	<b>0</b>	<b>0</b>	<b>2,828,386</b>
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<b>Revenue Effect</b>	Interest only on Previous Years' Borrowing	68,830
	MRP on prior year borrowing	95,559
	<b>Total Loan Charges</b>	<b>164,389</b>

The Detailed Capital Programme 2019/20 Onwards

Appendix 9 - Continued

Capital Budget - 2021/22	Funded By.....					Total Funded £
	2021/22 Budget £	Grants and Contribution: £	Revenue £	Capital Receipts £	Loan £	
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
Housing (subject to external funding confirmation)						
Disabled Facilities Mandatory Grants	1,768,819	1,768,819	0	0	0	1,768,819
<b>Portfolio Total</b>	<b>1,768,819</b>	<b>1,768,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,768,819</b>
<b><u>RESOURCES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Vehicle Fleet Replacement Programme	224,495	0	224,495	0	0	224,495
<b>Portfolio Total</b>	<b>224,495</b>	<b>0</b>	<b>224,495</b>	<b>0</b>	<b>0</b>	<b>224,495</b>
<b>GRAND TOTAL</b>	<b>1,993,314</b>	<b>1,768,819</b>	<b>224,495</b>	<b>0</b>	<b>0</b>	<b>1,993,314</b>
<b><u>Revenue Effect</u></b>		Interest only on Previous Years' Borrowing			68,830	
		MRP on prior year borrowing			95,559	
		<b>Total Loan Charges</b>			<b>164,389</b>	

The Detailed Capital Programme 2019/20 Onwards

Appendix 9 - Continued

Capital Budget - 2022/23	Funded By.....					Total Funded £
	2022/23 Budget £	Grants and Contribution: £	Revenue £	Capital Receipts £	Loan £	
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
Housing (subject to external funding confirmation)						
Disabled Facilities Mandatory Grants	1,768,819	1,768,819	0	0	0	1,768,819
<b>Portfolio Total</b>	<b>1,768,819</b>	<b>1,768,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,768,819</b>
<b><u>RESOURCES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Vehicle Fleet Replacement Programme	61,000	0	61,000	0	0	61,000
<b>Portfolio Total</b>	<b>61,000</b>	<b>0</b>	<b>61,000</b>	<b>0</b>	<b>0</b>	<b>61,000</b>
<b>GRAND TOTAL</b>	<b>1,829,819</b>	<b>1,768,819</b>	<b>61,000</b>	<b>0</b>	<b>0</b>	<b>1,829,819</b>
<b><u>Revenue Effect</u></b>		Interest only on Previous Years' Borrowing			68,830	
		MRP on prior year borrowing			95,559	
		<b>Total Loan Charges</b>			<b>164,389</b>	

The Detailed Capital Programme 2019/20 Onwards

Appendix 9 - Continued

Capital Budget - 2023/24	Funded By.....					Total Funded £
	2023/24 Budget £	Grants and Contribution: £	Revenue £	Capital Receipts £	Loan £	
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
Housing (subject to external funding confirmation)						
Disabled Facilities Mandatory Grants	1,768,819	1,768,819	0	0	0	1,768,819
<b>Portfolio Total</b>	<b>1,768,819</b>	<b>1,768,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,768,819</b>
<b><u>RESOURCES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Vehicle Fleet Replacement Programme	73,500	0	73,500	0	0	73,500
<b>Portfolio Total</b>	<b>73,500</b>	<b>0</b>	<b>73,500</b>	<b>0</b>	<b>0</b>	<b>73,500</b>
<b>GRAND TOTAL</b>	<b>1,842,319</b>	<b>1,768,819</b>	<b>73,500</b>	<b>0</b>	<b>0</b>	<b>1,842,319</b>
<b><u>Revenue Effect</u></b>		Interest only on Previous Years' Borrowing			68,830	
		MRP on prior year borrowing			95,559	
		<b>Total Loan Charges</b>			<b>164,389</b>	

