



Cabinet Agenda

Wyre Borough Council
Date of Publication: 7 February 2023
Please ask for : Duncan Jowitt
Democratic Services Officer
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**Cabinet meeting on Wednesday, 15 February 2023 at 5.00 pm
in the Council Chamber, Civic Centre, Poulton-Le-Fylde**

1. Apologies for absence

2. Declarations of interest

Members will disclose any pecuniary and any other significant interests they may have in relation to the matters to be considered at this meeting.

3. Confirmation of minutes

(Pages 3 - 8)

To confirm as a correct record the minutes of the meeting of Cabinet held on 11 January 2023.

4. Public questions

To receive and respond to any questions from members of the public.

Public questions for Cabinet may be submitted at any time by writing to Democratic Services or via email democratic.services@wyre.gov.uk.

Public questions for this meeting must be received by noon on the Thursday before the meeting is held and do not need to specifically relate to items on this agenda. Questioners should provide their name and address and indicate to which Cabinet member the question is to be directed.

The total period of time allocated for public questions will not normally exceed 30 minutes.

5. Life In Wyre Resident Survey 2022

(Pages 9 - 26)

Report of the Community Engagement Portfolio Holder and Corporate Director Communities.

6. Revenue Budget, Council Tax and Capital Estimates

(Pages 27 - 92)

Report of the Resources Portfolio Holder and the Corporate Director
Resources (S.151 Officer).



Cabinet Minutes

The minutes of the Cabinet meeting of Wyre Borough Council held on Wednesday, 11 January 2023 at the Council Chamber, Civic Centre, Poulton-Le-Fylde.

Cabinet members present:

Councillor Michael Vincent, Leader of the Council

Councillor Roger Berry, Deputy Leader and Neighbourhood Services and Community Safety Portfolio Holder

Councillor Lynne Bowen, Leisure, Health and Community Engagement Portfolio Holder

Councillor Simon Bridge JP, Street Scene, Parks and Open Spaces Portfolio Holder

Councillor David Henderson, Resources Portfolio Holder

Apologies for absence:

Councillor Alice Collinson, Planning Policy and Economic Development Portfolio Holder

Other councillors present:

Councillors Kay, Le Marinel and Orme

Officers present:

Garry Payne, Chief Executive

Mark Billington, Corporate Director Environment

Marianne Hesketh, Corporate Director Communities

Clare James, Corporate Director Resources and Section 151 Officer

Duncan Jowitt, Democratic Services Officer

Marianne Unwin, Democratic Services Officer

Neil Greenwood, Head of Environmental Health and Community Safety

No members of the public or press attended the meeting.

CAB.24 Declarations of interest

None.

CAB.25 Confirmation of minutes

The minutes of the Cabinet meeting of 19 October 2022 were approved as a correct record.

CAB.26 Public questions

None

CAB.27 Youth Anti-Social Behaviour in Wyre Task Group final report

The Corporate Director Environment and the Chair of the Tackling Youth Anti-Social Behaviour in Wyre Task Group submitted a report detailing the work of the Tackling Youth Anti-Social Behaviour in Wyre Task Group.

Decisions

Speaking on behalf of Cabinet, Councillor Berry confirmed that Cabinet accepted the following recommendations (numbered as per the report):

3.1 That the council continue to develop closer working relationships with organisations such as schools across Wyre to communicate the council's role with youth anti-social behaviour (ASB) and continue to try to expand it.

3.2 That the council make enquires with external organisations to consider running and financing a revival of a project where the high schools across Wyre, including pupil referral units, create drama productions on key community safety topics such as youth ASB as the council alone did not have the resources.

3.4 That the council continue to work with partners to obtain external funding to continue such diversionary activities for young people as the boxing project in Fleetwood and consider expanding such projects for a more universal appeal.

3.5 That the council continue to promote how residents can report incidents of ASB. Councillor Berry added that it is important that ASB was reported to the police using the 101 call line or the online reporting system and that, in addition and not instead, residents could report ASB to the council.

3.6 That the council replicate the work of Garstang Town Council in providing councillors with a guide on reporting ASB to relevant authorities and how to share this information with local residents and that a future pre-council briefing slot be scheduled on this topic following the election in May 2023.

3.8 That the Overview and Scrutiny Committee review the implementation of the recommendations agreed by Cabinet after 12 months.

In response to Recommendation 3.3 relating to the proposed formation of a Wyre Council Youth Forum, Councillor Berry said that Cabinet could not accept this as it raised issues much wider than dealing with Youth ASB. Those issues would include the forum's responsibilities and remit, rules of

procedure and its governance in addition to questions of the financing and administration of such a forum, which prevented taking it forward within the context of the task group's report.

With regard to Recommendation 3.7, Councillor Berry advised that Cabinet could not accept it as the council was currently awaiting advice from external partners about the possible upgrading of the CCTV system including re-deployable cameras. Cabinet would then need to take a decision on whether to approve the upgrade and, if agreed, decide on its form and extent and the means of finance. He said that Ring Doorbell cameras for identified victims of youth ASB would require external funding and that he understood that the police had applied to Lancashire Partnership Against Crime for that funding.

On behalf of Cabinet, Councillor Berry thanked Councillor Kay and the other members of the Tackling Youth Anti-Social Behaviour in Wyre Task Group for the fantastic amount of work they had done in interviewing witnesses and collecting evidence and as well as the Community Safety Team and all the officers who had helped to support the task group.

CAB.28 Authorities Monitoring Report

The Planning and Economic Development Portfolio Holder and Corporate Director Communities submitted a report asking Cabinet to consider and recommend the content of the Authorities Monitoring Report 2021-2022.

Decisions

Cabinet agreed that subject to the inclusion of any minor editorial alterations, the Authorities Monitoring Report 2021-2022, as set out in Appendix 1 of the report, be approved and made available for public inspection

CAB.29 Fleetwood Regeneration Framework

The Planning Policy and Economic Development Portfolio Holder and Corporate Director Communities submitted a report seeking adoption of the Fleetwood Regeneration Framework (FRF).

Decisions

Cabinet agreed that

- the council adopt the FRF included at Appendix 1 of the report.
- the Head of Planning and Regeneration be authorised to make amendments and corrections to the FRF. Such changes may include but are not limited to editorial corrections, typographical errors, changed local circumstances or investment opportunities.
- where the revisions may alter the strategic objectives of the FRF, the Head of Planning and Regeneration, in consultation with the Planning Policy and Economic Development Portfolio Holder, may determine if it is appropriate to carry out further proportionate stakeholder or public consultations on the proposed revisions.

CAB.30 Capital Programme Review and Monitoring Report (third quarter) (annual report)

The Resources Portfolio Holder and Corporate Director Resources submitted a report asking Cabinet to

- consider the review of the 2022/23 Capital Programme and the progress of schemes for the nine month period, covering April 2022 through December 2022, undertaken by spending officers. Noting amendments to the Capital Programme since last reported to Cabinet on 19 October 2022 and the financial impact over the term of the Programme, through to the end of 2027/28.
- agree the latest Capital Budget 2022/23 and the Capital Programme for the financial year 2023/24 onwards.

Decisions

Cabinet agreed that

1. the progress of, and expenditure incurred on, capital schemes for the first nine months of the 2022/23 financial year be noted.
2. the Revised Capital Programme, and its funding, for the 2022/23 financial year totalling £17,343,792 be approved, noting the following specific amendments:
 - £1,922,155 expenditure on Fleetwood Market Improvement Works, with funding from capital receipts;
 - £380,000 expenditure on the UK Shared Prosperity Fund projects, with funding from the Department for Levelling Up, Houses and Communities;
 - £125,996 expenditure on ICT Cyber Resilience and Disaster Recovery measures, with funding from the IT Strategy Reserve;
 - £7,000 deferral of expenditure for Jubilee Gardens Refurbishment to 2025/26, funded from capital receipts.
3. the Capital Programme over the five year term from 2023/24 through to the end of 2027/28, totalling £57,245,754, be approved.
4. the financial implications of the Capital Budget and future Capital Programme be reflected in the draft Revenue Estimates which will be considered by Cabinet at their meeting on 15 February 2023 and be subject to approval by Full Council at the meeting on 9 March 2023.

The meeting started at 5.00 pm and finished at 5.16 pm.

Date of Publication: 12 January 2023

Options considered but rejected

Any alternative options that were considered but rejected, in addition to the reasons for the recommendations that were made, are included in the full reports.

When will these decisions be implemented?

All decisions will be put into effect five working days from the date of publication, unless a decision is “called-in” by any four members of the council within that period.

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Report of:	Meeting	Date
Councillor Lynne Bowen, Leisure, Health and Community Engagement Portfolio Holder and Marianne Hesketh, Corporate Director Communities	Cabinet	15 February 2023

Life In Wyre Resident Survey Summary Results 2022
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1. Purpose of report

- 1.1 To provide Cabinet with a summary of the findings from the Life In Wyre Survey 2022.

2. Outcomes

- 2.1 Representative survey data will help the council, partners and elected members review and tailor services effectively.
- 2.2 We will deliver cost effective, quality services.
- 2.3 We will work with our partners to facilitate a different relationship with our residents and communities that encourages resilience, capacity and independence.

3. Recommendations

- 3.1 That members note the findings and ensure that the survey data is used to shape future service provision.
- 3.2 That members support the council's response to the findings through its communications plan and further engagement.

4. Background

- 4.1 The council is committed to engaging with residents and working together with local communities and partners to make a difference as set out in its Business Plan.
- 4.2 The 'Life In Wyre Survey' was conducted between 1 October and 17 November 2022 and captures residents' perceptions about the local area,

services provided by the council, climate change, the impact of the Coronavirus pandemic, the rise in the cost of living, along with residents health and wellbeing activity. Elements of the survey are used as measures of performance for actions contained within the Council's Business Plan.

- 4.3** The 2022 survey was posted out to a sample of 3,750 randomly selected households. Further, the survey was made available to Wyre residents, hosted on the council's website and shared through social media channels. Maintaining the postal sample enables the capture of a reliable, random sample of responses which are statistically representative of the overall borough population.
- 4.4** An excellent response of 1,699 completed questionnaires were received of which 1,202 were completed by the postal respondents that were randomly selected (32% response rate), and 497 were completed by members of the general public accessing the survey via the Council's website.
- 4.5** The survey was last conducted in 2018. Due to the Coronavirus pandemic and the extraordinary circumstances that people and organisations were operating in, it was not considered appropriate to conduct the survey in 2020. In addition, whilst planning the 2022 survey, NHS Fylde and Wyre Clinical Commissioning Group were in the process of restructuring to form the NHS Lancashire and South Cumbria Integrated Care Board (ICB) and therefore unable to commit their contribution, as has been the case in previous years.
- 4.6** The 2022 survey includes some new and previously used questions, and where possible these have been compared to 2018 survey data. An infographic summary is attached at Appendix 1. New sections include actions that Wyre Council might take to address climate change, the impact of Coronavirus on people and their immediate family, and residents' main concerns around the increase in the cost of living.
- 4.7** The results have been analysed first at borough level, and then by five smaller geographical areas (Cleveleys, Fleetwood, Poulton-le-Fylde, Rural West, Rural East and Thornton). The area reports are being finalised and will be published with the main report on 20 February 2023. A copy of the initial top level results is attached at Appendix 2.

5. Key issues and proposals

- 5.1** Over three-quarters (78%) of respondents overall were satisfied with their local area as a place to live. Compared to the 2018 Survey (80% satisfied) the level of satisfaction has stayed at a similar level.
- 5.2** Just over half (55%) of all respondents agreed that '59p a day' per household, based on a Band D property, for all the services and facilities that Wyre Council provides, represents value for money while a quarter of

respondents felt unable to give an opinion either way (25%). This is a small rise of 4% compared the 2018 survey results.

- 5.3** Respondents were asked to say how satisfied or dissatisfied they are with 13 different services/ facilities provided by Wyre Council. Satisfaction with Wyre Council services was highest in respect of waste and recycling collection (84% satisfied; a rise of 11% over the 2018 figure of 73%), promenade and beach maintenance (79% satisfied; a rise of 4% from 75% in 2018), and parks, playgrounds and green spaces (72% satisfied; a rise of 6% from 66% in 2018).
- 5.4** When asked which things they feel most need improving in the area where they live, the principal response was roads and pavements (58%), while around a quarter of all respondents referred to health services (27%), activities for teenagers/ young adults (25%), and crime levels (24%).
- 5.5** Respondents were asked how strongly they would support or oppose 10 different actions that Wyre Council might facilitate to address climate change. The most popular measures, supported by over three-quarters of respondents were offering schemes for residents to install renewable energy (84%), supporting renewable energy generation, e.g. solar power (83%), offering advice for reducing bills and improving home energy efficiency (79%), safer walking and cycling routes (78%), and setting tougher environmental standards for newer developments (77%).
- 5.6** Nearly half (46%) of all respondents think that Wyre Council responds to residents' needs a great deal or a fair amount. This is similar to the 2018 Survey figure of 47%, however the numbers thinking that the Council responds 'not very much/ not at all' have increased since 2018, that is, 36% compared to 28% in 2018. There is some variation across the areas with Cleveleys and rural east and west areas having higher satisfaction levels at 50% and 49% respectively.
- 5.7** The question regarding how well Wyre Council keeps its residents informed was split into three sub questions for the 2022 survey. Around 58% of respondents feel that the council keeps residents very or fairly well informed about council services, 50%, regarding events activities and things to do, and 22%, regarding council decisions. In 2018, respondents were asked only one question, that is, 'How well informed do you think Wyre Council keeps residents about services, news and events?'. Therefore, to compare it to the results for the 2022 sub question regarding council services, the numbers feeling well informed are broadly the same (58%), but the percentage of respondents who do not feel well informed (36%) has risen by 5% from 2018.
- 5.8** The council's e-newsletter is now the preferred way for residents to receive information about the council (46%), along with Wyre Voice (40%) which was the most preferred method in the 2018 results. This corresponds with the significant rise in daily internet usage to 82% in the 2022 results, when compared to the corresponding 73% in 2018.

- 5.9** In respect of County, Borough, and Town/ Parish Councillors, the overall pattern of response was almost identical for each: three quarters of all respondents do not know who their councillors are (75% or 76%), and that figure is 39% for their local MP. This is a slightly different question than in 2018 however the results show an overall increase in lack of knowledge regarding local borough and parish/town councillor identities.
- 5.10** The survey explored two new sections regarding the impact of Coronavirus across five factors of life, and the respondents' concerns regarding financial security and the increase in the cost of living. The impact of Coronavirus for Wyre residents was mostly negative, and more so regarding their social interaction with other people (-36 net impact score), and the mental health of the respondent and/or their immediate family (-33 net impact score). Interestingly, younger age groups were more likely to think that they or their immediate family have been negatively affected, while those in older age groups, particularly those aged 75 years and over, were more positive in their response. For the financial position relating to increases to the cost of living the aspects of most concern were 'paying monthly bills, e.g. water, heating, etc.' (77%), 'fuel/ transport costs' (62%), and 'covering food/ essential shopping costs' (55%). In terms of meeting the rise in essential costs, over a half think that they will be able to meet the rise in essential living costs by making changes (54%), while a total of 34% of respondents said that they 'will struggle' (30%). With higher percentages of those that will struggle being in the Fleetwood and Cleveleys areas.
- 5.11** Overall, respondents report to exercise 30 minutes on average 3.2 days a week (30%) which is broadly the same as in 2018 (3.4). 18% hadn't managed any exercise on any day over a week which is slightly higher than the 2018 results (15%). Age and health/disability limitations are part contributory factors.
- 5.12** Two thirds of respondents would like to be more active (66%). This group were asked to select what type of activities they'd be interested in from a list of 16. The most popular options were 'outdoor activities, e.g. walking, cycling' (41%), 'wellness sessions, e.g. yoga, pilates, meditation' (31%) and healthy eating e.g. weight management, nutrition (28%).
- 5.13** Verbatim commentary and demographic data arising from the survey is being analysed, and shared with relevant services, in order to shape future provision and engagement.
- 5.14** Further details will be contained in The Life In Wyre 2022 report. This and the area reports, referenced in 4.7, will be accessible via <https://www.wyre.gov.uk/performance/life-wyre/1> on 20 February 2023.

Financial and legal implications	
Finance	The survey findings will assist in the allocation of resources through service priorities being identified. The cost of the survey was £10,460.
Legal	There are no specific legal implications to this report

Other risks/implications: checklist

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

risks/implications	✓ / x
community safety	x
equality and diversity	x
sustainability	x
health and safety	x

risks/implications	✓ / x
asset management	x
climate change	x
ICT	x
data protection	x

Processing Personal Data

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

report author	telephone no.	email	date
Sara Ordonez	01253 887267	Sara.ordonez@wyre.gov.uk	09/01/2023

List of background papers:		
name of document	date	where available for inspection
N/A		

List of appendices

Appendix 1: Life In Wyre 2022 Summary Infographic

Appendix 2: Life in Wyre Headline Report: Questionnaire with top line findings.

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Appendix 1: Life in Wyre Infographic 2022



Satisfaction Survey
2022 vs 2018

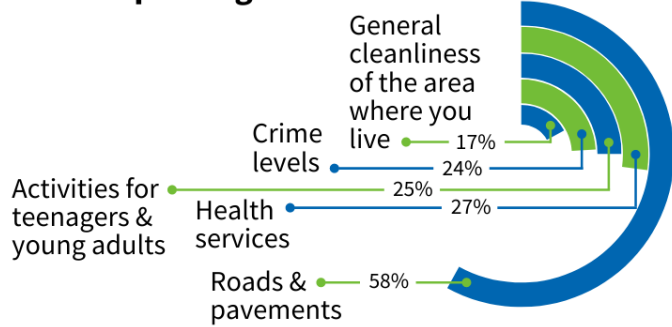
Together we make a difference...

78% Satisfaction with Wyre as a place to live

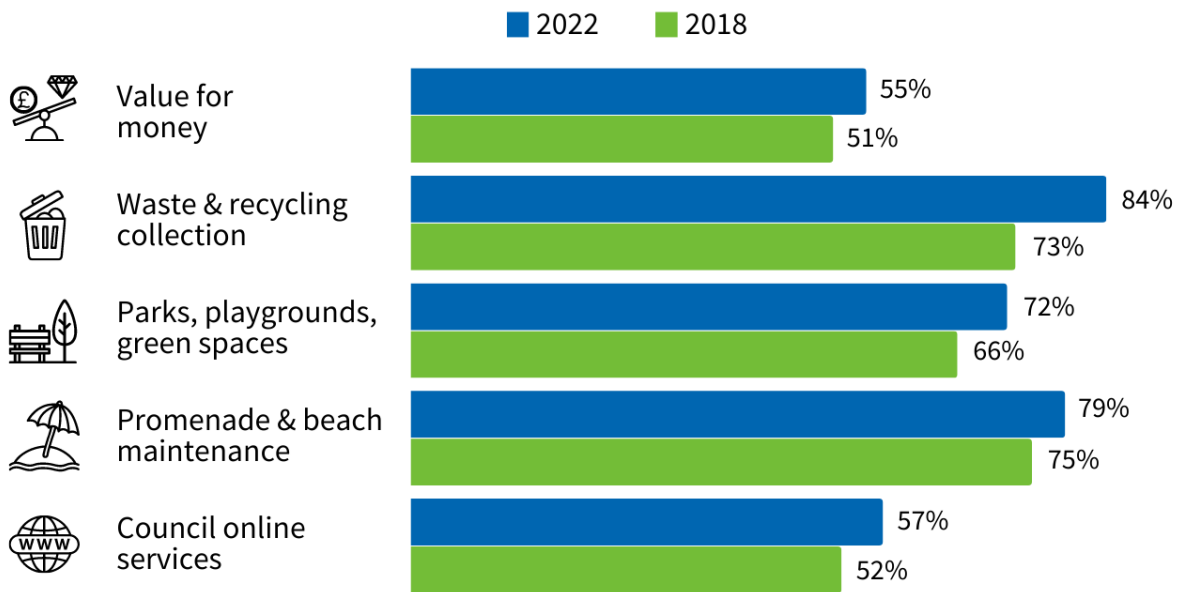


2022

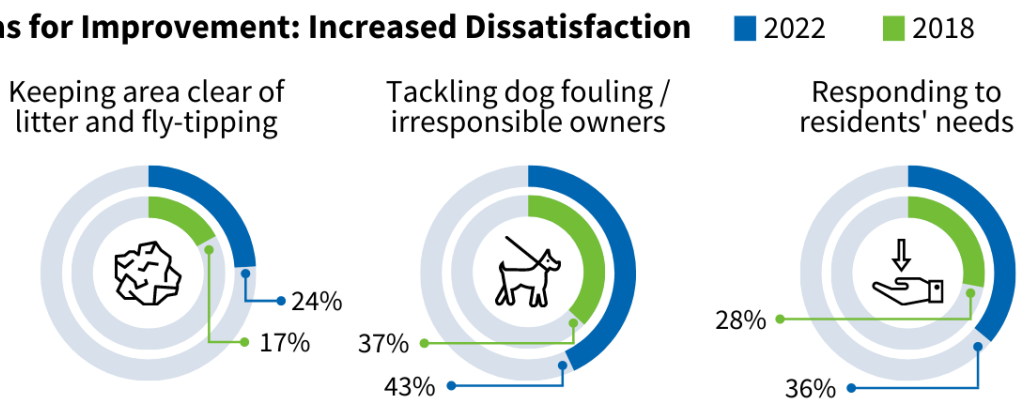
Most mentioned things that residents feel need improving



Increased Satisfaction



Areas for Improvement: Increased Dissatisfaction



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Appendix 2: Headline Report

Questionnaire marked-up with weighted top-line findings



Results are based on 1,699 completed surveys. Percentages are based on completed responses, excluding 'missing' data, unless otherwise stated. Data has been weighted by 'age x gender' interlocked, ward and ethnicity. Zero percentages are followed by the actual number of responders, due to weighting and small numbers these equate to zero percentage.

Responses to 'other' and all open text questions are being analysed and will form part of the main and area reports.

Section 1 – Living in Wyre

1 Overall how satisfied or dissatisfied are you with your local area as a place to live?

Please tick ✓ one box only

Very satisfied	Fairly satisfied	Neither satisfied nor dissatisfied	Fairly dissatisfied	Very dissatisfied	Don't know
25%	52%	9%	9%	4%	0% (6)

Your local area receives services from Lancashire County Council (LCC) and Wyre Council and in some areas a town/parish council. LCC is responsible for services such as:

- Libraries
- Education
- Museums
- Transport (school)
- Adult and children's social services
- Flooding/blocked drains
- Registering births, marriages and deaths
- Blue badges
- Trading standards
- Recycling centres
- Highways - street lighting, potholes, road crossings, pavements

This survey mainly asks you about Wyre Council services. Please only answer in relation to Wyre Council services where the question makes this clear. Wyre Council delivers over 120 services which include:

- Waste collection
- Parks and open spaces
- Leisure centres
- Homelessness
- Street cleansing
- Community/wellbeing activities
- Car parks
- Theatres
- Disabled facilities grants
- Cemeteries
- Sea defences
- Markets
- Countryside rangers
- Housing benefit/council tax support
- Planning
- Environmental health
- Licensing
- Handyperson service

Wyre Council collects council tax on behalf of all the authorities that provide services in the area, however, Wyre's portion represents 10.5% (on a band D property) of the total amount of your bill.

2 To what extent do you agree or disagree that 59p a day per household, based on a band D property for all the services and facilities that Wyre Council provides (see list above for examples), is value for money? Please tick ✓ one box only

Strongly agree	Tend to agree	Neither agree nor disagree	Tend to disagree	Strongly disagree	Don't know
13%	42%	25%	12%	5%	3%

3 How satisfied are you with each of the following services/facilities provided by Wyre Council? Please tick ✓ one box on each line

	Very satisfied	Fairly satisfied	Neither satisfied nor dissatisfied	Fairly dissatisfied	Very dissatisfied	Don't know
Keeping your area clear of litter and fly tipping	19%	46%	10%	16%	8%	1%
Tackling dog fouling/irresponsible owners	8%	28%	19%	24%	17%	5%
Waste and recycling collection	45%	38%	7%	6%	3%	0% (8)
Care and repair /handyperson service	6%	11%	24%	2%	2%	55%
Parks, playgrounds and green spaces	21%	46%	16%	7%	4%	6%
Promenade and beach maintenance	23%	45%	12%	4%	1%	14%
Provision of car parking	14%	40%	21%	12%	8%	5%
Business support	3%	6%	26%	3%	2%	61%
Shows and events at Marine Hall/Thornton Little Theatre	10%	20%	24%	4%	2%	39%
YMCA leisure facilities	11%	29%	19%	7%	2%	32%
Community health and wellbeing activities /and initiatives, e.g. walking, cycling, weight management, cardiac rehabilitation, arts programmes	10%	23%	23%	7%	3%	33%
Local markets (Poulton, Fleetwood and Cleveleys)	14%	38%	22%	6%	3%	17%
Online Services, e.g. council website, My Wyre self-service account	13%	33%	24%	7%	4%	19%

	Very satisfied	Fairly satisfied	Neither satisfied nor dissatisfied	Fairly dissatisfied	Very dissatisfied	Don't know
Other – please tick the appropriate box and write in below (57% 'missing', 3% 'level of satisfaction not stated')	2%	3%	7%	2%	6%	21%

4 Which of these do you feel most need improving in the area where you live?

Please tick ✓ up to 3 options only. Not all of the below are controlled by Wyre Council, but your response helps us work with partner organisations regarding matters of importance to Wyre residents

Promenades and beaches	5%	Job opportunities	8%
Parks, playgrounds and other green spaces	10%	Access to adult learning and skills (18+ years)	3%
Activities for teenagers/ young adults	25%	Crime levels	24%
Activities for older people	8%	Sport and leisure facilities	4%
Affordable housing	13%	Cycling and walking routes	8%
General cleanliness of the area where you live	17%	Availability of local transport for essential provisions, e.g. medical appointments, shopping etc.	12%
Cultural activities e.g. community and social events, theatres	4%	Feeling part of your community	3%
Health services	27%	Your local town centre environment	11%
Night time economy e.g. restaurants/ bars	8%	More vehicle charging points	4%
Roads and pavements	58%	Access/facilities for people with disabilities within the main town/public space areas	5%
Action on climate change	9%	Nothing needs improvement	2%
Other (please write in below)	7%		

5. If you would like to expand on any of your answers given thus far, please comment below:

6 Which of the following actions would you support Wyre Council taking to address climate change? Please tick ✓ one box on each line

	Strongly support	Tend to support	Neutral	Tend to oppose	Strongly oppose	Don't know
Setting tougher environmental standards for newer developments	50%	27%	16%	1%	1%	5%
More electric vehicle charging points	23%	29%	34%	4%	2%	7%
Safer walking and cycling routes	47%	32%	17%	1%	1%	3%
Bicycle hire schemes	16%	24%	40%	7%	4%	9%
Supporting renewable energy generation, e.g. solar power	51%	32%	13%	1%	1%	3%
Offering schemes for residents to install renewable energy	55%	29%	12%	1%	1%	3%
Offering advice for reducing bills and improving home energy efficiency	46%	32%	17%	1%	1%	2%
Supporting businesses and organisations to reduce their carbon footprint	38%	32%	22%	2%	2%	5%
Supporting parish/town councils and community groups to take action on climate change	33%	32%	26%	2%	3%	4%
Offering advice and supporting community growing schemes	31%	34%	27%	2%	1%	6%
Other – please tick the appropriate box and write in below. (69% 'missing', 2% 'level of support not stated')	6%	2%	8%	0% (2)	0% (7)	13%

7 To what extent do you think Wyre Council responds to residents' needs?

Please tick ✓ one box only

A great deal	A fair amount	Not very much	Not at all	Don't know
6%	40%	30%	6%	18%

Section 2 – Communications

8 Overall, how well informed do you think Wyre Council keeps residents about....?

Please tick ✓ one box on each line

	Very well informed	Fairly well informed	Not very well informed	Not well informed at all	Don't know
Council services	9%	49%	27%	9%	6%
Events, activities and things to do	8%	42%	30%	12%	8%
Council decisions	3%	19%	37%	29%	11%

9 How do you prefer to receive information about Wyre Council? Please tick ✓ up to 3 boxes only

Facebook	39%	Next Door online platform	5%
Twitter	6%	Wyre Voice residents' magazine	40%
Instagram	6%	Local newspaper	12%
Council e-newsletter	46%	Local councillor	8%
Council website	32%	Community meetings/events	8%
Other - please write in below	9%		

10 How often do you use the internet? Please tick ✓ one box only

Daily	Every few days	About once a week	About once a month	Rarely	I don't use the internet (PLEASE GO TO Q12)
82%	7%	2%	1%	2%	7%

11 Do you use any of the following social media platforms/means of communication?

Please tick ✓ as many as apply (1,513 respondents)

Facebook	70%	Council website	32%	My Wyre self-service account	15%
Twitter	24%	Email	85%	Next Door	11%
Instagram	33%	Web browser	56%	LinkedIn	16%
Snapchat	12%	Video calls	26%	I don't use any of these	2%
TikTok	12%	WhatsApp	73%	Other - please write in below	1%

12 If you contacted Wyre Council within the last 12 months by which method was your LAST contact made? Please tick ✓one box only and go to Q13. If you haven't contacted the council go to Q14.

Online	In person	By phone	By post	Other	Don't know/ not sure
42%	5%	36%	3%	1%	13%

13 Thinking about the last contact you made, how satisfied or dissatisfied were you with that experience? Please tick ✓one box only (1,321 respondents)

Very satisfied	Fairly satisfied	Neither satisfied nor dissatisfied	Fairly dissatisfied	Very dissatisfied	Don't know
26%	34%	14%	7%	9%	9%

14 Which of the following best describes your contact with your elected representatives over the past 12 months?

Please tick ✓one box for your MP, Borough and County councillor(s), and if applicable, one for your town/parish councillor(s).

	MP	County councillor(s)	Borough councillor(s)	Town/parish councillor(s)
I don't know who they are	39%	75%	76%	76%
I know who they are but haven't contacted them in the past year	48%	20%	19%	19%
I've contacted them in the last year but didn't receive a response	4%	1%	2%	1%
I've contacted them in the past year and received a response	10%	4%	3%	4%

15 Do you have any other comments about Wyre Council communications? (Please write in)

Section 3 – Coronavirus (Covid-19) Pandemic and Cost of Living

- 16** The council kept services running during the pandemic and provided support to residents and businesses through community hubs, grant payments and the NHS vaccine delivery programme to name a few. **We would like to understand how the pandemic has affected you/your immediate family.** Please tick ✓ one box on each line

	Positive impact	No significant impact either way	Negative impact
My/my immediate family's financial wellbeing	10%	67%	23%
My/my immediate family's job or business	7%	70%	23%
My/my immediate family's physical health	12%	60%	28%
My/my immediate family's mental health	6%	54%	39%
My social interaction with other people	9%	45%	45%
Other – please tick the appropriate box and write in below. (81% 'missing', 1% 'level of impact not stated')	1%	13%	4%

The UK is experiencing a substantial increase in the **cost of living**. The council continues to deliver household support funding, the council tax energy rebate, and other assistance. We are working with partner organisations from all sectors to understand the challenges and emerging local needs, so that we can provide and steer relevant advice and support, to those in greatest need.

- 17 What are your main concerns regarding your financial security over the coming 12 months?** Please tick ✓ as many as apply.

Job security/fear of redundancy/lack of work	15%	Covering essential childcare costs	7%
Paying monthly bills e.g. water, heating etc.	77%	Clearing debt	16%
Covering food/essential shopping costs	55%	Taking out future borrowing/loans	7%
Rent/mortgage payments	30%	Fuel/transport costs	62%
Other - please write in below	3%	I don't have any concerns	13%

- 18 Do you consider that you will be able to meet the rise in essential living costs?**
Please tick ✓ one box only.

Yes, comfortably	Yes, I will have to make changes	I will struggle	No, I won't cope	Don't know
8%	54%	30%	4%	4%

Section 4 – Your health and wellbeing

- 19 In the past week, on how many days have you done a total of 30 minutes or more of physical activity, which was enough to raise your breathing rate?** This may include sport, exercise and brisk walking or cycling for recreation or to get to and from places, but should not include housework or physical activity that is part of your job. Please tick ✓ one box only

Number of days															
None	18%	1	9%	2	13%	3	18%	4	12%	5	10%	6	4%	7	16%

- 20 Would you like to be more active?** Please tick ✓ one box only

Yes	66%	No – skip to Section 5	34%
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- 21 What activities would you be interested in that could help you become more active and live well?** Please tick ✓ up to 5 options only. **(927 respondents)**

Beginners/taster sessions	27%	Music and drama, e.g. singing, theatre	8%
Sessions specifically for older people	27%	Healthy eating, e.g. weight management, nutrition	28%
Sessions specifically for teenagers/young adults	4%	Activities that contribute to climate change benefits	11%
Sessions specifically for male/female	12%	Volunteering, e.g. local projects, events	16%
Sessions specifically for disabilities, e.g. Wyre Wheels	5%	Water based activities, e.g. fishing, kayaking	15%
Wellness sessions, e.g. yoga, pilates, meditation	31%	Exercise classes, e.g. circuits, dance	23%
Sports based activities, e.g. badminton, football, tennis	18%	Outdoor activities, e.g. walking, cycling	41%
Social groups, e.g. youth club, knit and natter	8%	None of the above	6%
Art and literature based workshops, e.g. painting, creative writing	12%	Other – write in below	8%

Section 5 – About yourself

These monitoring questions are optional and enable us to increase our knowledge and understanding of our diverse communities and gather information about who uses our services. All information will be kept confidential. Results will only be used to make sure that our services are being accessed equally. **If you'd rather not answer a question**, you can tick 'Prefer not to say' or leave it blank.

Although these optional questions do not ask for your name, we still handle any information provided with data protection in mind, and therefore it is only kept as long as necessary and then deleted securely. For more information please see our Privacy Policy

<https://www.wyre.gov.uk/privacypolicy>

22 Which of the following best describes your gender? Please tick ✓one box

Male	46%	Female	53%	Prefer not to say	1%
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If you describe your gender with another term, please provide it here:

.....

23 Which of these age groups applies to you? Please tick ✓one box. ('Prefer not to say' 0% (8))

Under 18 years	0%	35 – 44 years	12%	65 – 74 years	18%
18 – 24 years	2%	45 – 54 years	16%	75 – 84 years	13%
25 – 34 years	15%	55 – 64 years	18%	85 years and over	4%

24 Can you please confirm your full Post Code? Please write in.

25 Are your day to day activities limited because of a health problem or disability which has lasted, or is expected to last, at least 12 months? Please tick ✓ one box only. ('Prefer not to say' 2%)

Yes, limited a lot	13%	Yes, limited a little	21%	No	64%
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26 Do you have a role as a carer for a relative or friend? A carer is anyone who cares, unpaid, for a friend or family member who due to illness, disability, a mental health problem, an addiction or old age cannot cope without their support? Please tick ✓ one box only ('Prefer not to say' 2%)

Yes	16%	No	82%
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27 Which of these groups do you consider yourself to belong to? Please tick ✓ one box only

White - English/ Welsh/ Scottish/ Northern Irish/ British	95%	Mixed - White and Black Caribbean	0% (0)
White - Irish	0% (8)	Mixed - White and Black African	0% (0)
White - Any other White background	2%	Mixed - White and Asian	0% (1)
Black or Black British - Caribbean	0% (1)	Any other mixed background	0% (4)
Black or Black British - African	0% (2)	Arab	0% (0)
Black or Black British - Any other Black background	0%(0)	Travelling community - Gypsy/Roma	0% (0)
Asian or Asian British - Indian	0%(0)	Travelling community - Traveller of Irish descent	0% (0)
Asian or Asian British - Pakistani	0%(3)	Travelling community - Other member of the Travelling community	0% (1)
Asian or Asian British - Bangladeshi	0%(1)	Prefer not to say	2%
Asian or Asian British - Chinese	0%(5)	If your ethnic group is not specified in the list, please describe it below	0% (3)
Asian or Asian British - Any other Asian background	0%(5)		

28 We would like to stay in touch with you. You can sign up to the Council's E-newsletter to get updates and the latest news. If you would like to sign up please leave your email below. (51% of the overall weighted sample entered their email address)

Enter email address here:

By entering your email above you have consented for Wyre Council to contact you via email. You can unsubscribe or change your preferences at any time by following the unsubscribe link from the newsletter.