Capital Budget - 2018/19 Revised	2018/19 Latest Budget £	2019/20 Budget £	2020/21 Budget £	2021/22 Budget £	2022/23 Budget £	2023/24 Budget £
<b><u>LEISURE HEALTH AND COMMUNITY ENGAGEMENT PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
Thornton Leisure Centre	-5,195	0	0	0	0	0
Poulton Leisure Centre	-3,241	0	0	0	0	0
<b><u>Performance and Innovation Directorate</u></b>						
Poulton LC Pool Roof Works	42,635	0	0	0	0	0
Roofing Works Fleetwood LC	144,974	0	0	0	0	0
<b>Portfolio Total</b>	<b>179,173</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>NEIGHBOURHOOD SERVICES AND COMMUNITY SAFETY PORTFOLIO</u></b>						
<b><u>Health and Wellbeing Directorate</u></b>						
<b><u>Housing (subject to external funding confirmation)</u></b>						
Disabled Facilities Mandatory Grants	2,192,628	1,768,819	1,768,819	1,768,819	1,768,819	1,768,819
Additional Disabled Facilities Grants and Social Capital Projects	201,271	0	0	0	0	0
Empty Homes Delivery	0	17,049	0	0	0	0
<b><u>People and Places Directorate</u></b>						
<b><u>Coastal Protection</u></b>						
Cell 11 Monitoring (Yr 3 of 5 year programme approved annually):External Costs	12,997	3,000	3,000	0	0	0
Cell 11 Monitoring (Yr 3 of 5 year programme approved annually):In House Cost:	21,220	17,000	17,000	0	0	0
Rossall Seawall Improvement Works	4,827,852	0	0	0	0	0
Rossall Seawall Improvement Works In House Fees	44,420	0	0	0	0	0
Wyre Beach Management- In house	45,840	58,630	0	0	0	0
Wyre Beach Management- External costs	275,156	15,370	0	0	0	0
Kirkland Flood Defence Embankment	69,000	0	0	0	0	0
<b>Portfolio Total</b>	<b>7,690,384</b>	<b>1,879,868</b>	<b>1,788,819</b>	<b>1,768,819</b>	<b>1,768,819</b>	<b>1,768,819</b>
<b><u>PLANNING AND ECONOMIC DEVELOPMENT PORTFOLIO</u></b>						
<b><u>Performance and Innovation Directorate</u></b>						
Fleetwood Market Lighting	47,520	0	0	0	0	0
<b>Portfolio Total</b>	<b>47,520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>RESOURCES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Vehicle Fleet Replacement Programme	430,686	2,259,500	426,700	224,495	61,000	73,500
Copse Road Depot MOT Test Centre	2,200	0	0	0	0	0
<b><u>Performance and Innovation Directorate</u></b>						
Civic Centre Roof	15,000	0	0	0	0	0
IT Service Management Software	26,483	0	0	0	0	0
Relocation of ICT and Digital Team	30,000	0	0	0	0	0
Citizen Access Portal	258,050	25,000	0	0	0	0
Cash Receipting System Upgrade	103,432	0	0	0	0	0
<b>Portfolio Total</b>	<b>865,851</b>	<b>2,284,500</b>	<b>426,700</b>	<b>224,495</b>	<b>61,000</b>	<b>73,500</b>
<b><u>STREET SCENE, PARKS AND OPEN SPACES PORTFOLIO</u></b>						
<b><u>People and Places Directorate</u></b>						
Tebay Playground Refurbishment	0	7,000	0	0	0	0
King George's Playing Field, Thornton	49,000	14,000	0	0	0	0
Refurbishment of Playgrounds - Unallocated	0	28,662	0	0	0	0
Memorial Park Fleetwood Heritage scheme Phase 2	0	5,848	0	0	0	0
Mount Grounds Restoration Phase 2	2,616	0	0	0	0	0
Mariners Close Playground Removal/Relandscaping	6,863	0	0	0	0	0
Refurbishment of Children's Playground Jean Stansfield Park	63,800	0	0	0	0	0
Bob Williamson Park - Hambleton	15,920	0	0	0	0	0
Restoration of the Mount	162,529	1,181,545	612,867	0	0	0
Wheeled Bins	0	825,000	0	0	0	0
<b>Portfolio Total</b>	<b>300,728</b>	<b>2,062,055</b>	<b>612,867</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>9,083,656</b>	<b>6,226,423</b>	<b>2,828,386</b>	<b>1,993,314</b>	<b>1,829,819</b>	<b>1,842,319</b>