Prize Draw

If you would like to be entered into a prize draw to win either

- a YMCA annual membership for Fleetwood, Thornton, Poulton and Garstang centres, or
- a voucher for our MOT centre in Fleetwood, or
- two complimentary tickets from a selection of upcoming shows at one of our theatres.

Please provide your name and daytime contact phone number details below. By providing your details you consent to these being used solely to enter the prize draw. Your details will not be shared with any other third parties or used for any other purpose. Terms and conditions apply, see your invitation letter for more details.

(58% of the overall weighted sample left contact details for the Prize Draw)

Name: The winner was selected and notified on 23 November 2022

Tel. No.:

Thank you very much for taking part in this survey.

Please return the questionnaire in the pre-paid envelope provided by 17 November, 2022.

If you have lost your envelope – please call NWA on 0800 3163630, text 07811 101585, or e-mail norma.wilburn@nwaresearch.co.uk

If you are struggling to meet the rise in costs, the council have a dedicated webpage www.wyre.gov.uk/costofliving Here you will find links to useful information, advice and support from the council, and other organisations including Citizens Advice who run a digital help centre at Fleetwood Market, 9am - 4pm, Tuesday, Thursday and Friday, and can be contacted by phone on 0808 278 7880.

Findings from the survey and next steps will be available from January 2023 on the council's website (wyre.gov.uk). Hard copies can be made available, by calling 01253 891000 and asking for the Community Engagement Team.

All questionnaires are carried out in accordance with the Market Research Society Code of Conduct

www.mrs.org.uk
www.nwaresearch.co.uk

Report of:	Meeting	Date
Councillor David Henderson, Resources Portfolio Holder and Clare James, Corporate Director Resources (S.151 Officer)	Cabinet	15 February 2023

Revenue Budget, Council Tax and Capital Programme
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1. Purpose of report

1.1 Confirmation of the Revenue Budget, Council Tax, Revised Capital Budget 2022/23 and Capital Programme 2023/24 onwards.

2. Outcomes

2.1 The Council's Revised Revenue Budget for 2022/23 and the Revenue Budget for 2023/24.

2.2 To recommend Wyre Borough Council's Council Tax for 2023/24.

2.3 The Council's Revised Capital Budget 2022/23 and the Capital Programme 2023/24 onwards.

2.4 The relevant Prudential and Treasury Management Indicators in accordance with the requirements of the Prudential Code for Capital Finance.

3. Recommendations

3.1 That the following be approved and recommended to Council for their approval:-

a. The Revised Revenue Budget for the year 2022/23 and the Revenue Budget for 2023/24.

b. For the purpose of proposing an indicative Council Tax for 2024/25, 2025/26, 2026/27 and 2027/28 taking into account the Medium Term Financial Plan at Appendix 2 which reflects an increase of £5 in 2023/24 and 2.99% thereafter, any increase will remain within the principles determined by the Government as part of the legislation relating to Local Referendums allowing the veto of excessive Council Tax increases.

c. Members' continuing commitment to the approach being taken

regarding the efficiency savings, detailed within the council's 'Annual Efficiency Statement' at Appendix 1.

- d. Any increases in the base level of expenditure and further additional expenditure arising during 2023/24 should be financed from existing budgets or specified compensatory savings, in accordance with the Financial Regulations and Financial Procedure Rules.
- e. The use of all other Reserves and Balances as indicated in Appendices 4 and 5.
- f. The manpower estimates for 2023/24 in Appendix 4.
- g. In accordance with the requirements of the Prudential Code for Capital Finance, those indicators included at Appendix 7.
- h. The Revised Capital Budget for 2022/23 and the Capital Programme for 2023/24 onwards in Appendix 8.

3.2 That it be noted that, in accordance with the Council's Scheme of Delegation, as agreed by Council at their meeting on 24 February 2005:

- a. The amount of 38,495.60 has been calculated as the 2023/24 Council Tax Base for the whole area [(Item T in the formula in Section 31B of the Local Government Finance Act 1992, as amended (the "Act"))]; and
- b. A Council Tax Base, for dwellings in those parts of its area to which a Parish precept relates, has been calculated as indicated below:

Barnacre-with-Bonds	1,124.37
Bleasdale	56.13
Cabus	620.87
Catterall	1,036.39
Cloughton-on-Brock	433.78
Fleetwood	6,344.23
Forton	704.48
Garstang	1,883.41
Great Eccleston	781.08
Hambleton	1,082.57
Inskip-with-Sowerby	425.33
Kirkland	131.24
Myerscough and Bilsborrow	542.50
Nateby	203.40
Nether Wyresdale	330.87
Out Rawcliffe	262.65
Pilling	876.50
Preesall	1,891.90
Stalmine-with-Staynall	658.62
Upper Rawcliffe-with-Tarnacre	291.04

3.3 The Council Tax requirement for the council's own purposes for 2023/24 (excluding Parish precepts) is £8,459,023.

3.4 That the following amounts be calculated for the year 2023/24 in accordance with Sections 31 to 36 of the Act:-

- | | | |
|-----------|--------------------|--|
| a. | £87,932,596 | Being the aggregate of the amounts which the council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils. |
| b. | £78,561,723 | Being the aggregate of the amounts which the council estimates for the items set out in Section 31A(3) of the Act. |
| c. | £9,370,873 | Being the amount by which the aggregate at 3.4(a) above exceeds the aggregate at 3.4(b) above, calculated by the council, in accordance with Section 31A(4) of the Act, as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act). |
| d. | £243.43 | Being the amount at 3.4(c) above (Item R) all divided by Item T (3.2(a) above), calculated by the council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year (including Parish precepts). |
| e. | £911,850 | Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act and as detailed in Appendix 6. |
| f. | £219.74 | Being the amount at 3.4(d) above less the result given by dividing the amount at 3.4(e) above by Item T (3.2(a) above), calculated by the council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates. |

3.5 That the council's basic amount of Council Tax for 2023/24 is not considered excessive in accordance with principles approved under Section 52ZB of the Local Government Finance Act 1992.

4. Background

- 4.1 The Council Tax for Wyre Borough Council for 2023/24 is proposed from the summary below:-

	£m
Net Expenditure (Before Other Government Grants)	16.846
Less New Homes Bonus	(0.982)
Less Baseline Funding	(3.537)
Less Revenue Support Grant	(0.001)
Less Additional Funding Guarantee Grant	(0.463)
Less Services Grant	(0.132)
Less NDR Grant (net of contributions to the Lancashire Pool)	(5.536)
Less Enterprise Zone growth (to be transferred to a Ring-fenced Reserve)	(0.161)
	<hr/>
	6.034
Add Collection Fund – Council Tax and NDR	1.067
Add Projected NDR below Baseline Funding (offset above)	1.358
	<hr/>
Amount Required from Council Tax	8.459
Divided by Council Tax Base at band D equivalent	38,496
Council Tax for 2023/24	£219.74
Council Tax for 2022/23	£214.74
Increase from 2022/23	£5.00

- 4.2 In the past, businesses paid their rates, which the local authority collected and passed over to the Treasury who then redistributed a share to local authorities via an extremely complex formula referred to as the 'Formula Grant Distribution System'. A new system of 50% Business Rates Retention, introduced from April 2013, allowed the council to keep a proportion of the money it collects in business rates. This meant that some authorities would earn more in business rates than they used to receive from the previous formula grant with others earning much less.
- 4.3 To address this, the Government calculates a baseline funding level for each local authority and where they receive more in business rates the Government will pocket the difference (the 'tariff') and where local authorities receive less than their funding level this will be paid as a 'top-up'. The tariffs and top-ups were calculated in 2013/14 and were updated in 2017/18 following the national revaluation exercise and subsequently will be updated each year by the change in the small business multiplier. Owing to the impact of the COVID-19 pandemic and the cost of living pressures, the tariff for 2023/24 remains frozen for another year at the 2020/21 level which was 49.9p. However, the 2023 national revaluation exercise means that our tariff has increased from £6,837,509 to

£8,048,002.

- 4.4** Councils are allowed to keep 40% of any additional business rates generated (with 50% being paid to the Government, 9% to Lancashire County Council and 1% to the Fire Authority) but this is regulated by the imposition of a levy which is set at 50p in the pound. In essence, this means that the council is only able to keep 20% of any additional non-domestic rate income in the year. With effect from 1 April 2016, however, the Council was designated as belonging to the Business Rates Pool of Lancashire. This has resulted in the County Council being paid 10% of the retained levy (prior to the cost of administering the pool) with Wyre retaining 90% of the levy previously payable.
- 4.5** Following a successful bid encompassing all of the Lancashire councils (except Lancaster City Council) and the Fire Authority, to become a 75% Lancashire Business Rates Retention Pool Pilot in 2019/20, Wyre's tier share increased from 40% to 56%. However from 2020/21 we reverted back to the former 50% pooling arrangements when the pilot ceased. Beyond 2021/22 it was expected that some form of 75% Business Rates Retention (BRR) would be applied nationally but following the pandemic and now the cost of living pressures, this is less certain and we await further details.
- 4.6** The table below shows how much grant the authority will receive for the 2023/24 financial year and the estimated allocation for 2024/25 based on an assumed 3% inflationary increase on the Baseline and core RSG funding only (and thereafter 2%). This means that in cash terms our forecast core funding increases each year. The Funding Guarantee and Services Grants are assumed to be for one year only in 2023/24. The Fair Funding Review and the delayed review of Business Rates Retention will not happen before 2025/26. All funding figures beyond 2023/24 should be treated with added caution. Between 2010/11 and 2023/24 the council has lost £6.870m in core external support equating to a reduction of 76.9% when compared to the level of grant support received in 2010/11 of £8.936m.

	2022/23 £m	2023/24 £m	2023/24 Increase/ Reduction (-)		Estimated 2024/25 £m	2024/25 Increase/ Reduction (-)	
			£m	%		£m	%
NNDR Baseline Settlement Funding	3.409	3.537	0.128	3.7	3.643	0.106	3
Core RSG	0.001	0.001	0.000	0	0.001	0.000	3
New Funding Guarantee Grant	0.000	0.463	0.463	-	0.000	-0.463	-100

Lower Tier Services Grant	0.156	0.000	-0.156	-100	0.000	0.000	0
Services Grant	0.235	0.132	-0.103	-43.7	0.000	-0.132	-100
TOTAL	3.801	4.133	0.332	8.7	3.644	-0.489	-11.8

4.7 As part of the determination and scrutiny of the decision making process, the Overview and Scrutiny Committee has considered the initial recommendations of the Portfolio Holders in relation to the proposed fees and charges. There were no new business cases with capital expenditure implications to reflect in the Capital Programme at Appendix 8.

5. Key issues and proposals

Council Tax Freeze

5.1 The Government has not provided any support to freeze council tax since 2015/16 but indicated that the freeze grants for 2011/12, 2013/14, 2014/15 and 2015/16 have been built in to the spending review baseline. The trigger for local referenda on council tax increases in 2023/24 is now set at 3% (an increase of 1%) or £5 for shire district authorities, allowing councils to increase their core council tax requirement within these limits without triggering a referendum. At Wyre, the annual shortfall in income of £568,749 resulting from the historic period of council tax freeze, has been financed using the new homes bonus received in respect of the 2011/12, 2012/13 and 2013/14 financial years. In recent years, the Council Tax Equalisation Reserve (formerly the New Homes Bonus Reserve) has been topped up using underspends at outturn. This reserve will fund the shortfall up until the end of the 2026/27 financial year when the reserve will be exhausted. Ultimately, the total shortfall met by the reserve over eleven years will be approximately £6.3m.

New Homes Bonus

5.2 The New Homes Bonus was introduced to provide a clear incentive to local authorities to encourage housing growth. Currently, this equates to the national average Band D council tax of £1,966 for every new home above the (from 2017/18) 0.4% growth baseline. When the scheme was first introduced the legacy payments were for 6 years. However, changes in 2017/18 mean that this reduced to 5 years in 2017/18 and 4 years ongoing up to the 2019/20 award. The scheme has resulted in additional income for Wyre of £271,597 in 2011/12, £418,966 in 2012/13, £785,403 in 2013/14, £1,203,464 in 2014/15, £1,823,719 in 2015/16, £2,303,128 in 2016/17, £2,110,709 in 2017/18, £1,672,728 in 2018/19, £1,406,242 in 2019/20, £1,279,647 in 2020/21, £1,072,947 in 2021/22, £1,256,528 in 2022/23 and there has been an allocation in respect of the 2023/24 financial year of £981,858. The awards for 2020/21 to 2023/24 are for one year only though, with no legacy payments owing to the anticipated changes to local government funding through the Fair Funding Review and Business Rates Reform. This means that there is no continuing

improvement for a further three years in the ongoing forecast as a result of these more recent awards. It is worth stating that whilst the Government set aside monies to fund the New Homes Bonus in year one (2011/12), in subsequent years the majority of the funding has been met from a reduction in formula grant. In 2023/24 £291m from Revenue Support Grant (RSG) is expected to be required to meet the annual cost. As the New Homes Bonus is effectively being financed by reductions in formula grant, the New Homes Bonus from the 2014/15 financial year has been used to compensate for the loss of formula grant. The Government has indicated that they will set out the future position of New Homes Bonus ahead of the 2024/25 local government finance settlement. As a result of the uncertainty no further New Homes Bonus receipts, in the form of new awards rather than legacy payments, have been anticipated for 2024/25 onwards.

Localisation of Support for Council Tax

- 5.3** Members will be aware that with effect from 2013/14 the national Council Tax Benefit scheme was abolished, and individual local authorities were required to introduce a Localised Council Tax Support (LCTS) scheme. Support for Council Tax is now offered as a reduction within the Council Tax system and regulations set the roles, allowances and awards for claimants of state pension credit age so that they do not experience a reduction in support as a direct result of the reform. The replacement scheme also aimed to support the public spending deficit reduction by reducing the amount available to local authorities to spend by 10%. Although there is no separately identifiable amount for localised council tax support at local authority level since it was subsumed within the Revenue Support Grant and Baseline Funding, applying the indicative start-up funding allocation of £8,077,777 awarded in 2013/14, and estimating the value of localised council tax support awarded in 2023/24 to be £9.7m, there will be an unfunded gap of approximately £1,623,140 to be met by each of the precepting bodies. It is also worth remembering that the council suffered a reduction in grant funding of £1.022m or 13.6% in 2014/15. The Council agreed at its meeting 26 January 2023 to reduce the additional maximum percentage contribution from working age claimants from 8.5% to 0%. Wyre's share of the estimated cost of LCTS in 2023/24 after the 0% contribution, is £168,807.

Efficiencies

- 5.4** As part of the annual budget cycle, and in determining the Medium Term Financial Plan (MTFP), the council continues to identify actions that will improve efficiency. This assists the council in effectively prioritising its finite resources and replaces the traditional 'salami slicing' exercise whereby essential budgets are routinely reduced in an attempt to address the problem.

- 5.5** The actual efficiency achievements for the ten years ending 31 March 2022 are £5.2m, an average of £520,000 each year. Appendix 1 also shows the anticipated savings for 2022/23 and 2023/24 but owing to the pandemic and cost of living crisis no other future years have been included until the position stabilises. Efficiency savings assist the delivery of the Council's corporate priorities supporting the continued improvement of services for our residents but these are not readily achievable when dealing with increased demand caused by the legacy of the pandemic and now the cost of living pressures.

Reserves and Balances

- 5.6** The requirement for financial reserves is acknowledged in statute. The Local Government Finance Act 1992 requires billing and precepting authorities to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the council tax requirement. These existing safeguards are further reinforced through the External Auditor's statutory responsibility to issue a conclusion on whether an audited body has proper arrangements for securing value for money with one of the two criteria being, "Securing financial resilience – looking at the Authority's financial governance, financial planning and financial control processes". One aspect of this is the Council's policy on the level and nature of reserves and balances.
- 5.7** Earmarked reserves are created to meet 'known or predicted requirements'. Provisions are required where an event has taken place that gives the Authority an obligation requiring settlement but where the timing of the transfer is uncertain. Unallocated or general reserves/balances are available to support budget assumptions.
- 5.8** Balancing the annual budget by drawing on general reserves may be viewed as a legitimate short-term option but where general reserves are deployed to finance recurrent expenditure this should be made explicit by the Section 151 officer. Members must note that the continued use of balances is not sustainable. Local government is currently experiencing unprecedented operational and financial pressures as a legacy of the pandemic and now the rising cost of living. Efforts have been made to incorporate the implications of this in the MTFP but as inflation continues to rise it is not yet possible to determine the full implications as the duration and severity is still uncertain.
- 5.9** We are also still awaiting the once again delayed outcome of the Fair Funding Review and Business Rates Retention Reform (not now expected before 2025/26) and depending on the outcome of these changes a significant re-prioritisation exercise, whereby all services are subject to a critical evaluation, will be undertaken to alleviate serious financial problems in future years. The financial projections, included at Appendix 2, currently indicate that further annual savings will be required in future years. However, there is a high level of uncertainty in the forecast owing to the absence of a multi-year settlement and the unknown impact of the cost of living crisis and funding reforms. As such, it is important that the Council considers its future budgets and continues to monitor closely the MTFP.

- 5.10** The council's minimum prudent level of balances, calculating the requirement at approximately 5% of net expenditure before other government grants (£797,337) together with the element of the reduction in business rates that Wyre must meet before receiving any safety net payment (£265,263 in 2023/24), is now £1,062,600. The level of general balances also supports contingency planning, recognises anticipated future financial pressures on revenue resources, including the volatility associated with the Business Rate Retention scheme, primarily as a result of major businesses closing or moving out of the area and successful rating appeals, and anticipates the difficulties of securing immediate savings.
- 5.11** In anticipation of future 'known or predicted requirements', and in accordance with the Council's Policy on the Level of Reserves and Balances, contributions to earmarked reserves continue. The Capital Investment Reserve will need additional contributions if we are to continue to finance capital investment and avoid future borrowing, as will the Vehicle Replacement and ICT Strategy Reserves. Future contributions will be made as revenue resources are identified. The Non-Domestic Rates Equalisation Reserve was created in 2013/14 with further top-ups being made in subsequent years funded by Section 31 Grant for discretionary reliefs, net of the levy. The 2022/23 s.31 contribution will continue to be added to the reserve. The Medium Term Financial Plan update to Cabinet on 19 October, agreed to show an annual draw-down of £624,450 from this reserve to help bridge the ongoing funding gap. In 2023/24 this rises to £1,654,920 and then remains at £1,000,000 from 2024/25 onwards. No in-year top-ups to this reserve have been assumed from 2024/25 onwards and even with this worst-case approach, there remains £5.7m in this reserve at the end of the MTFP period (2027/28). The remaining earmarked reserves, which can be seen at Appendix 4, are considered to be adequate and of an appropriate value both in respect of the forthcoming financial year and for the period of the MTFP.

Robustness of the Budget

- 5.12** The Local Government Act 2003 includes a requirement for the S.151 Officer to report upon the robustness of the estimates and adequacy of reserves when the authority is considering its council tax requirement. Spending plans ultimately impact on the level of council tax although the extent of any increase is externally influenced by Government policy through, for example, initiatives such as the introduction of local referenda to veto excessive council tax increases. The MTFP assesses the affordability of revenue and capital plans and the adequacy of reserves.
- 5.13** As with all plans the risks increase with time and the financial position in future years is not as certain as it is in 2023/24. Having assessed the significance and likelihood of risks associated with the budget assumptions (see Appendix 5 to the MTFP agreed by Cabinet 19 October 2022), the reserves and balances detailed in the appendices are considered broadly adequate to support the delivery of the Council's Business Plan over the current MTFP period. Current inflation levels are assumed to settle down in the later years of the MTFP and if this doesn't

happen, there will be added pressure on the reserves and balances. Even with the expectation that the economy will start to recover within the MTFP period, the forecasts show an increasing reliance on general balances and the NDR Equalisation Reserve to bridge the forecast budget gap in later years. It is recommended that the MTFP continue to be monitored closely in light of the outcome of forthcoming central government funding reviews now not due to take place before 2025/26, with a further update scheduled at the October 2023 Cabinet meeting.

- 5.14** In December 2019, the Chartered Institute of Public Finance and Accountancy (CIPFA) published the local authority financial resilience index. It is CIPFA's ambition to make it a requirement to refer to these indicators as part of the Section 25 Robustness of the Budget statement. The 2021/22 update is seen as another transitional year in terms of the inherent distortion caused by the pandemic. It is therefore still early days in terms of the development of these statistics. All of Wyre's initial 2021/22 results for our family group are in the mid to low risk range with the Council Tax Requirement/Net Revenue Expenditure indicator being the highest of the mid-range results. This indicator looks at the proportion of council tax raised to net revenue expenditure and shows that our council tax income needs to fund approximately 60% of our net expenditure. This is similar to Fylde (60%) and West Lancashire (56%) Councils, the only other Lancashire authorities in our Family Group. It can indicate that we have a significant gap between income raised through council tax and what we need to spend to keep services running. Other sources of funding help to bridge the gap such as our Core grant and income from fees and charges. The position will need to be monitored going forward, particularly in light of current inflation and the forthcoming changes to local government funding, expected to take effect from 2025/26 onwards.

'Cost of Living' Pressures

- 5.15** As we moved into 2022/23, we saw a transition out of the Covid-19 pandemic response and recovery. However, demand on our services has not reduced and the emerging cost of living crisis at the start of 2022 has continued to worsen. At the time of writing this report, high inflation has resulted in significant in-year budgetary pressures resulting in an increased draw-down on earmarked reserves and continued use of general balances. Delays to the sign off of the 2020/21 and 2021/22 accounts meant that the mid-year MTFP update was again based on draft accounts and it is not now expected that the accounts will have been signed off by the date of this Cabinet meeting, therefore the same will apply to the brought forward position in these forecasts. However, the impact is expected to be nil or minimal with the latest position factored into this current update.
- 5.16** What is harder to predict, is the outturn position for 2022/23 and the ongoing impact that the cost of living crisis will continue to have in 2023/24 and beyond as we deal with the rising energy prices and the legacy of increased demand on services which emerged during the pandemic and hasn't abated. In the current year, the council has distributed another £1.6m in business rate reliefs under the Covid-19 Additional Relief Fund (CARF). Council Tax energy rebate schemes have

delivered £6.3m to residents in the borough. The Household Support Fund is in its third tranche meaning over £1m will have been distributed to charitable organisations such as food banks with the majority going direct to those on low incomes in 2022 and the first quarter of 2023. The budget currently assumes that the balance of repayable funding will be returned to central government if unspent. Where funding is not repayable then a balance has been struck between retaining some funding to meet ongoing costs and increasing general balances. Overall, if any underspends occur then they will be reflected at outturn in a top-up to General Balances. At that point a decision will be made with regard to any specific increases in earmarked reserves.

Precepts

- 5.17** The parish precepts determined at parish meetings are shown at Appendix 6. These amounts will be shown separately on each Parish Council Tax Payer's bill. Appendix 6 also reflects the Parish and Unparished Area Taxbase approved in accordance with the Scheme of Delegation to Officers.

Summary

- 5.18** The last Plan was presented to Cabinet on 19 October 2022 and covered the period ending 31 March 2027. This update extends the plan to include the forecast position in 2027/28.
- 5.19** Based on the detailed appendices to this report (which are themselves based on the provisional Local Government Finance Settlement 2023/24), over the forthcoming MTFP period, savings would be required of:
- £2,548,000 for 2024/25
 - £2,699,000 for 2025/26
 - £2,859,000 for 2026/27
 - £3,675,000 for 2027/28

These are expressed on an assumption that any savings in each year are one-off and non-recurring. Therefore, as an example, should recurring savings be found in 2023/24 of £500,000 then the required savings to be found in each subsequent year would be reduced initially by that same £500,000 (being recurring in nature).

6. Borrowing Limits

- 6.1** The Prudential Code for Capital Finance aims to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable. The Code sets out indicators that must be used and requires local authorities to set relevant limits and ratios, which are included at Appendix 7. These are not designed to be comparative performance indicators, however, and the use of them in this way would be likely to be misleading and counter-productive.

- 6.2** The arrangements for calculating Minimum Revenue Provision (MRP), which were introduced during 2007/08, require the period over which MRP is charged to be aligned with the estimated life of the asset. This could result in an increased MRP charge if expenditure, such as that on playground equipment, is spread over say 15 years and the council can choose to arrange its MRP policy as to ensure that assets or other expenditure having the shortest “charge” life are determined as being financed from capital receipts or other available resources.
- 6.3** Central government support for borrowing through Revenue Support Grant was replaced back in 2006/07 by capital grant. The council received an allocation of £2,079,964 for Disabled Facilities Grants (DFGs) in 2021/22 from the Better Care Fund provided by the Department of Health via Lancashire County Council who act as the accountable body. The aim of the Better Care Fund is to bring about integration of health and social care and plans for use of the pooled monies must be signed off by the Health and Wellbeing Board. The council has not yet been notified of the 2023/24 allocation but £2,079,964 has been assumed at this stage.

7. Capital Programme – 2022/23 and beyond

- 7.1** The latest details of the Capital Programme for 2022/23 and beyond as reported to Cabinet 11 January 2023 (including the method of funding for each scheme) are attached at Appendix 8 and an extract is summarised below.

	Revised Estimate 2022/23 £	Original Estimate 2023/24 £
N'bourh'd Servs and Community Safety	7,675,030	17,489,950
Planning Policy & Economic Developm't	1,355,347	681,656
Resources	8,098,571	248,378
Street Scene, Parks and Open Spaces	214,844	0
TOTAL FINANCING REQUIREMENT	17,343,792	18,419,984
Grants and Contributions	(11,673,865)	(18,256,086)
Revenue	(3,548,787)	(149,500)
Capital Receipts	(2,121,140)	(14,398)
Borrowing	0	0
TOTAL FINANCING	(17,343,792)	(18,419,984)

7.2 The most recent building maintenance condition surveys indicate a total requirement over the next five years of an estimated £4m excluding a number of investment schemes and projects where further work is required before a recommendation can be made to proceed. An updated list of the 2023/24 priorities will be taken to Overview and Scrutiny in early 2023 for consideration. The total estimated requirement of £4m is also subject to capital receipts or other sources of funding being received. The estimates were produced prior to the Head of Built Environment's departure in the summer and are likely to be understated given the current economic climate and so should be treated with a higher level of caution than normal.

7.3 At a Council meeting on 27 October 2022, investment at Fleetwood Market was approved for an additional £1,922,155 to deliver significant enhancement works to the fabric of Fleetwood Market Hall, including the replacement of the main hall slate roof, windows and doors to ensure longevity of the building's lifespan and maintain a dry internal trading environment.

7.4 A key requirement of the MTFP is the long term planning of capital resources and the Capital Programme. The Prudential Code requires chief finance officers to have full regard to affordability when making recommendations about the local authority's future capital programme. Such consideration includes the level of long-term revenue commitments. In considering the affordability of its capital plans, the authority is required to consider all of the resources available to it, including those estimated for the future together with the totality of its capital plans and revenue forecasts for the forthcoming year and the following two years. With effect from the 2007/08 financial year, the council became reliant on borrowing to support capital expenditure. Long term borrowing totalling £3,552,000 had been drawn down and this value is used to calculate the Minimum Revenue Provision (MRP), which must be reflected in the revenue estimates. However, early repayment of the two remaining loans in October, totalling £1,552,000, means that the council no longer has any interest payments to make and is now debt free.

7.5 The council has arranged its MRP policy as to ensure that assets or other

expenditure having the shortest “charge” life are determined as being financed from capital receipts or other available resources. The extent of the council’s borrowing obviously has an impact on the revenue account in the form of debt charges. An estimate of the debt charges and associated interest payments is reflected in the table below for the 2022/23 financial year with MRP costs not falling further until 2024/25 when the 15 year lifespan assets drop out of the MRP calculation:

Year	MRP per annum £	Interest cost per annum £	Total per annum £
2022/23	95,559	37,062	132,621
2023/24	95,559	0	95,559
2024/25	89,994	0	89,994
2025/26 to 2032/33	79,703	0	79,703

- 7.6** The Capital Investment Reserve was created in an effort to reduce the council’s reliance on borrowing. This reserve will be used to meet known commitments, including the enhancement of council assets and provide resources for future capital investment. The Capital Investment Reserve is reviewed as part of the annual budget preparation, the updating of the MTFP and as part of the closure of accounts process, with a view to minimising ongoing revenue costs. After funding existing commitments and with no new business cases with capital expenditure implications for 2023/24 onwards, the projected balance on the Capital Investment Reserve at 31 March 2023 is expected to be £1,514,412.
- 7.7** The council is currently holding further monies which do not form part of the proposed Capital Programme. However, they may be included if and when a scheme is developed and approved. These monies relate to the Community Housing Fund and Section 106 agreements.
- 7.8** An assessment of the risks associated with the MTFP is carried out annually and includes the likelihood, severity and level of risk together with the risk management procedures in place to control and monitor them. Appendix 5 of the MTFP report which was considered by Cabinet on 19 October 2022 lists the major risks associated with financial planning and the controls in place to alleviate the risks.
- 7.9** The council’s financial plans support the delivery of strategic plans for assets either through investment, disposals, rationalisation or more efficient asset use. Financial plans show how the financial gap between the need to invest in assets and the budget available will be filled over the long term (for example through prudential borrowing, rationalisation of assets, capital receipts, etc.). In order to avoid significant additional financial pressures, further capital disposals will be required to generate capital receipts to meet capital commitments. After funding existing commitments and with no new business cases with capital expenditure implications for 2023/24 onwards, the projected balance of Capital Receipts at 31 March 2023 is expected to be £4,384,272.

Finance	Considered in detail in the report above.
Legal	None arising directly from the report.

Other risks/implications: checklist

If there are significant implications arising from this report on any issues marked with a ✓ below, the report author will have consulted with the appropriate specialist officers on those implications and addressed them in the body of the report. There are no significant implications arising directly from this report, for those issues marked with a x.

risks/implications	✓ / x
community safety	x
equality and diversity	x
sustainability	✓
health and safety	x

risks/implications	✓ / x
asset management	✓
climate change	x
ICT	x
data protection	x

Processing Personal Data

In addition to considering data protection along with the other risks/ implications, the report author will need to decide if a 'privacy impact assessment (PIA)' is also required. If the decision(s) recommended in this report will result in the collection and processing of personal data for the first time (i.e. purchase of a new system, a new working arrangement with a third party) a PIA will need to have been completed and signed off by Data Protection Officer before the decision is taken in compliance with the Data Protection Act 2018.

report author	telephone no.	email	date
Clare James	01253 887308	clare.james@wyre.gov.uk	07.02.2023

List of background papers:		
name of document	date	where available for inspection
None		

List of appendices

- | | | | |
|----------|---|---|---|
| Appendix | 1 | - | Annual Efficiency Statement |
| | 2 | - | Medium Term Financial Plan - Summary Financial Forecast |

- 3 - Summary Revenue Estimates by Portfolio
 - Leisure, Health and Community Engagement
 - Neighbourhood Services and Community Safety
 - Planning Policy and Economic Development
 - Resources
 - Street Scene, Parks and Open Spaces
- 4 - Reserves, Balances and Manpower Statement
- 5 - Transfers to and from Reserves
- 6 - Parish Precepts
- 7 - Prudential and Treasury Management Indicators
- 8 - The Capital Budget 2022/23 Onwards

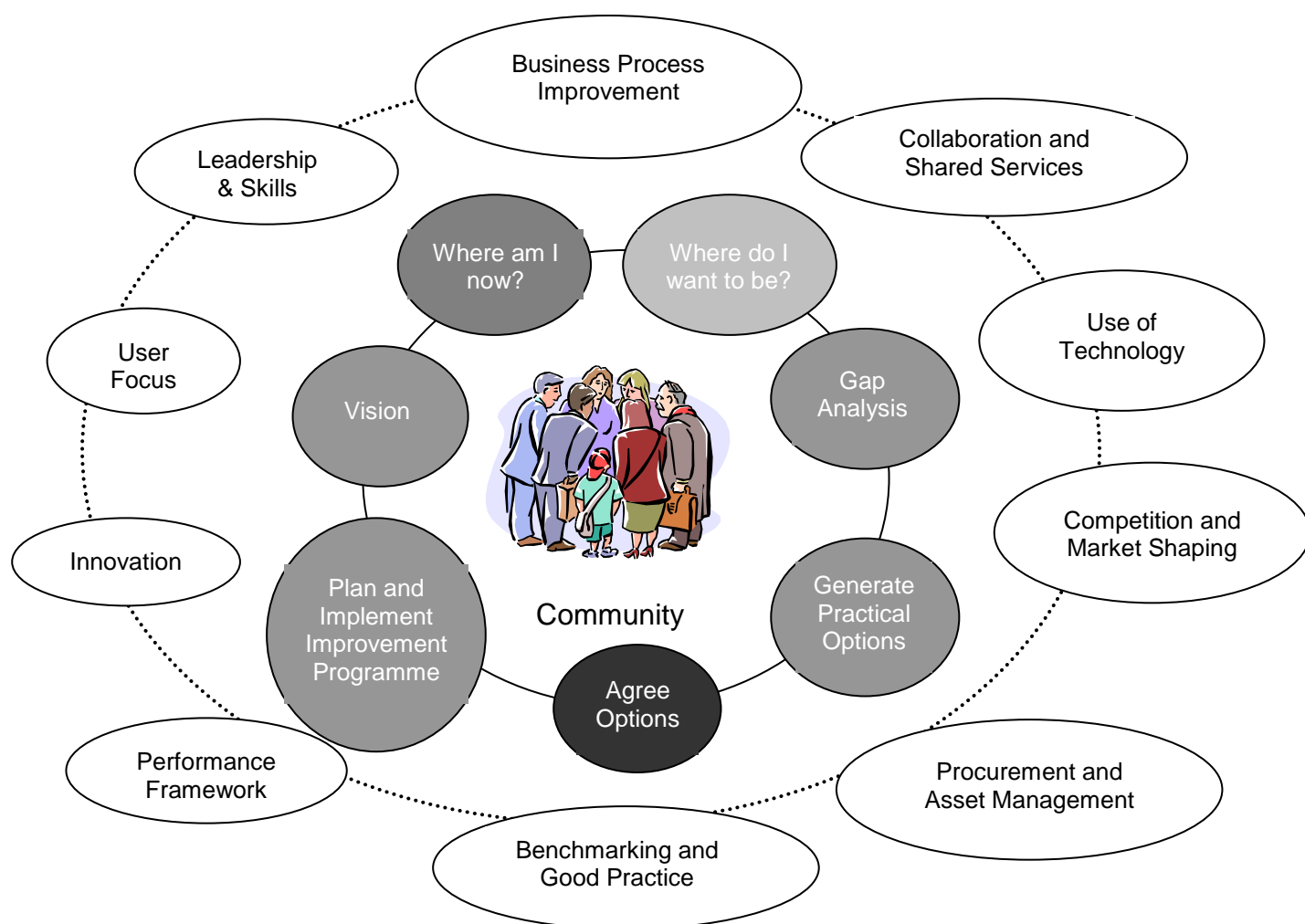
Annual Efficiency Statement

As part of the annual budget cycle, and in determining the Medium Term Financial Plan, the council has for a number of years identified actions that will improve efficiency, quantifying the estimated expected gains.

Efficiency gains are achieved in the following ways:

- Reduced inputs (money, people, assets, etc.) for the same outputs
- Reduced prices (procurement, labour costs, etc.) for the same outputs
- Additional outputs or improved quality (extra service, productivity, etc.) for the same inputs; and
- Improved ratios of cost/output (unit costs, etc.)

The diagram below sets out a schematic overview of key efficiency tools/facilitators of efficiency that can be used to achieve greater efficiency.



Whilst there is no longer a statutory requirement to produce an Annual Efficiency Statement, the council is committed to delivering savings year on year to ensure the continued delivery of key services and the achievement of its priorities as reflected within the Business Plan. The table overleaf indicates the efficiency savings achieved to date and those planned for 2022/23 and 2023/24.

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Efficiency Programme 2022/23 to 2023/24

Appendix 1 - continued

Estimate 2022/23 Mid Year	17/01/2023	Target Efficiency Saving 2022/23 £	Anticipated Efficiency Saving 2023/24 £	Responsible Officer
Service Area/Cost Centre - Service Reviews				
Review of base budgets		19,800	0	Corporate Mgmt Team
Asset Management				
Maximising commercial opportunities		0	89,670	Corporate Mgmt Team
Procurement				
Digital Transformation		75,000	0	Corporate Mgmt Team
Fees and Charges				
Review of fees and charges		12,800	17,670	Corporate Mgmt Team
Pension Costs				
Pre-payment of pension contributions		0	75,400	Corporate Director Resources
	Sub total	107,600	182,740	
Actual Savings in 2010/11		463,691		
Actual Savings in 2011/12		1,474,372		
Actual Savings in 2012/13		2,058,095		
Actual Savings in 2013/14		685,006		
Actual Savings in 2014/15		267,976		
Actual Savings in 2015/16		353,322		
Actual Savings in 2016/17		350,159		
Actual Savings in 2017/18		240,106		
Actual Savings in 2018/19		133,208		
Actual Savings in 2019/20		111,163		
Actual Savings in 2020/21		753,753		
Actual Savings in 2021/22		244,188		
Cumulative Achievement at 31.03.23		7,242,639		
Average per annum between 2010/11 and Forecast 2022/23 position		557,126		

NOTE: As a result of the rising Cost of Living and the ongoing uncertainty, no future years' efficiencies beyond 2023/24 are included in this year's statement.

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Revenue Budgets	2023/24	2024/25	2025/26	2026/27	2027/28
	£'000	£'000	£'000	£'000	£'000
Base Borough Requirements, increased for prior year inflation, but excluding Use/Top-up of Balances (shown below)	15,940	15,940	16,728	17,493	18,232
Inflationary Assumptions on the above Base					
Pay: Officers - from 23/24 4% ongoing; Member Allowances - from 24/25 4% ongoing		518	538	565	588
Prices, Specific Contracts and Other Costs (Variable)/Energy		270	227	174	137
Expected Future Changes on the above Base					
Employee (incl. Member Allowances) and related cost - NI changes; Pension contributions; Protection; FTCs; long service awards and restructures		(501)	(503)	(502)	(501)
Capital Programme revenue implications		1	1	1	1
External Grant and Grant Aided schemes		14	14	14	14
Other Services including - National Fraud Initiative, Citizens Advice Bureau; Marine Hall; Borough Elections; Foreshore/Promenade Fleetwood; Marine Lake; Memorial Park; Contaminated Land; Licensing; Asset Maintenance Review; Leisure Centre Subsidy		(655)	(629)	(726)	(522)
Regeneration/Economic situation changes - Local Plan; Depots and Fleetwood Market		(46)	(166)	(203)	(203)
Capital Programme - Cost of Borrowing and Investment Income		(6)	(16)	(16)	(16)
Capital Programme - Revenue Funding Contributions		153	66	255	157
Reserve Contribution Changes	989	(653)	(604)	(752)	(263)
Baseline Funding - External Government Grant (all per prov. Local Government Finance Settlement)	(3,537)	(3,643)	(3,716)	(3,790)	(3,866)
Revenue Support Grant	(1)	(1)	(1)	(1)	(1)
Funding Guarantee Grant	(463)				
Service Grant	(132)				
New Homes Bonus - Government Grant	(982)				
Non-Domestic Rates - Government Grant	(5,629)				
NDR income different to Baseline Funding	1,358				
Non-Domestic Rates - Levy	927				
Non-Domestic Rates - Retained Levy (Lancashire Pool)	(834)				
Collection Fund Adjustment - Council Tax prior year	(467)				
Collection Fund Adjustment - Non-domestic Rates re prior year	1,534				
Enterprise Zone growth (to be transferred to a ringfenced reserve)	(161)				
Net Wyre Requirement met by Council Tax and Balances	8,542	11,391	11,939	12,512	13,757
Base and Forecast Cost met by Council Tax	8,459	8,843	9,240	9,653	10,082
Net Spending change i.e. need to Use/Top Up (-) Balances	83	2,548	2,699	2,859	3,675

	2023/24	2024/25	2025/26	2026/27	2027/28
	£'000	£'000	£'000	£'000	£'000
General Balances as at 1 April	13,329	13,246	10,698	7,999	5,140
Add Top Up of Balances	0	0	0	0	0
Less Use of Balances	(83)	(2,548)	(2,699)	(2,859)	(3,675)
Estimated Balances Surplus/(Deficit) at 31 March	13,246	10,698	7,999	5,140	1,465
NB Prudent level of Balances £1,062,600					

Tax base	38,495.60	39,074.81	39,643.23	40,213.16	40,781.26
Forecast Council Tax £	£219.74	£226.31	£233.08	£240.05	£247.23
Annual Council Tax Increase £	£5.00	£6.57	£6.77	£6.97	£7.18
Annual Council Tax Increase %	2.33%	2.99%	2.99%	2.99%	2.99%
Council Tax Income	£8,459,023	£8,843,020	£9,240,044	£9,653,169	£10,082,351
Additional Annual Council Tax Income		£383,997	£397,024	£413,125	£429,182

Assumptions - Net Service Expenditure	
Inflation - Pay Award:	23/24 onwards 4%
Inflation - Other costs: (refer to main MTFP report)	rebasings has occurred for a number of key areas and assumptions have been tailored according to category of spend
Assumptions - Financing Sources	
Govt Support: Baseline Funding	3% in 24/25, 2% in years thereafter
Council Tax:	referendum levels set at higher of £5 or 2.99%
Council Tax Base:	Dec 2022 tax base calculation (97% collection rate)
Revenue Support Grant (RSG)	Reflects RSG only elements, other rolled in grants (i.e. Family Annexe, LCTS Admin) reflected in Base Budget Requirements

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SUMMARY REVENUE ESTIMATES BY PORTFOLIO

Appendix 3

2021/22 Actual		2022/23 Original Estimate	2022/23 Revised Estimate	2023/24 Original Estimate
£		£	£	£
3,417,379	Leisure, Health and Community Engagement	3,952,550	4,214,250	4,183,170
2,482,122	Neighbourhood Services and Community Safety	2,704,440	3,013,630	2,786,910
1,969,560	Planning Policy and Economic Development	1,715,550	1,984,560	2,244,450
2,867,167	Resources	4,396,640	4,592,820	4,693,260
5,589,371	Street Scene, Parks and Open Spaces	5,796,780	6,341,690	6,645,190
16,325,599	NET COST OF SERVICES	18,565,960	20,146,950	20,552,980
96,384	Interest Paid/Received and MRP	115,310	-808,240	-441,030
38,867	Gain/Loss on Disposal		0	
	Contributions from (-)/to:			
883,304	Capital Adjustment Account	3,795,110	4,789,710	12,120,670
973,982	Other Reserves	-1,269,495	-4,750,180	582,595
236,494	Balances	557,253	0	-82,895
130,285	Financing of Capital Expenditure	155,200	3,548,790	149,500
-3,999,386	* Investment Properties	0		
1,253	* Transfer to Accumulated Absences Account	0	0	
-1,512,000	* Pensions interest cost/expected return on pensions assets	0		
-1,542,413	Non Specific Grant income	-7,859,430	-8,757,120	-16,036,130
11,632,369	NET EXPENDITURE BEFORE OTHER GOVERNMENT GRANTS	14,059,908	14,169,910	16,845,690
-1,072,948	New Homes Bonus Government Grant	-1,256,530	-1,256,530	-981,860
-55,219	Council Tax Government Grants	0		
-145,232	Lower Tier Services Government Grant	-152,930	-155,960	
	Services Government Grant	-235,030	-235,030	-132,430
	Funding Guarantee Grant			-462,720
-4,569,661	Non-Domestic Rates Government Grant	-4,556,200	-4,686,960	-5,628,580
	Revenue Support Grant (RSG)	-540	-540	-600
21,508	Transfers from (-)/to the Collection Fund in respect of Council Tax surpluses/deficits	-216,710	-216,710	-466,830
5,183,907	Transfers from (-)/to the Collection Fund in respect of NDR surpluses/deficits	2,311,660	2,311,660	1,534,020
-10,161,789	Transfers from (-)/to the Collection Fund in respect of NDR Wyre retained share	-8,664,080	-8,664,080	-10,227,490
6,837,509	NDR Tariff payment to Central Government/Lancashire Pool	6,837,510	6,837,510	8,048,000
783,138	NDR Levy Retained on Growth	501,440	727,690	927,160
-624,450	NDR Net Retained Levy (Lancashire Pooling)	-451,300	-654,920	-834,440
-72,808	NDR Enterprise Zone Growth	-16,120	-14,960	-160,900
783,971	Parish Requirements	864,171	864,170	911,850
8,540,295	Council Tax Requirement including Parishes	9,025,249	9,025,250	9,370,870
-783,971	Demand on the Collection Fund - Parish Councils	-864,171	-864,170	-911,850
-7,756,324	Demand on the Collection Fund - Council Tax Requirement for Wyre BC's own purposes.	-8,161,078	-8,161,080	-8,459,020
0		0	0	0

* Year end adjustments.

Balances Summary

	£	£	£
Opening Balance as at 1 April	12,134,177	13,329,217	13,329,217
Add: Contribution to balances	558,000	0	0
	12,692,177	13,329,217	13,329,217
Deduct: Contribution from balances	0	0	-82,895
Closing Balance as at 31 March	12,692,177	13,329,217	13,246,322

Minimum Level of Balances Required 1,062,600

	RSG £	Baseline ** £	Aggregate £
Government Prov. 2022/23 Finance Settlement - RSG and Baseline Funding Level			
Lower-Tier Funding	-540	-3,409,266	-3,409,806
** Baseline Funding Level equivalent also to:-		£	
Transfer from Collection Fund in respect of NNDR Wyre's retained share		-10,227,490	
NDR Tariff payment to Central Government		8,048,000	
		-2,179,490	
Section 31 Grants to compensate for NDR reliefs		-5,628,580	
		-7,808,070	
Wyre's additional NNDR income compared with Baseline funding level.		-4,398,804	-4,398,804
Net RSG, Baseline Funding and S31 Grants			-7,808,610

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Leisure, Health and Community Engagement Portfolio

The Council's ambitions are:-

- Collaborate with residents and local stakeholders to maximise opportunities for improving health and wellbeing across our communities.
- Work with our partners to focus on supporting people to become more active and increase their physical activity.
- Explore opportunities for communities and partners to build resilience supporting our most vulnerable residents and our ageing population.
- Work with partners to reduce violence and anti-social behaviour.
- Work with the Fylde Coast Economic Prosperity Board to support economic growth and attract greener investment to Wyre.
- Collaborate with our partners to facilitate cleaner, greener, vibrant town centres.
- Support businesses to grow, prosper and recover.
- Maximise commercial opportunities and promote our tourism assets.
- Deliver efficiencies.
- Work towards reducing the council's and wider borough's emissions by at least 78% by 2035.
- Collaborate with our partners to respond to a range of climate change issues, including our commitment to carbon footprint reduction and tackling flood risk across Wyre.
- Work with residents, Parish and Town Councils and businesses to plan, protect and enhance the quality of our neighbourhoods and environment and promote responsible use of Wyre's great outdoors.

Services which contribute towards delivering our Leisure, Health and Community Engagement Portfolio theme comprise:-

Previous Year Actuals £		2022/23 Original Estimate £	2022/23 Revised Estimate £	2023/24 Original Estimate £
323,217	Arts Development Events and Volunteering	270,550	293,560	268,150
-17,277	Cemetery Services	4,600	71,560	27,000
11,953	Community Development	11,480	13,220	14,580
266,987	Countryside	281,400	288,840	300,560
385,381	Environmental Protection	408,390	384,890	442,240
1,283,607	Recreation and Sport Facilities	1,824,830	1,998,110	1,910,960
313,278	Regulatory and Licensing Services	359,060	381,350	409,010
694,850	Theatres and Public Entertainment	583,590	603,780	682,730
155,383	Tourism	208,650	178,940	127,940
3,417,379	Portfolio Total	3,952,550	4,214,250	4,183,170

Within the Business Plan 2019 to 2023 (December 2022 Update) our actions include:

- Work with partners to deliver Wyre's Moving More Strategy to increase rates of physical activity across Wyre.
- Complete a review of our indoor leisure provision by Summer 2023.
- Explore external funding and investment opportunities for our key council assets including theatres, markets and leisure facilities.
- Deliver our Climate Change Strategy including a carbon budget.
- Deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.

Performance indicators, linked to Leisure, Health and Community Engagement Portfolio, are contained within the in-house Performance Management Monitoring System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2021/22 and updated projections for each of the service areas follow.

Arts Development Events and Volunteering

Previous Year		2022/23		2022/23		2023/24	
Actuals		Original Estimate		Revised Estimate		Original Estimate	
£		£		£		£	
323,217	Expenditure	271,590		304,600		269,190	
0	Income	-1,040		-11,040		-1,040	
323,217	Net Expenditure/Income (-)	270,550		293,560		268,150	

Key Activities

Arts Development/Promotion
Coastal Communities Fund Revenue Schemes
Marsh Mill

Responsible Officer

Corporate Director Communities

Cemetery Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
268,124	Expenditure	297,560	370,320	323,230
-285,401	Income	-292,960	-298,760	-296,230
-17,277	Net Expenditure/Income (-)	4,600	71,560	27,000

Key Activities

Fleetwood Cemetery
 Preesall Cemetery
 Poulton Cemeteries

Responsible Officer

Corporate Director Environment

Community Development

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
15,703	Expenditure	11,480	13,220	47,584
-3,750	Income	0	0	-33,004
11,953	Net Expenditure/Income (-)	11,480	13,220	14,580

Key Activities

Community Development

Responsible Officer

Corporate Director Environment

Countryside

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
288,084	Expenditure	300,350	306,040	317,510
-21,097	Income	-18,950	-17,200	-16,950
266,987	Net Expenditure/Income (-)	281,400	288,840	300,560

Key Activities

Wyre Estuary Country Park
Countryside General

Responsible Officer

Corporate Director Environment

Environmental Protection

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
530,034	Expenditure	463,640	441,140	496,990
-144,653	Income	-55,250	-56,250	-54,750
385,381	Net Expenditure/Income (-)	408,390	384,890	442,240

Key Activities

Air Pollution
Burial Expenses
Contaminated Land
Drainage Investigation
L A Pollution Prevention Control
Noise Control
Pest Control
Public Health - Misc. Pollution

Responsible Officer

Corporate Director Environment

Recreation and Sport Facilities

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,971,091	Expenditure	2,050,720	2,621,960	2,525,480
-687,484	Income	-225,890	-623,850	-614,520
1,283,607	Net Expenditure/Income (-)	1,824,830	1,998,110	1,910,960

Key Activities

Fleetwood Leisure Centre
 Foreshore/Promenade Cleveleys
 Foreshore/Promenade Fleetwood
 Garstang Leisure Centre
 Garstang Swimming Centre
 Marine Garden Games
 Marine Lake
 Poulton Swimming Centre
 Rossall Point Observatory
 Skippool Berths

Responsible Officer

Corporate Director Communities

Regulatory and Licensing Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
545,618	Expenditure	571,760	611,750	620,780
-232,341	Income	-212,700	-230,400	-211,770
313,277	Net Expenditure/Income (-)	359,060	381,350	409,010

Key Activities

Animal Health Licensing
 Food Safety
 Gambling Act Licensing
 General Licensing - Chargeable
 General Licensing - Non-chargeable
 Health and Safety at Work
 Licensing Act
 Licensing Enforcement - Non Fee Earning
 Private Water Supplies
 Taxi Licensing
 Water Samples

Responsible Officer

Corporate Director Environment

Theatres and Public Entertainment

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,085,025	Expenditure	1,120,100	1,145,790	1,219,740
-390,176	Income	-536,510	-542,010	-537,010
694,849	Net Expenditure/Income (-)	583,590	603,780	682,730

Key Activities

Marine Hall Fleetwood
Thornton Little Theatre

Responsible Officer

Corporate Director Communities

Tourism

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
166,400	Expenditure	222,790	193,130	128,640
-11,018	Income	-14,140	-14,190	-700
155,382	Net Expenditure/Income (-)	208,650	178,940	127,940

Key Activities

Tourism
Tourist Information Centres

Responsible Officer

Corporate Director Communities

Neighbourhood Services and Community Safety Portfolio

The Council's ambitions are:-

- Collaborate with residents and local stakeholders to maximise opportunities for improving health and wellbeing across our communities.
- Work with our partners to focus on supporting people to become more active and increase their physical activity.
- Explore opportunities for communities and partners to build resilience supporting our most vulnerable residents and our ageing population.
- Work with partners to reduce violence and anti-social behaviour.
- Work with the Fylde Coast Economic Prosperity Board to support economic growth and attract greener investment to Wyre.
- Collaborate with our partners to facilitate cleaner, greener, vibrant town centres.
- Support businesses to grow, prosper and recover.
- Maximise commercial opportunities and promote our tourism assets.
- Deliver efficiencies.
- Work towards reducing the council's and wider borough's emissions by at least 78% by 2035.
- Collaborate with our partners to respond to a range of climate change issues, including our commitment to carbon footprint reduction and tackling flood risk across Wyre.
- Work with residents, Parish and Town Councils and businesses to plan, protect and enhance the quality of our neighbourhoods and environment and promote responsible use of Wyre's great outdoors.

Services which contribute towards delivering our Neighbourhood Services Portfolio theme comprise:-

Previous Year Actuals £		2022/23 Original Estimate £	2022/23 Revised Estimate £	2023/24 Original Estimate £
1,286	Car Parking	134,760	80,340	88,810
270,625	Community Safety	251,790	332,590	274,220
2,232,836	Flood Risk Management	2,211,830	2,351,330	2,262,020
-105,579	Housing Benefits	-82,860	146,370	-11,120
82,954	Housing Services	188,920	103,000	172,980
2,482,122	Portfolio Total	2,704,440	3,013,630	2,786,910

Within the Business Plan 2019 to 2023 (December 2022 Update) our actions include:

- Continue to take a proactive role in delivering the Community Safety Partnership, co-ordinating an action plan for Violence Reduction.
- Deliver our Climate Change Strategy including a carbon budget.
- Deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.
- Collaborate with partners to reduce community energy consumption through retrofitting houses and the delivery of Cosy Homes in Lancashire (CHIL).
- Deliver the Wyre Beach Management Scheme to protect 11,000 homes from coastal flooding by October 2026.
- Lead on Our Future Coast project and support the Wyre Natural Flood.
- Deliver effective support to our most vulnerable residents including the Household Support fund

Performance indicators, linked to Neighbourhood Services and Community Safety Portfolio, are contained within the in-house Performance Management Monitoring System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2021/22 and updated projections for each of the service areas follow.

Car Parking

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
712,909	Expenditure	715,480	697,960	656,730
-711,623	Income	-580,720	-617,620	-567,920
<u>1,286</u>	Net Expenditure/Income (-)	<u>134,760</u>	<u>80,340</u>	<u>88,810</u>

Key Activities

Car Parks Unmetered
Off Street Car Parking

Responsible Officer

Corporate Director Environment

Community Safety

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
289,150	Expenditure	270,890	354,790	293,320
-18,525	Income	-19,100	-22,200	-19,100
<u>270,625</u>	Net Expenditure/Income (-)	<u>251,790</u>	<u>332,590</u>	<u>274,220</u>

Key Activities

Children's Trust
Community Safety Operations

Responsible Officer

Corporate Director Environment

Flood Risk Management

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
2,321,291	Expenditure	2,280,150	2,417,940	2,330,340
-88,454	Income	-68,320	-66,610	-68,320
<u>2,232,837</u>	Net Expenditure/Income (-)	<u>2,211,830</u>	<u>2,351,330</u>	<u>2,262,020</u>

Key Activities

Flood Defences
Land Drainage
Sea Defences

Responsible Officer

Corporate Director Environment

Housing Benefits

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
21,246,028	Expenditure	20,944,040	19,225,700	19,191,040
-21,351,607	Income	-21,026,900	-19,079,330	-19,202,160
<u>-105,579</u>	Net Expenditure/Income (-)	<u>-82,860</u>	<u>146,370</u>	<u>-11,120</u>

Key Activities

Benefits - Local Scheme (War Widows)
Benefits Administration
Benefits- Rent Allowances
Benefits- Rent Rebates

Responsible Officer

Corporate Director Resources

Housing Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
3,422,067	Expenditure	3,226,800	4,385,060	3,459,410
-3,339,113	Income	-3,037,880	-4,282,060	-3,286,430
<u>82,954</u>	Net Expenditure/Income (-)	<u>188,920</u>	<u>103,000</u>	<u>172,980</u>

Key Activities

Asylum Seekers and Refugees
Care and Repair Service
Empty Homes and Dwellings
Handy Person Service
Homelessness
House Renovation Grants
Houses in Multiple Occupation
Housing Advice
Housing Standards (Excluding HMOs)

Responsible Officer

Corporate Director Communities

Planning Policy and Economic Development Portfolio

The Council's ambitions are:-

- Collaborate with residents and local stakeholders to maximise opportunities for improving health and wellbeing across our communities.
- Work with our partners to focus on supporting people to become more active and increase their physical activity.
- Explore opportunities for communities and partners to build resilience supporting our most vulnerable residents and our ageing population.
- Work with partners to reduce violence and anti-social behaviour.
- Work with the Fylde Coast Economic Prosperity Board to support economic growth and attract greener investment to Wyre.
- Collaborate with our partners to facilitate cleaner, greener, vibrant town centres.
- Support businesses to grow, prosper and recover.
- Maximise commercial opportunities and promote our tourism assets.
- Deliver efficiencies.
- Work towards reducing the council's and wider borough's emissions by at least 78% by 2035.
- Collaborate with our partners to respond to a range of climate change issues, including our commitment to carbon footprint reduction and tackling flood risk across Wyre.
- Work with residents, Parish and Town Councils and businesses to plan, protect and enhance the quality of our neighbourhoods and environment and promote responsible use of Wyre's great outdoors.

Services which contribute towards delivering our Planning Policy and Economic Development Portfolio theme comprise:-

Previous Year Actuals £		2022/23 Original Estimate £	2022/23 Revised Estimate £	2023/24 Original Estimate £
76,945	Building Control	107,990	64,870	146,650
170,681	Economic Development and Regeneration	427,630	501,580	543,300
291,393	Highways Infrastructure	269,630	289,800	314,460
34,190	Land Charges	38,000	45,320	48,410
984,870	Planning and Development Services	952,740	1,052,380	1,186,010
260,812	Property Portfolio*	-248,790	-151,140	-157,440
146,549	Public Transport	164,640	177,360	158,410
4,120	Transportation	3,710	4,390	4,650
1,969,560	Portfolio Total	1,715,550	1,984,560	2,244,450

Within the Business Plan 2019 to 2023 (December 2022 Update) our actions include:

- Continue to support business growth and job creation as accountable body for Hillhouse Technology Enterprise Zone.
- Continue to support town centre recovery and explore investment and sustainable development opportunities for our key town centres and the visitor economy.
- Support our business community to establish new start-ups, grow and create jobs through our Wyred Up business support programme.
- Deliver the UK Shared Prosperity Fund and Rural England Prosperity Fund 2023-2025.
- Deliver our Climate Change Strategy including a carbon budget.
- Deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.
- Complete a full review of the Wyre Local Plan by 2024.

Performance indicators, linked to Planning Policy and Economic Development Portfolio, are contained within the in-house Performance Management Monitoring System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2021/22 and updated projections for each of the service areas follow.

Building Control

Previous Year		2022/23 Original Estimate	2022/23 Revised Estimate	2023/24 Original Estimate
Actuals		£	£	£
337,624	Expenditure	345,690	349,080	384,350
-260,680	Income	-237,700	-284,210	-237,700
<u>76,944</u>	Net Expenditure/Income (-)	<u>107,990</u>	<u>64,870</u>	<u>146,650</u>

Key Activities

Building Enforcement
 Building Regulations-Fee Earning
 Other Building Control Work

Responsible Officer

Corporate Director Environment

Economic Development and Regeneration

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
4,312,046	Expenditure	458,520	563,460	624,140
-4,141,365	Income	-30,890	-61,880	-80,840
<u>170,681</u>	Net Expenditure/Income (-)	<u>427,630</u>	<u>501,580</u>	<u>543,300</u>

Key Activities

Business Support
 Cleveleys Coastal Community Project
 Economic Development and Promotion-General
 Fleetwood Coastal Community Project
 Future High Streets Fund Revenue Schemes
 Halite Gas Storage
 Hillhouse Enterprise Zone
 Wyred Up
 Fleetwood - Fish Food and Business Park
 Town Centre Recovery Projects
 Fleetwood High Street

Responsible Officer

Corporate Director Communities

Highways Infrastructure

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
395,641	Expenditure	361,660	386,320	406,490
-104,248	Income	-92,030	-96,520	-92,030
<u>291,393</u>	Net Expenditure/Income (-)	<u>269,630</u>	<u>289,800</u>	<u>314,460</u>

Key Activities

Alley Gates
 Bus Shelters and Turn Round
 Festive Lighting
 LCC Highways Agency
 WBC Highways - Non Agency

Responsible Officer

Corporate Director Environment

Land Charges

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
120,864	Expenditure	113,790	121,110	124,200
-86,674	Income	-75,790	-75,790	-75,790
<u>34,190</u>	Net Expenditure/Income (-)	<u>38,000</u>	<u>45,320</u>	<u>48,410</u>

Key Activities

Land Charges
Land Charges - Personal Searches

Responsible Officer

Corporate Director Communities

Planning and Development Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,503,447	Expenditure	1,938,510	2,092,310	1,805,150
-518,577	Income	-985,770	-1,039,930	-619,140
<u>984,870</u>	Net Expenditure/Income (-)	<u>952,740</u>	<u>1,052,380</u>	<u>1,186,010</u>

Key Activities

Conservation and Listed Buildings
Development Control
Development Enforcement
Housing Strategy
Local Plan
Planning Policy

Responsible Officer

Corporate Director Communities

Property Portfolio

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,244,643	Expenditure	1,122,890	1,265,660	1,249,590
-983,831	Income	-1,371,680	-1,416,800	-1,407,030
<u>260,812</u>	Net Expenditure/Income (-)	<u>-248,790</u>	<u>-151,140</u>	<u>-157,440</u>

Key Activities

Bus Station Thornton Cleveleys
 Butts Close Industrial Site
 Cleveleys Market
 Copse Rd Depot
 Fleetwood Market
 Fleetwood Marsh Development
 Market House Studios
 Miscellaneous Buildings and Land
 MOT Test Centre - Copse Road Depot
 Poulton Community and Youth Centre
 Poulton Golf Course
 Poulton Market
 Teanlowe Day Centre
 Unused/Old Office Accommodation

Responsible Officer

Corporate Director Communities and Corporate Director Environment

Public Transport

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
188,731	Expenditure	206,830	229,550	210,600
-42,183	Income	-42,190	-52,190	-52,190
<u>146,548</u>	Net Expenditure/Income (-)	<u>164,640</u>	<u>177,360</u>	<u>158,410</u>

Key Activities

Fleetwood/Knott End Ferry

Responsible Officer

Corporate Director Environment

Transportation

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
4,120	Expenditure	3,710	4,390	4,650
0	Income	0	0	0
<u>4,120</u>	Net Expenditure/Income (-)	<u>3,710</u>	<u>4,390</u>	<u>4,650</u>

Key Activities

Transport Planning, Policy and Strategy

Responsible Officer

Corporate Director Communities

Resources Portfolio

The Council's overall priorities are:-

- Collaborate with residents and local stakeholders to maximise opportunities for improving health and wellbeing across our communities.
- Work with our partners to focus on supporting people to become more active and increase their physical activity.
- Explore opportunities for communities and partners to build resilience supporting our most vulnerable residents and our ageing population.
- Work with partners to reduce violence and anti-social behaviour.
- Work with the Fylde Coast Economic Prosperity Board to support economic growth and attract greener investment to Wyre.
- Collaborate with our partners to facilitate cleaner, greener, vibrant town centres.
- Support businesses to grow, prosper and recover.
- Maximise commercial opportunities and promote our tourism assets.
- Deliver efficiencies.
- Work towards reducing the council's and wider borough's emissions by at least 78% by 2035.
- Collaborate with our partners to respond to a range of climate change issues, including our commitment to carbon footprint reduction and tackling flood risk across Wyre.
- Work with residents, Parish and Town Councils and businesses to plan, protect and enhance the quality of our neighbourhoods and environment and promote responsible use of Wyre's great outdoors.

Services which contribute towards delivering our Resources Portfolio theme comprise:-

Previous Year Actuals £		2022/23 Original Estimate £	2022/23 Revised Estimate £	2023/24 Original Estimate £
147,695	Civil Contingencies	128,560	137,400	144,010
1,834,304	Corporate and Democratic Core*	2,099,000	2,115,140	2,115,470
137,480	Corporate and Management Costs/Miscellaneous	906,860	953,260	886,510
-30	Corporate Support Services	0	0	0
213,417	Elections services	227,870	257,260	428,100
-49,599	Grant Support	83,330	78,230	83,880
583,900	Local Tax Collection	951,020	1,051,530	1,035,290
2,867,167	Portfolio Total	4,396,640	4,592,820	4,693,260

*Retirement Benefit expenditure adjusted at year end.

Within the Business Plan 2019 to 2023 (December 2022 Update) our actions include:

- Continue to support town centre recovery and explore investment and sustainable development opportunities for our key town centres and the visitor economy.
- Explore external funding and investment opportunities for our key council assets including theatres, markets and leisure facilities.
- Deliver the UK Shared Prosperity Fund and Rural England Prosperity Fund 2023-2025.
- Deliver our Climate Change Strategy including a carbon budget.
- Deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.
- Deliver effective support to our most vulnerable residents including the Household Support fund.

Performance indicators, linked to the Resources Portfolio, are contained within the in-house Performance Management Monitoring System and individual Service Plans. Performance against these projects and targets is regularly reported.

Actual expenditure and income figures for 2021/22 and updated projections for each of the service areas follow.

Civil Contingencies

Previous Year		2022/23 Original Estimate	2022/23 Revised Estimate	2023/24 Original Estimate
Actuals		£	£	£
1,058,908	Expenditure	195,820	746,010	191,950
-911,213	Income	-67,260	-608,610	-47,940
<u>147,695</u>	Net Expenditure/Income (-)	<u>128,560</u>	<u>137,400</u>	<u>144,010</u>

Key Activities

Civil Contingencies
COVID-19 Pandemic

Responsible Officer

Corporate Director Resources

Corporate and Democratic Core

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,838,400	Expenditure	2,103,000	2,119,740	2,119,470
-4,096	Income	-4,000	-4,600	-4,000
<u>1,834,304</u>	Net Expenditure/Income (-)	<u>2,099,000</u>	<u>2,115,140</u>	<u>2,115,470</u>

Key Activities

Civic and Ceremonial
 Corporate Management
 Democratic Services
 Members Expenses Support and Advice
 Newspaper/E-Newsletter/Media/Social Media
 Retirement Benefits
 Subscriptions

Responsible Officer

Corporate Director Communities and Corporate Director Resources

Corporate Management Costs/Miscellaneous

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
156,796	Expenditure	906,860	955,210	888,460
-19,316	Income	0	-1,950	-1,950
<u>137,480</u>	Net Expenditure/Income (-)	<u>906,860</u>	<u>953,260</u>	<u>886,510</u>

Key Activities

Bank Charges
 Contingency/Unallocated Bad Debt Provision
 External Audit Fees
 Treasury Management

Responsible Officer

Corporate Director Resources

Corporate Support Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
16,167,780	Expenditure	16,348,500	17,132,240	17,723,920
-16,167,810	Income	-16,348,500	-17,132,240	-17,723,920
<u>-30</u>	Net Expenditure/Income (-)	<u>0</u>	<u>0</u>	<u>0</u>

Key Activities

Active Lives and Community Engagement
 Building Control Team
 Cemeteries Team
 Civic Centre (and Bungalow)
 Coast and Countryside Team
 Communications and Marketing
 Community Safety Team
 Compliance Team
 Contact Centre Systems Support Team
 Contact Centre Team
 Corporate Support Team
 Development Management and Admin Team
 Economic Development Team
 Engineering and Maintenance Team
 Estates and Building Maintenance Team
 Financial Services Team
 HR and General Training Team
 ICT and Transformation
 Internal Audit, Risk Management and Insurance Team
 Legal Team
 Licensing Team
 Management Team
 Parks and Open Spaces Team
 People and Places Administration Team
 Pollution and Commercial Safety Team
 Private Sector Housing Team
 Street Scene Team
 Vehicle/Plant Maintenance Team

Responsible Officers

Corporate Director Communities, Corporate Director Environment and Corporate Director Resources

Election Services

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
234,222	Expenditure	244,510	276,550	447,120
-20,805	Income	-16,640	-19,290	-19,020
<u>213,417</u>	Net Expenditure/Income (-)	<u>227,870</u>	<u>257,260</u>	<u>428,100</u>

Key Activities

Elections - LCC

Elections - Parish

Elections - Parliamentary

Elections - Police Commissioner

Responsible Officer

Corporate Director Resources, Returning Officer for Elections is the Chief Executive

Grant Support

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
332,427	Expenditure	80,330	1,269,500	86,350
-382,026	Income	3,000	-1,191,270	-2,470
<u>-49,599</u>	Net Expenditure/Income (-)	<u>83,330</u>	<u>78,230</u>	<u>83,880</u>

Key Activities

Grants

Local Lottery

Responsible Officer

Corporate Director Communities and Corporate Director Resources

Local Tax Collection

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,522,494	Expenditure	1,659,610	1,778,770	1,760,060
-938,594	Income	-708,590	-727,240	-724,770
<u>583,900</u>	Net Expenditure/Income (-)	<u>951,020</u>	<u>1,051,530</u>	<u>1,035,290</u>

Key Activities

Council Tax Benefit
Council Tax Collection
Localisation of Council Tax Support
National Non-Domestic Rates Collection

Responsible Officer

Corporate Director Resources

Street Scene, Parks and Open Spaces Portfolio

The Council's ambitions are:-

- Collaborate with residents and local stakeholders to maximise opportunities for improving health and wellbeing across our communities.
- Work with our partners to focus on supporting people to become more active and increase their physical activity.
- Explore opportunities for communities and partners to build resilience supporting our most vulnerable residents and our ageing population.
- Work with partners to reduce violence and anti-social behaviour.
- Work with the Fylde Coast Economic Prosperity Board to support economic growth and attract greener investment to Wyre.
- Collaborate with our partners to facilitate cleaner, greener, vibrant town centres.
- Support businesses to grow, prosper and recover.
- Maximise commercial opportunities and promote our tourism assets.
- Deliver efficiencies.
- Work towards reducing the council's and wider borough's emissions by at least 78% by 2035.
- Collaborate with our partners to respond to a range of climate change issues, including our commitment to carbon footprint reduction and tackling flood risk across Wyre.
- Work with residents, Parish and Town Councils and businesses to plan, protect and enhance the quality of our neighbourhoods and environment and promote responsible use of Wyre's great outdoors.

Services which contribute towards delivering our Street Scene, Parks and Open Spaces Portfolio theme comprise:-

Previous Year Actuals £		2022/23 Original Estimate £	2022/23 Revised Estimate £	2023/24 Original Estimate £
86,219	Dog Warden Service	93,370	100,210	104,340
1,595	Environmental Improvements	2,430	2,430	2,440
1,375,325	Parks and Open Spaces	1,283,060	1,467,990	1,467,450
302,863	Playing Fields	262,870	284,250	305,240
300,266	Public Conveniences	288,800	318,250	312,210
3,523,103	Waste Management	3,866,250	4,168,560	4,453,510
5,589,371	Portfolio Total	5,796,780	6,341,690	6,645,190

Within the Business Plan 2019 to 2023 (December 2022 Update) our actions include:

- Deliver our Climate Change Strategy including a carbon budget.
- Deliver our action plan to reduce the effect of climate change on our borough including the carbon footprint of all council activities and assets.
- Collaborate with partners to reduce community energy consumption through retrofitting houses and the delivery of Cosy Homes in Lancashire (CHIL).
- Deliver the UK Shared Prosperity Fund and Rural England Prosperity Fund 2023-2025.
- Explore external funding and investment opportunities for our key council assets including theatres, markets and leisure facilities.

Actual expenditure and income figures for 2021/22 and updated projections for each of the service areas follow.

Dog Warden Service

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
87,419	Expenditure	95,370	102,460	106,340
-1,201	Income	-2,000	-2,250	-2,000
<u>86,218</u>	Net Expenditure/Income (-)	<u>93,370</u>	<u>100,210</u>	<u>104,340</u>

Key Activities

Dog Warden Service

Responsible Officer

Corporate Director Environment

Environmental Improvements

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,595	Expenditure	2,430	2,430	2,440
0	Income	0	0	0
<u>1,595</u>	Net Expenditure/Income (-)	<u>2,430</u>	<u>2,430</u>	<u>2,440</u>

Key Activities

Monuments and Memorials

Responsible Officer

Corporate Director Environment

Parks and Open Spaces

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
1,453,371	Expenditure	1,380,160	1,566,190	1,564,550
-78,046	Income	-97,100	-98,200	-97,100
<u>1,375,325</u>	Net Expenditure/Income (-)	<u>1,283,060</u>	<u>1,467,990</u>	<u>1,467,450</u>

Key Activities

Allotments
 Jean Stansfield/Vicarage Park
 Jubilee Gardens
 Marine Gardens
 Memorial Park
 Mount Grounds
 North Drive Recreation Ground
 Open Spaces Fleetwood
 Open Spaces Over Wyre
 Open Spaces Poulton / Thornton

Responsible Officer

Corporate Director Environment

Playing Fields

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
371,152	Expenditure	271,290	292,670	313,660
-68,289	Income	-8,420	-8,420	-8,420
<u>302,863</u>	Net Expenditure/Income (-)	<u>262,870</u>	<u>284,250</u>	<u>305,240</u>

Key Activities

Civic Centre Playing Fields
 Cottam Hall Playing Fields
 King George V Playing Field Fleetwood
 King George's Playing Field Thornton
 Other Playing Fields

Responsible Officer

Corporate Director Environment

Public Conveniences

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
366,758	Expenditure	342,000	371,450	383,080
-66,492	Income	-53,200	-53,200	-70,870
<u>300,266</u>	Net Expenditure/Income (-)	<u>288,800</u>	<u>318,250</u>	<u>312,210</u>

Key Activities

Public Conveniences

Responsible Officer

Corporate Director Environment

Waste Management

Previous Year		2022/23	2022/23	2023/24
Actuals		Original Estimate	Revised Estimate	Original Estimate
£		£	£	£
4,995,700	Expenditure	5,206,520	5,700,540	5,885,240
-1,472,597	Income	-1,340,270	-1,531,980	-1,431,730
<u>3,523,103</u>	Net Expenditure/Income (-)	<u>3,866,250</u>	<u>4,168,560</u>	<u>4,453,510</u>

Key Activities

Abandoned Vehicles
Domestic Waste Management
Foreshore Cleaning
Street Cleansing
Trade Waste Collection - Duty of Care

Responsible Officer

Corporate Director Environment

2022/23 Revised Estimate

	Opening Balance as at 01/04/2022 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2023 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,577,262	-	(62,850)	1,514,412
Elections	82,434	41,217	-	123,651
Homelessness	407,769	61,000	(74,760)	394,009
Insurance	137,449	40,000	(26,962)	150,487
Investment - I.T. Strategy	1,442,262	51,420	(650,920)	842,762
Leisure Management	724,398	7,380	(321,000)	410,778
Council Tax Equalisation	2,843,745	-	(568,749)	2,274,996
Non-Domestic Rates Equalisation	9,112,614	4,614,190	(5,041,025)	8,685,779
Property Investment Fund	2,877,168	-	(2,877,168)	-
Value for Money	777,815	316,070	(329,500)	764,385
Vehicle Replacement/Street Cleansing Maintenance	1,087,788	578,679	(512,902)	1,153,565
TOTAL Earmarked Reserves	21,127,728	5,709,956	(10,465,836)	16,371,848
Ring-fenced Reserves				
Enterprise Zone Growth	862,635	14,960	(23,020)	854,575
TOTAL Ring-fenced Reserves	862,635	14,960	(23,020)	854,575
TOTAL Reserves	21,990,363	5,724,916	(10,488,856)	17,226,423
Balances				
General Fund	13,329,217	-	-	13,329,217
TOTAL Balances	13,329,217	-	-	13,329,217
TOTAL Reserves and Balances	35,319,580	5,724,916	(10,488,856)	30,555,640

2023/24 Estimated Position

	Opening Balance as at 01/04/2023 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2024 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,514,412	-	-	1,514,412
Elections	123,651	41,217	(164,868)	-
Homelessness	394,009	-	(233,090)	160,919
Insurance	150,487	40,000	-	190,487
Investment - I.T. Strategy	842,762	49,930	(331,290)	561,402
Leisure Management	410,778	1,240	(9,300)	402,718
Council Tax Equalisation	2,274,996	-	(568,749)	1,706,247
Non-Domestic Rates Equalisation	8,685,779	5,535,860	(4,546,290)	9,675,349
Property Investment Fund	-	-	-	-
Value for Money	764,385	-	(32,220)	732,165
Vehicle Replacement/Street Cleansing Maintenance	1,153,565	575,685	(149,500)	1,579,750
TOTAL Earmarked Reserves	16,371,848	6,243,932	(6,035,307)	16,580,473
Ring-fenced Reserves				
Enterprise Zone Growth	854,575	160,900	(20,020)	995,455
TOTAL Ring-fenced Reserves	854,575	160,900	(20,020)	995,455
TOTAL Reserves	17,226,423	6,404,832	(6,055,327)	17,575,928
Balances				
General Fund	13,329,217	-	(82,895)	13,246,322
TOTAL Balances	13,329,217	-	(82,895)	13,246,322
TOTAL Reserves and Balances	30,555,640	6,404,832	(6,138,222)	30,822,250

MANPOWER BUDGET

In 2022/23, the Council's Budget included 314.20 full-time equivalent staff and in 2023/24 it has made provision for 328.78. The Council continues to implement service reviews resulting in a reduction in full-time equivalent positions since 2004/05 of -29% contributing significant savings towards the Council's commitment to deliver cost effective services.

2024/25 Estimated Position

	Opening Balance as at 01/04/2024 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2025 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,514,412	-	-	1,514,412
Elections	-	41,217	-	41,217
Homelessness	160,919	-	-	160,919
Insurance	190,487	40,000	-	230,487
Investment - I.T. Strategy	561,402	49,930	(86,000)	525,332
Leisure Management	402,718	-	(8,230)	394,488
Council Tax Equalisation	1,706,247	-	(568,749)	1,137,498
Non-Domestic Rates Equalisation	9,675,349	-	(1,000,000)	8,675,349
Property Investment Fund	-	-	-	-
Value for Money	732,165	-	(14,180)	717,985
Vehicle Replacement/Street Cleansing Maintenance	1,579,750	575,685	(302,500)	1,852,935
TOTAL Earmarked Reserves	16,580,473	706,832	(1,979,659)	15,307,646
Ring-fenced Reserves				
Enterprise Zone Growth	995,455	-	(20,020)	975,435
TOTAL Ring-fenced Reserves	995,455	-	(20,020)	975,435
TOTAL Reserves	17,575,928	706,832	(1,999,679)	16,283,081
Balances				
General Fund	13,246,322	-	(2,548,000)	10,698,322
TOTAL Balances	13,246,322	-	(2,548,000)	10,698,322
TOTAL Reserves and Balances	30,822,250	706,832	(4,547,679)	26,981,403

2025/26 Estimated Position

	Opening Balance as at 01/04/2025 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2026 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,514,412	-	-	1,514,412
Elections	41,217	41,217	-	82,434
Homelessness	160,919	-	-	160,919
Insurance	230,487	40,000	-	270,487
Investment - I.T. Strategy	525,332	49,930	(126,000)	449,262
Leisure Management	394,488	-	(6,800)	387,688
Council Tax Equalisation	1,137,498	-	(568,749)	568,749
Non-Domestic Rates Equalisation	8,675,349	-	(1,000,000)	7,675,349
Property Investment Fund	-	-	-	-
Value for Money	717,985	-	(14,180)	703,805
Vehicle Replacement/Street Cleansing Maintenance	1,852,935	575,685	(215,000)	2,213,620
TOTAL Earmarked Reserves	15,307,646	706,832	(1,930,729)	14,083,749
Ring-fenced Reserves				
Enterprise Zone Growth	975,435	-	(20,020)	955,415
TOTAL Ring-fenced Reserves	975,435	-	(20,020)	955,415
TOTAL Reserves	16,283,081	706,832	(1,950,749)	15,039,164
Balances				
General Fund	10,698,322	-	(2,699,000)	7,999,322
TOTAL Balances	10,698,322	-	(2,699,000)	7,999,322
TOTAL Reserves and Balances	26,981,403	706,832	(4,649,749)	23,038,486

2026/27 Estimated Position

	Opening Balance as at 01/04/2026 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2027 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,514,412	-	-	1,514,412
Elections	82,434	41,217	-	123,651
Homelessness	160,919	-	-	160,919
Insurance	270,487	40,000	-	310,487
Investment - I.T. Strategy	449,262	49,930	(86,000)	413,192
Leisure Management	387,688	-	(5,070)	382,618
Council Tax Equalisation	568,749	-	(568,749)	-
Non-Domestic Rates Equalisation	7,675,349	-	(1,000,000)	6,675,349
Property Investment Fund	-	-	-	-
Value for Money	703,805	-	(14,180)	689,625
Vehicle Replacement/Street Cleansing Maintenance	2,213,620	575,685	(404,500)	2,384,805
TOTAL Earmarked Reserves	14,083,749	706,832	(2,078,499)	12,712,082
Ring-fenced Reserves				
Enterprise Zone Growth	955,415	-	(20,020)	935,395
TOTAL Ring-fenced Reserves	955,415	-	(20,020)	935,395
TOTAL Reserves	15,039,164	706,832	(2,098,519)	13,647,477
Balances				
General Fund	7,999,322	-	(2,859,000)	5,140,322
TOTAL Balances	7,999,322	-	(2,859,000)	5,140,322
TOTAL Reserves and Balances	23,038,486	706,832	(4,957,519)	18,787,799

2027/28 Estimated Position

	Opening Balance as at 01/04/2027 £	Transfers in (‘top-up’) £	Transfers out (to fund expenditure) £	Closing Balance as at 31/03/2028 £
Earmarked Reserves				
Building Control	57,024	-	-	57,024
Capital Investment	1,514,412	-	-	1,514,412
Elections	123,651	41,217	(164,868)	-
Homelessness	160,919	-	-	160,919
Insurance	310,487	40,000	-	350,487
Investment - I.T. Strategy	413,192	49,930	(113,500)	349,622
Leisure Management	382,618	-	(5,070)	377,548
Council Tax Equalisation	-	-	-	-
Non-Domestic Rates Equalisation	6,675,349	-	(1,000,000)	5,675,349
Property Investment Fund	-	-	-	-
Value for Money	689,625	-	-	689,625
Vehicle Replacement/Street Cleansing Maintenance	2,384,805	575,685	(306,700)	2,653,790
TOTAL Earmarked Reserves	12,712,082	706,832	(1,590,138)	11,828,776
Ring-fenced Reserves				
Enterprise Zone Growth	935,395	-	(20,020)	915,375
TOTAL Ring-fenced Reserves	935,395	-	(20,020)	915,375
TOTAL Reserves	13,647,477	706,832	(1,610,158)	12,744,151
Balances				
General Fund	5,140,322	-	(3,675,000)	1,465,322
TOTAL Balances	5,140,322	-	(3,675,000)	1,465,322
TOTAL Reserves and Balances	18,787,799	706,832	(5,285,158)	14,209,473

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2022/23 Revised Estimate

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
BUILDING CONTROL			
Chargeable work 2022/23 net nil	-	-	-
CAPITAL INVESTMENT			
Security Improvements at Fleetwood Market (PH decision 23/12/21 - 21/22 capital slippage)		(40,050)	
Draw down to fund Fleetwood Market Decarbonisation Project Manager		(22,800)	
	-	(62,850)	(62,850)
ELECTIONS			
Annual provision May 2023 Borough Elections	41,217	-	41,217
HOMELESSNESS			
2022/23 draw down to fund homelessness expenditure (5140)		(34,760)	
2022/23 draw down to fund care and repair expenditure (5221)		(40,000)	
2022/23 top upto fund care and repair expenditure in future years (5221)	61,000		
	61,000	(74,760)	(13,760)
INSURANCE			
Annual set aside for possible claims	40,000		
Thornton Cleveleys duck pond shelter reconstruction works (PH decision 18/08/22)		(16,962)	
Butts Close Industrial Estate insurance excess (21/22 slippage)		(10,000)	
	40,000	(26,962)	13,038
INVESTMENT - I.T. STRATEGY			
Top Up from IT general savings	51,420		
Replacing core IT network (PH decision 25/6/20) - 20/21 slippage		(26,084)	
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(321,600)	
Use of reserve to fund inflationary increases		(61,240)	
Purchase of new ICT equipment to facilitate hybrid working (PH decision 04/04/22)		(30,000)	
ICT Cyber Resilience and Disaster Recovery Measures (PH decision 08/12/22)		(125,996)	
	51,420	(650,920)	(599,500)
LEISURE MANAGEMENT			
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	7,380		
Increased subsidy estimated to be required in 2022/23		(250,000)	
Green infrastructure audit and related strategy development (PH decision 04/04/22)		(32,000)	
Replacement surfacing at the splash pad at Fleetwood Leisure Centre (PH decision 27/04/22)		(25,950)	
Use of reserve to fund inflationary increases		(4,390)	
Fleetwood Leisure Centre procurement of essential equipment (hoist) (PH decision 29/07/22)		(8,660)	
	7,380	(321,000)	(313,620)
COUNCIL TAX EQUALISATION			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
NON-DOMESTIC RATES EQUALISATION			
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy	4,614,190		
Use of Reserve to fund Collection Fund Deficit		(2,311,660)	
Use of Reserve to fund Baseline Funding Deficit		(1,582,690)	
Release of funds to general fund		(522,225)	
Release prior year retained levy		(624,450)	
	4,614,190	(5,041,025)	(426,835)
PROPERTY INVESTMENT FUND			
Use of reserve to fund property acquisition (Cabinet decision Dec 2021)	-	(2,877,168)	(2,877,168)
VALUE FOR MONEY			
Migration to hosted Revs & Bens software system (PH decision 28/7/20)		(50,500)	
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)		(44,650)	
Draw down to fund Procurement Officer temp increase of hours (ODR Nov 2022)		(5,680)	
Use of reserve to fund inflationary increases		(170,710)	
Top Up from anticipated in year savings	316,070		
Implementation of a Citizen Access Portal (21/22 capital slippage)		(57,960)	
	316,070	(329,500)	(13,430)
VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 3 of 8)	239,375		
Top Up to fund vehicle replacement	336,304		
Use of Reserve to fund vehicle replacements/adaptations (incl 2021/22 capital slippage)		(512,902)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	578,679	(512,902)	65,777
RINGFENCED - ENTERPRISE ZONE GROWTH			
Use of Growth monies to fund expenditure		(23,020)	
Top Up from Growth identified in NNDR1/NNDR3 Returns	14,960		
	14,960	(23,020)	(8,060)
2022/23 TOTAL NET TRANSFER (FROM) RESERVES			(4,763,940)

2023/24 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2023/24 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>			
<u>ELECTIONS</u>			
Annual provision May 2023 Borough Elections	41,217		
Use of Reserve for Borough Elections in 2023		(164,868)	
	41,217	(164,868)	(123,651)
<u>HOMELESSNESS</u>			
2023/24 draw down to fund homelessness expenditure (5140)		(172,090)	
2023/24 draw down to fund care and repair expenditure (5221)		(61,000)	
	-	(233,090)	(233,090)
<u>INSURANCE</u>			
Annual set aside for possible claims.	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings	49,930		
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund inflationary increases		(132,810)	
Use of reserve to fund ICT developments		(112,480)	
	49,930	(331,290)	(281,360)
<u>LEISURE MANAGEMENT</u>			
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	1,240		
Use of reserve to fund inflationary increases		(9,300)	
	1,240	(9,300)	(8,060)
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy	5,535,860		
Use of Reserve to fund Collection Fund Deficit		(1,534,020)	
Use of Reserve to fund Baseline Funding Deficit		(1,357,350)	
Release of funds to general fund		(1,000,000)	
Release prior year retained levy		(654,920)	
	5,535,860	(4,546,290)	989,570
<u>PROPERTY INVESTMENT FUND</u>			
<u>VALUE FOR MONEY</u>			
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)		(14,180)	
Draw down to fund Procurement Officer temp increase of hours (ODR Nov 2022)		(18,040)	
	-	(32,220)	(32,220)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 4 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(149,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(149,500)	426,185
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure		(20,020)	
Top Up from Growth identified in NNDR1/NNDR3 Returns	160,900		
	160,900	(20,020)	140,880
2023/24 TOTAL NET TRANSFER (FROM) RESERVES			349,505

2024/25 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2024/25 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections	41,217	-	41,217
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings	49,930		
Additional Rolling Replacement Hardware Programme.		(86,000)	
	49,930	(86,000)	(36,070)
<u>LEISURE MANAGEMENT</u>			
Use of reserve to fund inflationary increases	-	(8,230)	(8,230)
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Release of funds to general fund		(345,080)	
Release prior year retained levy		(654,920)	
	-	(1,000,000)	(1,000,000)
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>			
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-	(14,180)	(14,180)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 5 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(302,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(302,500)	273,185
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(20,020)	(20,020)
2024/25 TOTAL NET TRANSFER (FROM) RESERVES			<u>(1,292,847)</u>

2025/26 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2025/26 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections.	41,217	-	41,217
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims.	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings	49,930		
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(40,000)	
	49,930	(126,000)	(76,070)
<u>LEISURE MANAGEMENT</u>			
Use of reserve to fund inflationary increases	-	(6,800)	(6,800)
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Release of funds to general fund		(345,080)	
Release prior year retained levy		(654,920)	
	-	(1,000,000)	(1,000,000)
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>			
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-	(14,180)	(14,180)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 6 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(215,000)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(215,000)	360,685
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(20,020)	(20,020)
2025/26 TOTAL NET TRANSFER (FROM) RESERVES			<u>(1,243,917)</u>

2026/27 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2026/27 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections	41,217	-	41,217
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings	49,930		
Additional Rolling Replacement Hardware Programme	49,930	(86,000)	(36,070)
<u>LEISURE MANAGEMENT</u>			
Use of reserve to fund inflationary increases	-	(5,070)	(5,070)
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Release of funds to general fund		(345,080)	
Release prior year retained levy		(654,920)	
	-	(1,000,000)	(1,000,000)
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>			
Investment in Digital Transformation Software and Equipment (PH decision 29/07/22)	-	(14,180)	(14,180)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 7 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(404,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(404,500)	171,185
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(20,020)	(20,020)
2026/27 TOTAL NET TRANSFER TO RESERVES			<u>(1,391,687)</u>

2027/28 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2027/28 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections	41,217	-	
Use of Reserve for Borough Elections in 2027		(164,868)	
	41,217	(164,868)	(123,651)
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	49,930	-	
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(27,500)	
	49,930	(113,500)	(63,570)
<u>LEISURE MANAGEMENT</u>			
Use of reserve to fund inflationary increases	-	(5,070)	(5,070)
<u>COUNCIL TAX EQUALISATION</u>	-	-	-
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Release of funds to general fund		(345,080)	
Release prior year retained levy		(854,920)	
	-	(1,000,000)	(1,000,000)
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>	-	-	-
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 8 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(306,700)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(306,700)	268,985
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(20,020)	(20,020)
2027/28 TOTAL NET TRANSFER TO RESERVES			<u>(903,326)</u>

PARISH PRECEPTS

PARISH/TOWN COUNCIL	<u>2022/23</u>	<u>2023/24</u>	<u>2023/24</u>	<u>2023/24</u>	<u>2022/23</u>	<u>Amount change in</u>	<u>% change in</u>
	<u>Precepts</u>	<u>Precepts</u>	<u>Council</u>	<u>Amount per</u>	<u>Amount per</u>	<u>2023/24</u>	<u>2023/24</u>
	£	£	<u>Tax Base</u>	<u>Band D</u>	<u>Band D</u>	<u>Band D charge</u>	<u>Band D charge</u>
			<u>No. of</u>	<u>equivalent</u>	<u>equivalent</u>	<u>from 2022/23</u>	<u>from 2022/23</u>
			<u>Band D</u>	£ p	£ p	£ p	%
			<u>properties</u>				
Barnacre-with-Bonds	7,500	8,000	1,124.37	7.12	6.85	0.27	3.94
Bleasdale	900	1,000	56.13	17.82	15.39	2.43	15.79
Cabus	9,000	9,500	620.87	15.30	14.47	0.83	5.74
Catterall	91,000	98,000	1,036.39	94.56	92.97	1.59	1.71
Claughton-on-Brock	20,000	21,000	433.78	48.41	49.08	-0.67	-1.37
Fleetwood	248,015	245,049	6,344.23	38.63	38.72	-0.09	-0.23
Forton	21,000	21,000	704.48	29.81	30.21	-0.40	-1.32
Garstang	97,033	114,188	1,883.41	60.63	52.79	7.84	14.85
Great Eccleston	34,000	45,000	781.08	57.61	45.75	11.86	25.92
Hambleton	40,000	40,000	1,082.57	36.95	37.47	-0.52	-1.39
Inskip-with-Sowerby	10,818	11,359	425.33	26.71	26.88	-0.17	-0.63
Kirkland	11,500	13,500	131.24	102.86	88.40	14.46	16.36
Myerscough and Bilsborrow	17,500	19,000	542.50	35.02	34.90	0.12	0.34
Nateby	4,145	4,820	203.40	23.70	19.77	3.93	19.88
Nether Wyresdale	20,375	25,000	330.87	75.56	61.91	13.65	22.05
Out Rawcliffe	7,000	7,000	262.65	26.65	26.39	0.26	0.99
Pilling	76,000	78,000	876.50	88.99	88.82	0.17	0.19
Preesall	99,416	98,186	1,891.90	51.90	52.30	-0.40	-0.76
Stalmine-with-Staynall	37,769	38,013	658.62	57.72	58.36	-0.64	-1.10
Upper Rawcliffe-with-Tarnacre	7,500	7,500	291.04	25.77	25.44	0.33	1.30
Winmarleigh	3,700	6,735	118.10	57.03	30.60	26.43	86.37
	864,171	911,850	19,799.46				
Poulton-le-Fylde			7,605.16				
Thornton Cleveleys			11,090.98				
Total Tax Base for Wyre Borough			<u>38,495.60</u>				*

* S.151 Officer Delegated Decision

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Indicator No.

1. The actual capital expenditure incurred in 2021/22 and the estimates of capital expenditure for the current and future years that are recommended for approval are:

	2021/22 Actual £000	2022/23 Estimate £000	2023/24 Estimate £000	2024/25 Estimate £000	2025/26 Estimate £000	2026/27 Estimate £000	2027/28 Estimate £000
Changing Places	0	65	99	0	0	0	0
Fleetwood Heritage Action Zone	285	975	215	0	0	0	0
Fleetwood Market & Studios	54	3,065	0	0	0	0	0
Fleetwood Resotation of the Mount	0	54	0	0	0	0	0
Flood Defences	1,528	4,741	15,410	13,528	12,753	1,066	0
Housing Grants	2,201	2,934	2,080	2,080	2,080	2,080	2,080
ICT	35	184	0	0	0	0	0
Other Asset Management	100	589	150	303	215	405	307
Parks and Open Spaces	68	161	0	0	7	0	0
Project Neptune	0	4,195	0	0	0	0	0
UKSPF	0	380	467	1,923	0	0	0
TOTAL	4,271	17,344	18,420	17,833	15,055	3,550	2,387

2. Estimates of the ratio of financing costs to net revenue stream for the current and future years, and the actual figures for 2021/22 are:

	2021/22 Actual	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate
Ratio	0.78%	-4.90%	-2.48%	-3.33%	-3.28%	-3.17%	-3.05%

The estimates of financing costs include current commitments and the proposals in the budget report.

3. Estimates of the end of year capital financing requirement for the authority for the current and future years and the actual capital financing requirement at 31st March 2022 are:

	31/03/22 Actual £000	31/03/23 Estimate £000	31/03/24 Estimate £000	31/03/25 Estimate £000	31/03/26 Estimate £000	46,477 Estimate £000	46,843 Estimate £000
Total Capital Financing Requirement (Expenditure less capital grants & use of usable/set-aside receipts)	11,070	10,974	10,877	10,788	10,709	10,631	10,551

The capital financing requirement measures the authority's underlying need to borrow for a capital purpose.

To ensure that debt over the medium term is only for capital purposes, debt should not, except in the short term, exceed the Capital Financing Requirement for the previous, current and next two financial years.

4. Estimates of Impact of Capital Investment Decisions on the Band D Council Tax

	2021/22 Actual £	2022/23 Estimate £	2023/24 Estimate £	2024/25 Estimate £	2025/26 Estimate £	2026/27 Estimate £	2027/28 Estimate £
Addition in Council Tax Requirement (per Band D equiv property)	0.00	0.15	0.00	0.01	0.01	0.01	0.01

These forward estimates reflect the impact of future capital programmes, are not fixed and do not commit the Council.

Treasury Management Indicators

Wyre Borough Council has adopted the Chartered Institute of Public Finance and Accountancy (CIPFA) Code of Practice for Treasury Management in the Public Services.

Indicator No.

1. External Debt - Authorised Limit

The maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council. This is a statutory limit determined under the local Government Act 2003 and must not be exceeded during the year.

	2021/22 Actual £000	2022/23 Estimate £000	2023/24 Estimate £000	2024/25 Estimate £000	2025/26 Estimate £000	2026/27 Estimate £000	2027/28 Estimate £000
Borrowing	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Long Term Liabilities	0	100	100	100	100	100	100
Total Authorised Limit	20,000	20,100	20,100	20,100	20,100	20,100	20,100

2. External Debt - Operational Boundary (Reasonable Limit-day to day)

The reasonable limit for external debt (excluding investments) focussing on day-to-day treasury management activities.

	2021/22 Actual £000	2022/23 Estimate £000	2023/24 Estimate £000	2024/25 Estimate £000	2025/26 Estimate £000	2026/27 Estimate £000	2027/28 Estimate £000
Borrowing	13,452	13,452	13,452	13,452	13,452	13,452	13,452

Other Long Term Liabilities (Deferred Liabilities)	10	50	50	50	50	50	50
Total Operational Boundary	13,462	13,502	13,502	13,502	13,502	13,502	13,502

3. Actual External Debt

	31/03/2022 Actual £000
External Debt-Temporary Borrowing	0
External Debt-PWLB	1,552
Other Long Term Liabilities	11
Total Actual External Debt	1,563

The External Debt-PWLB of £1,552k was repaid during 2022/23

It should be noted that actual external debt is not directly comparable to the authorised limit or operational boundary, since the actual external debt reflects the position at one point in time.

4. Fixed Interest Rate Exposures

	2021/22 Actual %	2022/23 Estimate %	2023/24 Estimate %	2024/25 Estimate %	2025/26 Estimate %	2026/27 Estimate %	2027/28 Estimate %
Principal sums outstanding in respect of borrowing at fixed rates	100	100	100	100	100	100	100
Principal sums outstanding in respect of fixed rate investments	25	25	25	25	25	25	25

5. Variable Interest Rate Exposures

	2021/22 Actual %	2022/23 Estimate %	2023/24 Estimate %	2024/25 Estimate %	2025/26 Estimate %	2026/27 Estimate %	2027/28 Estimate %
Principal sums outstanding in respect of borrowing at variable rates	25	25	25	25	25	25	25
Principal sums outstanding in respect of variable rate investments	100	100	100	100	100	100	100

Borrowing at fixed rates will be between 75% - 100% of the total portfolio

Borrowing at variable rates will be between 0% - 25% of the total portfolio

Investments at fixed rates will be between 0% - 25% of the total portfolio

Investments at variable rates will be between 75% - 100% of the total portfolio

6. Maturity Structure of Borrowing

It is recommended that the Council sets upper and lower limits for the maturity structure of its borrowing as follows.

Amount of projected borrowing that is fixed rate maturing in each period as a % of total projected borrowing that is fixed rate at the start of the period.

	Upper Limit	Lower Limit
Under 12 months	100	0
12 months and within 24 months	45	0
24 months and within 5 years	75	0
5 years and within 10 years	75	0
10 years and above	100	0

7. Total principal sums invested for periods longer than 364 days

	2021/22 Actual £000	2022/23 Estimate £000	2023/24 Estimate £000	2024/25 Estimate £000	2025/26 Estimate £000	2026/27 Estimate £000	2027/28 Estimate £000
Total principal sum invested to final maturities beyond the period end	0	0	0	0	0	0	0

Capital Scheme	Funded By	Original 2022/23 £	Revised 2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28	TOTAL £
Jubilee Gardens Refurbishment	Capital Receipts		0						7,000
Tebay Playground Refurbishment	Capital Receipts		7,000						7,000
Preesall Playing Fields Environmental Improvements	Grants and Contributions		69,359						69,359
King George's Playing Field Phase 3	Grants and Contributions		10,678						10,678
Forton Village Hall & Recreation Ground Play Area Improvements	Grants and Contributions		50,769						50,769
Queen Elizabeth II Playing Field, Catterall Improvements	Grants and Contributions								0
Restoration of the Mount	Grants and Contributions		53,538						53,538
Hawthorne Park, Thornton - Playground improvements	Capital Receipts		13,794						13,794
Scotts Green, Winmarleigh - Playground improvements	Capital Receipts		9,706						9,706
Cell Eleven Monitoring	Grants and Contributions	23,410	23,410	23,410	23,410	23,410			93,640
Rossall Sea Wall Improvement Works	Grants and Contributions		208,432						208,432
Wyre Beach Management Business Case	Grants and Contributions	6,981,014	3,679,800	13,195,576	11,891,451	11,684,943			40,451,770
Innovative Resilience Fund ECO-CoBS	Grants and Contributions		829,586	2,191,000	1,613,000	1,045,000	1,066,000		6,744,586
Disabled Facilities Mandatory Grants	Grants and Contributions	2,079,964	2,916,753	2,079,964	2,079,964	2,079,964	2,079,964	2,079,964	11,236,609
Empty Homes Delivery	Grants and Contributions		17,049						17,049
Vehicle Replacement/Street Cleansing Mtnc	Revenue - Vehicle Replacement Reserve	155,200	512,902	149,500	302,500	215,000	404,500	306,700	1,584,402
Citizen Access Portal	Revenue - Value For Money Reserve		57,960						57,960
Fleetwood Market Security Improvements	Revenue - Capital Investment Reserve		40,050						40,050
Acquisition of fish and food processing commercial units	Grants and Contributions / Revenue - Property Investment Reserve		4,194,917						4,194,917
Fleetwood HAZ	Grants and Contributions	855,000	975,347	214,656					1,190,003
Public Sector Decarbonisation at Fleetwood Market	Grants and Contributions/Capital Receipts		1,102,829						1,102,829
Copse Road Depot VMU Roller Shutter doors	Capital Receipts		53,340						53,340
Changing Places Facilities - Central Car Park, Fleetwood	Grants and Contributions/Capital Receipts		65,304						65,304
Changing Places Facilities - Wyre Estuary Country Park, Thornton	Grants and Contributions/Capital Receipts			98,878					98,878
Thornton-Cleveleys Duck Pond Shelter	Grants and contributions /Revenue - Insurance Reserve		23,118						23,118
Fleetwood Market Improvement Works	Capital Receipts		1,922,155						1,922,155
UK Shared Prosperity Fund Projects	Grants and Contributions		380,000	467,000	1,923,000				2,770,000
ICT Cyber Resilience and Disaster Recovery measures	Revenue-IT Strategy Reserve		125,996						125,996
TOTAL		10,094,588	17,343,792	18,419,984	17,833,325	15,055,317	3,550,464	2,386,664	72,202,882

Funding Sources	Original 2022/23 £	Revised 2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	2027/28	TOTAL £
Grants and Contributions	9,939,388	11,673,865	18,256,086	17,530,825	14,833,317	3,145,964	2,079,964	65,440,057
Revenue - Capital Investment Reserve		40,050						40,050
Revenue-IT Strategy Reserve		125,996						125,996
Revenue - Vehicle Replacement Reserve	155,200	512,902	149,500	302,500	215,000	404,500	306,700	1,584,402
Revenue - Value For Money Reserve		57,960						57,960
Revenue - Property Investment Reserve		2,794,917						2,794,917
Revenue - Insurance Reserve		16,962						16,962
Capital Receipts		2,121,140	14,398			7,000		2,142,538
Loan								0
TOTAL	10,094,588	17,343,792	18,419,984	17,833,325	15,055,317	3,550,464	2,386,664	72,202,882

Please note:- Purple text indicates externally funded schemes

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